

MANGAUNG
METROPOLITAN MUNICIPALITY



MEDIUM TERM REVENUE AND
EXPENDITURE FRAMEWORK

2013/14 - 2015/16

MANGAUNG METROPOLITAN MUNICIPALITY



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**STATE OF THE CITY ADDRESS AND TABLING OF IDP 2013/14 & MTREF 2013/14 TO 2015/16
DELIVERED BY THE EXECUTIVE MAYOR OF MANGAUNG METROPOLITAN MUNICIPALITY,
CITY HALL, BLOEMFONTEIN**

30 MAY 2013

Honorable Speaker, Councilor M. Siyonzana
Honorable Premier E. S Magashule
MECs and MPLS
Chief Whip of Council, Councilors. E. Mangcotjwa
High Commissioner of Lesotho, His Excellency Reverent Harris Majeke
Mayor of Maseru,
Executive Mayor of Sol Plaatjie,
Members of Mayoral Committees
Fellow Councilors
Mayor General Tholie Afonso
City Manager, Ms. S. Mazibuko
Municipal officials
Business leaders
Distinguished Guests
Members of the Media
Ladies and Gentlemen

In concluding his highly celebrated autobiography, The Long Walk to Freedom, former State President Nelson Mandela makes a remarkable observation when he says:

“I have walked that long road to Freedom. I have tried not to falter; I have made many missteps along the way. But I have discovered the secret that after climbing a great hill, one only finds that there are many more hills to climb”.

This was Madiba’s recognition of the magnitude of the challenges that our freedom bestows. But more importantly, his words of wisdom must have inspired those of us who accepted the sceptre of leadership to appreciate that the journey we are undertaking is an ever-challenging enterprise

Honourable Speaker

We are half-way through our term of office. Accordingly, we are before this august house today only to reflect on the journey we have travelled, to prepare accordingly for the challenges ahead and to share with the community of Mangaung our conceptualisation of the vision for the future of Mangaung.

The development trajectory we offer is aligned to the same thinking that underpins the National Development Plan which places people as the subjects and objects of development, thus entrusting all of us with the collective responsibility for the Country's success. Against this background, it is indeed a pleasure and privilege to deliver the State of the City and the Medium Term Revenue and Expenditure Framework (MTREF) for the 2013/2014 to 2015/2016 period.

Two years ago, we assembled here to inaugurate the Executive Mayor of Mangaung Metropolitan Municipality. At that time we stood here highly spirited and shared with everyone present the eight developmental priorities that were anchored by our fervent desire to strive towards being a City at Work. Today, we have converged here again to give an account of what we have done.

NDP, SONA AND SOPA

Mr. Speaker

During the Month of December 2012 we officially opened the statute of Nelson Mandela in recognition of his role as a freedom fighter and a symbol of reconciliation. This monument, erected atop the Naval Hill must be seen as a sign of a journey we have travelled since we took office.

But in this journey, we were not sent up the creek without a paddle. Throughout the challenging governing processes we found solace and encouragement from society as a source of inspiration. Guided by the Constitutional imperative to 'improve the quality of life of all citizens and free the potential of each person', we are buoyed by a common appreciation and deference by the majority of the people of South Africa to Vision 2030 and the development trajectory articulated in the National Development Plan.

We derive our broad mandate from the strategic policy directive as set out by our supreme law of the country, our Constitution, the Free State Growth and Development Strategy as well as our very own Growth and Development Strategy – which thankfully, we are already in the process of finalizing. The National Development Plan acts as a solid foundation around which all our programmes must coalesce. The broad approach of the Plan is to unite all South Africans across race and class to build a society without poverty and with much lower levels of inequality.

Mr Speaker

Vision 2040: Growth and Development Strategy

As a municipality, our City cannot be 'smart' enough with its citizens standing aloof from its governance. Thus, Mangaung must be governed by all who live in it. Accordingly, with the desire to reach every corner of our locality, we considered it a noble thing to do, when we selected few prominent individuals in our community as Community Champions – for our Vision 2040. They share among themselves volumes of experience, knowledge and expertise.

The list include: Rev. Dr.Malangabe, Dr.Thekiso, Father Sam Mokoena, Mr. Colin Hickling, Mr.Volstedt, Mr. Barry Swanepoel, Adv. MothusiLepheana, Dr.BethuelSetai, Mr Abednego Mojalefa, Me. KediboneTayayo, Mr.MafaMofoti, Nyakallo "Ba2cada" Leine, Dr Pule Elias Matjoa, Mr.CoosterKitsa, Me. Ma-Bless and Mr.SelloNduna.

We will be engaging a wide range of stakeholders for a future vision of Mangaung as encapsulated in the draft vision 2040. Together with the Champions, business and the people of Mangaung, we must see to it that the extensive investment in human, social, capital, transport and modern ICT infrastructure promote sustainable (local) economic development.

Repositioning of Mangaung as a 'smart city' would be utterly meaningless without active involvement of the learning institutions, which are better placed to guide us through innovation in technology and ICT innovation to drive development.

Our City's central position, its close proximity and functional connection with the Sol Plaatjie municipality (Northern Cape), districts of Xhariep, Thabo Mofutsanyana and Lejweleputswa and Maseru (Lesotho) further places us as a potential nucleus of a City Region. Once all parties agree consensually with the idea of establishing a City Region, we will be in the position to align our programmes in terms of integrated approach to transport planning and integration, land use, infrastructure development and economic development at higher levels. In this context, particular focus will be on the following major projects:

- **N8 Corridor Development** – linking Mangaung, Thabo Mofutsanyana, Lesotho and incorporating airport and possibility of a dry-port;
- **Revitalization of Rail Transportation** between Mangaung and Ladybrand (through to Lesotho and Kimberley);
- **Road Infrastructure** – establishing increased economic linkages with the main economic hubs in the north and south as well as across the constituting authorities across the City Region (for agricultural, tourism and other economic benefits)
- **Economic development** – incorporating entrepreneurship. We must move away from being job-seekers to being creators of job opportunities if we are to meet the 5 million jobs envisaged.
- **Agro-processing** – linking crop production in Thabo Mofutsanyana, Lejweleputswa, Lesotho and livestock farming in Xhariep with secondary agriculture (processing) as well as providing a gateway to national and international markets for the City Region's fresh produce and other agricultural products en masse.
- **International Conferencing** - The establishment of these facilities should further strengthen the region as capable host but most importantly, a critical element in the tourism itinerary of many that will be hosted and those passing through alike;
- **Skills Development** – we will also leverage on the centre's strength as the academic hub by providing much needed support to Northern Cape as they seek to establish their own university. The establishment of Square Kilometre Array (SKA) Satellite in Northern Cape is another ignition spark for production of skills and personnel required to man this globally critical facility. This will require scientists in an array of fields and we must be able to supply our share as well.

MAYORAL PRIORITIES

Honourable guests, when I took over as Executive Mayor at the beginning of this term, we outlined the , and the common denominator was to stabilise the municipality on our forward march to make the City Work for its citizens. These were:

- 1) *Stable Institution - ;*
- 2) *Improved of financial position;*
- 3) *Clean and Green Environment;*
- 4) *Enhanced Economic Development;*
- 5) *Developed Integrated Public Transport;*
- 6) *Facilitated Rural Development;*
- 7) *Built Environment; and*
- 8) *Land Development*

In fact, we began by getting the fundamentals right, as the catalyst precursor towards a significant contribution to both the state of wellbeing and prosperity of our people. Precisely, we vowed to place a premium on the establishment of a responsive, accountable, effective and efficient local government system.

Institutional Stability

We committed ourselves to restoring institutional stability in the areas of finance and human resource management. In this regard, we have appointed men and women to manage the City, drive service delivery and accountability. These officials were appointed on the basis of merit and demonstrable ability to deliver.

Cognizant of the mammoth tasks that lie before the Council, we also embarked on restructuring certain departments and re-staffing the Metro in line with the approved placement policy. During April 2013 we completed the placement of both the general-managers and managers, following the appointment of the heads of departments in 2011 and 2012.

Significantly, upon recognizing a deeper need to perform internal oversight function on our fiscal conduct, our intervention strategy involved the prioritization of establishing municipal public accounts committee.

Financial Stability

We vowed to improve our billing system, cleaning our consumer database, correcting our meter reading, maintaining our infrastructure and bolstering our Revenue Collection Section. Key to this undertaking was to improve the City's Audit Outcome, increase the revenue envelope and to improve the financial position of the City.

Therefore, in the current financial year, our financial position continues to stabilise. Specifically, we are funding the operational expenses of the City through cash collection without any external borrowings and bank overdraft to meet our cash flow requirements. We have ring-fenced all the conditional grants and ensured that they are released only to defray capital expenditure.

We are on course to improving financial position of the City and there are indications that there has been an improvement in the first three quarters of this financial year. Thus, while cash on hand improved to 37 days from a low 7.5 days in 2011, the net cash position remains negative due to previously utilized conditional grants and the need to cash fund retirement obligation liability. While long term outstanding debtors remain high, debtors control has strengthened with the collection rate averaging 92.5% for the first nine months of this financial year.

The City has committed to ensuring prudent financial management and fiscal discipline through developing and reviewing internal controls; establishing various oversight committees and improving capacity within financial management as evidenced by an improvement from a disclaimer to a qualified audit opinion.

The City was graded with A2 Short Term Grading which means that the liquidity factors and organizational fundamentals are sound. The City was further graded with a Long Term Credit Rating of BBB+, which is an investment friendly rating. This means that Mangaung Metro will be able to provide improved services because we can obtain credit at competitive rates in the open market.

Green and Clean Environment

We also undertook to create “an attractive, clean, green and healthy environment that will serve as the basis for sustainable economic development and enhance the quality of life for present and future generations”. In this effort, we wish to ensure that we do not bequeath a poisoned chalice to the future.

The cleanliness of the City is high on the agenda of Council, and we are working hard in removing illegal dumps, alien plants and cutting trees and grass in some wards in the municipal area. Also, indigent households in wards 1, 2 & 3 have been supplied with 85 Litre capacity refuse bins and this programme will be extended to other wards. In addition, the following have also been achieved:

- *150 trees have been planted in Batho Location in line with our greening strategy and the older townships rejuvenation programme. Currently people are being trained to assist residents with the establishment of food gardens. Friends of the parks have been established in wards 11, 13 & 15 to assist the Municipality in looking after parks. The project will be rolled out to other wards.*
- *We are also mitigating the effects of climate change by monitoring air quality, promoting energy safe campaigns, investing in alternative sources of energy, compilation and implementation of Environmental Management Plan (EMP) and retrofitting of municipal buildings with energy efficient bulbs.*
- *In partnership with the national department of Environmental Affairs we are cleaning the spruit that stretches across Batho Location. To date an amount of R35 million has been spent, and four hundred (400) jobs have been created using the recruitment process of Expanded Public Works Programme.*

The City has spent R3.8 million for the purchasing 100 recycling bins to improve our waste management and increase the amount of litter and waste that is recycled. These were distributed at Botshabelo, ThabaNchu and Bloemfontein

Economic Development

Mr. Speaker

*In line with the national approach of building integrated cities and undoing apartheid spatial planning, we are now integrating the City using the seven land parcels identified for mixed development purposes. Significantly, through the catalytic **economic development** projects encompassing the N8 Corridor development; Airport development Node; Naval Hill Redevelopment; Inner City Development and Seven Land Parcels, we are building a new City – assured, Mangaung will never be the same again.*

*The **N8 corridor development** has become a standard item in our recent engagements and as highlighted in the State of the Province Address; and this year we have set aside about 2000 hectares for this development. The urban design in this regard involves:*

- *International Conference Centre with related hotel and hospitality amenities,*
- *Urban square with high-order commercial, office and entertainment facilities,*
- *Light industry park, tertiary institution, medical facilities, and*
- *High density mixed housing.*

Civil works for phase 1 will commence in June 2013. Therefore, we will be inviting all the residents of Mangaung and citizens across the country to be part of this exciting development. This is envisaged to create 11 000 jobs in the site servicing phase alone. When fully developed, this phase will have an investment value of about R100 billion. This is a bold initiative and unprecedented in the history of Mangaung.

In accordance with our government's commitment to invest in clean energy, we have already identified a site for a solar energy farm adjacent to this development. Our plan is to establish the Airport Development Node as a solar-energy supplied area of the City.

***Naval Hill** is renowned for its peculiarity as a nature reserve located in the middle of a City. Since we erected the country's tallest statue of the Nobel Peace Laureate and former State President Nelson Mandela, our tourism potential has expanded enormously. The idea of erecting this statue atop Naval Hill, positioned to face the Waaihoek Wesleyan Church, a birthplace of the ANC, was embraced as a gesture of the historical significance of Mangaung. Further landscaping has been concluded and the project was launched by the Executive Mayor on the 24th of May 2013*

Furthermore, the City has partnered with the Department of Tourism, Environmental and Economic Affairs and the University of Free State for upgrading the Planetarium - which will become the first digital planetarium in the Southern Hemisphere. A restaurant will stand on this Hill before the end of this calendar year. This will then lay a solid foundation for the Redevelopment of Naval Hill to be one of the premium tourist sites in the City and contribute positively towards Inner City Rejuvenation.

***Seven strategically located land parcels** that include Vista park 1&2, Hillside View, Brandkop 702, Cecelia Park and Pellisier, have been identified for mixed-development that will significantly contribute to de-racialising this metropolis, curbing urban sprawl, promoting high-density mixed development and creating jobs.*

Inner City Development

Our Inner City has undoubtedly suffered some degeneration and we need to reinvigorate it such that it begins to attract investment. At the moment we are hard at work focusing on:

- *The redevelopment of Hoffman square as a green haven of the people of the City with lawns, trees, rose garden and sufficient street furniture which will commence on the 1st of July 2013*
- *Businesses have invested in new business premises / new commercial space in the City e.g. Makro, Toyota, Hino, Daimler Chrysler;*
- *Rehabilitation of roads – Church and Rudolf Greyling streets are both 100% complete, Raymond Mhlaba is about 55% and Harvey and Hanger roads are about 72% complete.*

Built Environment

Regarding our undertaking to controlling urban sprawl and informal settlements, five (5) of the twenty eight (28) informal settlements in Mangaung are now undergoing a process of formalization. To date, we have handed over 1600 title deeds and site permits in Botshabelo, about 2500 title deeds in ThabaNchu and 1300 title deeds and site permits in Bloemfontein.

Mr. Speaker,

The City has not been supplying affordable rental housing over a number of years thus compromising on the opportunity to improve spatial integration, urban efficiency, as well as on opening up of economic potential in those planned areas where bulk infrastructure like sanitation, water and transport may be under-utilised. As part of the mixed development initiatives referred to earlier, rental housing will be prioritised in Vista Park development and the Airport Node.

We have embarked on the implementation of social housing development at Brandwag, which will ensure that we transform our City into a 24 hour city as contemplated in the objectives of inner city development, spatial planning and integration.

In the light of the year 2013 marking the centenary of the infamous 1913 Natives Land Act, we are giving a particular focus on human settlements and planning. We have started transferring ownership of land to the people including the churches.

*A total of 1618 **housing units** were completed during the two years and these mainly represent project-linked subsidies.*

Land Development

As part of the process to reclaim land for development and food security, the city engaged relevant national and provincial government departments and state owned enterprises with a view to transferring such properties to the city. To this end, the Department of Rural Development and Land is in the process of transferring 12 commercial properties in ThabaNchu and 13 land parcels in villages by the end of June 2013.

Rural Development

*The uniqueness of the remote **rural areas** with low densities and marginal economies occupied the centre of debates during the Rural Development Summit which we convened last year (2012) in ThabaNchu. The purpose of the Summit was to solicit the opinion of all relevant stakeholders towards formulating our rural development plan.*

The City is currently implementing a number of projects in support of rural development:

- *Repairing of water pumps and windmills;*
- *Building a piggery with (80 pigs) at Feloane Village;*
- *Fencing 9 rural enterprises (**3 piggeries, 2 cattle farms, 1 stock farm, 1 chicken abattoir, 1 chicken feed production and 1 broiler**) run by youth and women co-operatives*

Public Transport

The Intermodal Transport Facility has been completed and further improvements as requested by the Taxi Industry, have been effected and the taxis will occupy the facility incrementally.

The Facility is one of the key projects that will contribute towards the Rejuvenation of the Inner City and it is an anchor for the planned Integrated Rapid Public Transport Network

General provision of basic services, water and sanitation

Water services

In response to the current challenges facing us with regard to inadequate bulk water storage, we have designed a special programme aimed at increasing the capacity of our reservoirs and extend bulk water main lines to reach new areas. This project will play a significant role to unlock land developments such as the N8 corridor development, Cecelia Park & Vista Park.

- *We have commenced constructing a 45 Mega Litres Long-ridge reservoir will improve the water pressure and ensure constant water supply to areas such as Phelindaba, Bloemanda, Phase 2 and Grassland, and will also unlock land developments in Vista Park and Cecelia Park;*
- *We have also started a 35 Megalitre Naval Hill reservoir, the project is 56% complete and it will be providing water services to Bloemfontein and will supply N8 Development Corridor.*

The City has spent R120 million over the last two years on Water Demand Management and has achieved the following:

- *Replaced 12 000 domestic water meters,*
- *Installed 300 bulk water meters; and*
- *Conducted 10km bulk line assessment.*

Sanitation Services

The City has made significant investment in developing bulk sanitation and reticulation services to ensure provision of sanitation services and upgrading of VIP toilets into waterborne toilets.

- *We have started constructing of the new North Eastern Waste Water Treatment Works (15 MegaLitres/day) that will benefit 45 000 persons who will be accessing sanitation services. The project is 15% complete;*
- *We have started constructing North Eastern Collectors (Bloemspruit WWTW Outfall to the maturation ponds adjacent to Race Course*

During December 2012 we appointed three contractors for the installation of waterborne sanitation in both ThabaNchu and Botshabelo in the following areas:

- *130 stands in Ratau and Moroka (ThabaNchu)*
- *230 stands in Bultfontein (ThabaNchu)*
- *290 formal stands in Section F (Botshabelo)*

Electrification

We celebrated the “switching on” of lights for new houses (2535) at Kgotsong and Meriting in March of this year. This shows that we are on course to ensuring universal access to electricity for all our people in the metro. 18 high mast lights were also commissioned in various wards in the City, making sure that our communities are safer during the night time.

In order to be in a position to supply new developments as well as to cater for the growth in electricity by existing customers, it is essential to constantly evaluate the existing network and create additional capacity where required. During the current year various projects were executed, including amongst others:

- *Established Vistapark Distribution Centre to supply 1 MVA, MVA for Hamilton Industrial Area, 16 MVA for Vista Park and Bloemanda Development*
- *Established Clover Distribution Centre to supply 2MVA to Vodacom, 4 MVA to shift the local load from Estoire Distribution Centre and remaining supply capacity is earmarked for Airport Development Node.*

Roads Development and Rehabilitation

Our major roads have received priority for development and rehabilitation purposes,including storm-water management. The upgrades include road surfaces in Section E, Botshabelo, bus routes in Chris Hani, Phahameng, Bloemanda and roads such as Mathambo Street, Main Rd 797, Mojatau Street/Phale Street, Tsuene/Main Rd 1079 and Makhonofane Street

Social services

We made a pledge, in honour and memory of the martyrs of the June 16, 1976, to take a firm stand against the plagues of gangsterism and drug abuse in school premises. We launched a campaign on “A Safe and Secure Schools Environment that is Free of Gangs and Drugs”.

Through our intervention and having worked together with our traditional leaders, members of the community, medical practitioners and the other spheres of government, we are proud to announce that we have managed to reduce fatalities of initiates from the reported six before our intervention to only one (1) fatality.

Emergency Services, Public Safety and Law Enforcement

The City has established a fire-station at Botshabelo to ensure prompt and effective fire services.

The City has installed additional 79 CCTV cameras in the inner City to the tune of R3 million to contribute towards policing and ensuring public safety of our citizens.

The process of establishing the Metro Police is ongoing and we are pleased to have obtained the political buy-in from all role players.

Upgrading of Sporting and Social Amenities

The City has achieved the following at our sporting and social amenities:

- Completed resurfacing the synthetic track of the Free State Stadium at a cost of R9 165 534. The track was inspected by International Amateur Athletics Federation and received a classification of class 1 category athletics track. This facility now qualifies to host international athletics meetings.*
- Completed resurfacing 36 tennis courts around Mangaung, with the Free State and Caleb Motshabi courts upgraded to host recreational and junior championship competitions. This include Fichardt Park, Mundene and Dr Viljoen.*

Mr Speaker, for the following projects contractors have already been appointed and the work commissioned for refurbishment and rehabilitation is in progress:

- Community Hall in Botshabelo Section N with a budget of R1 350 000;;*
- Heidedal swimming Pool, with a total budget of R3 000 000;*
- Tiling of Botshabelo Swimming Pool to the value of R500 000;*
- We have invested R40 million jointly with the provincial government during the current financial year on SeisaRamabodu stadium for designs, professional fees, site clearance and demonization of steel and upgrading of the Indoor Sport Centre.*
- Bochabela Boxing Arena will receive an upgrade to the value R2 500 000;*

The intention for the upgrading of the Boxing Arena is to restore it to its former glory, considering that this facility was mostly used for boxing competitions and that the Free State was known for producing boxers.

Honourable Speaker

The city is hard at work and the challenges that continue to face us are many but I am convinced that a lot of work has been done. And working in partnership with our communities, I believe these challenges are not insurmountable.

Outlook for the MTREF period

Mr. Speaker

For this financial year, we are getting to the bottom of local development and fiscal sustainability.

*This year we present a spending plan of **R 6,19 billion**, made up of a capital budget of **R 866 million** and an operating budget of **R5,37 billion**.*

The total revenue budget represents an increase in revenue of 11.48% on the 2012/13 Adjustment Budget. The allocation for the outer two years of the MTREF period is R 6,99 billion and R 7,6 billion respectively. Revenue generated from rates and services charges forms a significant part of the revenue basket of the City. Rates and services charges constitutes 63.61% (2012/13 - 54.63%) of the budgeted revenue (excluding capital grants and transfers) in the 2013/14 budget year.

The operating expenditure budget increases from an adjustment budget amount of R 4,8 billion in 2012/13 to a new budget amount of R 5,37 billion representing an increase of 12.30% in 2013/14. The allocation of the outer two years of the MTREF period is R 5,98 billion and R 6,48 billion respectively.

Personnel Costs

Personnel costs will grow from R 1 billion to R 1,19 billion in 2013/14 precisely as a result of staffing and resources the new metropolitan structure. This expenditure category constitutes 22.19% of the operating budget. The allocation for the two outer years of the MTREF period is R 1,3 billion and R 1,4 billion respectively.

General Expenditure

The growth in the general expenditure line item is projected to increase by 32.92% to R 635,1 million. The allocation for the two outer years of the MTREF period is R 657,7 million and R 694,5 million respectively.

The increase in the 2013/14 budget year can be mainly attributed to the following growth areas:

Bulk Purchases

*Bulk purchases (water and electricity) will grow by 8.36% to the budget amount of R 1,6 billion for the 2013/14 budget year. The allocation for the two outer years of the MTREF period is R 2 billion and R 2,3 billion respectively. Bulk purchases take up approximately 29.85% of the operating budget for 2013/14. **Let me hasten to inform you all that the City does not owe Eskom and Bloem-Water.***

Contracted Services

Contracted Services budget will decline by 7.10% to R 298,8 million. The allocation for the two outer years of the MTREF period is R 273 million respectively.

Interest on External Borrowings

Interest on the external borrowing budget is proposed at R 200,44 million for the 2013/14 budget year, representing a growth rate of 22.33%. The allocation for the two outer years of the MTREF period is R 213.26 million and R 228,39 million respectively. The increase in the interest expenses can be attributed to an increase in the DBSA External Loan interest provision, Inter-company Loan account provision and Finance Lease Charges.

Repairs and Maintenance

The City will be investing R975 million over the MTREF for repairs and infrastructure. Refurbishment of old water and sewer lines in the City such as replacing cement asbestos pipes into PVC pipes. As a city we are also increasing our efforts to responding timeously and within acceptable turn-around times to fixing and maintaining our piped water system throughout our areas.

This intervention will see us contain and manage the issue of non-revenue water, old infrastructure and illegal connections as major factors contributing to revenue and water losses.

Tariffs

Mr Speaker, the proposed average increase in the main tariff categories for the 2013/2014 financial year is as follows:

- *property rates to increase by 5.9%;*
- *sanitation fees to increase by 5.9%;*
- *electricity tariffs to increase by 5.3%;*
- *water tariffs to increase by 8.8%; and*
- *general tariffs to increase by 10%.*

*In this financial year the City will be investing **R865.9 million** on upgrading and installing service delivery infrastructure to provide services to communities and thus ensuring that a developmental mandate assigned to local government is discharged.*

*Importantly, the municipality will be investing **R955.25 and R1 billion** in the outer two years respectively of the MTREF period on the mentioned service delivery infrastructure. This implies that in the next three years the City will be making an investment of **R2.8 billion** for the purposes of upgrading infrastructure and providing services to the local community.*

*The City has set itself the lofty ideal of progressively working towards recognition in the country as a Sporting Mecca in terms of the availability of world-class sporting facilities and amenities and inimitable sport passion and welcoming personality (ubuntu). For this purpose, the City will be investing **R59.6 million** in the next three years in upgrading and building sporting facilities and amenities. Specifically, the City will be:*

- *Spending **R9 million** over the MTREF period in upgrading the Botshabelo Stadium;*
- *Spending **R14 million** in building a Multi-Purpose Centre at Grassland 2; and*

- Spending **R8 million** on the Johnson Bendile Master Plan for design and first phase implementation that include the completion of fencing and ground preparations.
- Spending R5 million on renovating and upgrading Billy Murrison Stadium in Heidedal over the MTREF period.

In his Budget Speech the MEC of Sports, Arts and Recreation has allocated R300 million over the next three years for the upgrading of Seisa Ramabodu Stadium. For the new financial year (2013/2014) an amount of R81 million has been set aside to commence with construction work.

The City will be investing **R107.6 million** in the next three years in relocating the Zoo and developing a theme park at the Kwaggafontein Game Reserve.

Greening the City and provision of social amenities

The City will be investing **R15.3 million** in the next year in developing three regional parks in our City and thus contribute towards creating green lungs in our City.

Emergency Services

The City continues to provide effective and efficient disaster management and emergency services and will be Building a New Southern Region Fire Station to the tune of R2.9 million to provide fire services to residents of ward 46 and surroundings.

Inner City Rejuvenation

The City will be spending R21 million from the **Operational Budget** to implement pavement rehabilitation programme. This programme entails fixing pavements, potholes, upgrading street furniture and road markings

Airport Development Node

The City will continue making a significant investment of **R85.6 million** over the next two years to install reticulation services such as water and sanitation to ignite and support the development at the Airport Development Node

The City will be alienating some of these developed and serviced sites and the proceeds thereof will be ring-fenced to facilitate the redevelopment of Botshabelo and ThabaNchu.

Human Settlement

The City will be spending R35 million over the MTREF period to facilitate township establishment for Bloemspruit Phase One.

In pursuit of N8 Corridor development, the City will spend R21.4 million in 2015/2016 financial year to acquire land for development.

The City will be investing R12.3 million in 2015/2016 financial year to provide internal services at Bloemside School site.

Waste Management Infrastructure

The City will be expending R21.4 million in the next two years for upgrading of our landfill sites to ensure compliance to licensing requirements.

Bulk Water and Sanitation Projects

*The City will continue spending **R334.6 million** over the next three years to develop and upgrade sanitation infrastructure.*

*The City will be spending **R103 million** (inclusive of **R43.8 million** grant from the Provincial Government) to eradicate and upgrade VIP toilets in Botshabelo and ThabaNchu in the financial year 2013/14.*

In the same vein the City will be investing R472 million over the next three years for upgrading and developing water services infrastructure.

Water Demand Management

R299 million has been allocated in the MTREF for the Implementation of Water Conservation and Demand Management program which includes repair and maintenance of pipelines and meters.

Roads and Storm-water

Mr Speaker, the City encounters a persistent challenge of dealing with massive roads and storm-water backlogs. The City will be investing R592 million within the next three years in upgrading roads and storm-water, resealing of streets and rehabilitation of bridges

Electrification

In the next three years we will be spending R569 million on projects relating to electrification of new houses, electricity capacity expansions and new high mast lighting (motho-wa-mmona), as well maintaining the current infrastructure.

Procurement of Fleet

The City has budgeted R68.7 million over the next two years to lease service delivery utilities (Yellow Fleet). The City has appointed service providers to deliver fleet and delivery will commence from June 2013 to November 2013:

- *Compaction Vehicles*
- *8 Tipper trucks*
- *8 Vacuum Tankers*
- *5 Bulldozers*
- *3 Heavy Duty Land Fill Refuse Compactors;*
- *3 Excavators*
- *6 Front End Loaders*
- *8 Graders;*
- *6 Tractors*
- *8 Tractor-Loader - Backator*

Free Basic Services: Assisting the poorest of the poor

Mr Speaker

Apart from the huge investments that we will be making through capital projects we will continue to assist the poorest households in our City to cope with the hardships of poverty.

The Municipality will continue to commit funds in supporting the poorest of the poor in the community. For this purpose the City will spend approximately R 182.49 million on its social package, which covers free basic electricity, refuse removal, sanitation, free basic water and the property rates rebates. A total of R 600 million will be spent on the social package for the MTREF period.

There are currently 32,625 indigent households receiving free basic services and the municipality is expecting this number to increase to 40,000 in 2013/14, 43,600 in 2014/15 and to 48,832 in 2015/16

Mr. Speaker

What we offer the community of Mangaung is but just a step in the long walk that Nelson Mandela began in 1994. In his honour, we dare not falter. As I conclude, I am reminded of the insight full words of the Caribbean poet and revolutionary, Martin Carter, who wrote movingly that,

“And only where our footsteps end can tell whether the journey was an old advance or a new retreat; or whether in the dust our heel marks and our toe marks are confused.

In die visie van oud-President Thabo Mbeki , wat hy destyds vir Afrika geopenbaar het tydens sy Afrika Renisaans toespraak, kan ek as Burgermeester van Mangaung ook vandag hier verklaar “Dat die besluite wat ons vandag hier in die verste uithoek van Afrika neem, is ‘n bewys dat ons inderdaad besig is om uit ons ellende uit op te staan.

Ons is besig om uit ons omstandighede te verrys ondanks talle probleme en uitdagings. Ons sal Afrika (en die Mangaung metro) weer op die wenpad plaas. Ons sal ons kritici en diegene wat pessimisties oor Afrika (en die Mangaung Metro) is verkeerd bewys. Ons sal suksesvol wees, en niemand gaan ons keer nie. “Ons is inderdaad op die wenpad!

Mr Speaker, I hereby present the budget 2013/14 and MTREF period for final discussion.

I thank you!

EXECUTIVE SUMMARY

INTRODUCTION AND BACKGROUND

The purpose of the 2012/13 MTREF budget is to comply with the MFMA (No 56 of 2003). The MTREF is a financial plan to enable the municipality to achieve its vision and mission through the IDP Strategy which is informed by the development agenda and community/stakeholder inputs.

The draft budget serves to bring to light the current council developmental priorities as outlined below.

- Poverty reduction, job creation , rural and economic development
- Financial sustainability
- Spatial development and the built environment
- Eradication of bucket system, VIP toilets in Mangaung, Botshabelo and Thaba Nchu, roads, ageing infrastructure, focus on the basics
- Human settlements
- Public transport
- Environment management and climate change
- Social and community services
- Good governance

The tabling of the final budget is the end of a journey that started with Council's adoption of the budget process plan in August 2012 and is to end at the council meeting in May 2013, wherein the budget will be approved.

2.1 PAST AND CURRENT PERFORMANCE, ACHIEVEMENTS AND CHALLENGES (BUDGET IMPLEMENTATION)

2.1.1 PAST PERFORMANCE AND SPENDING LEVELS

1. Performance: Budget vs. Actual - Capital Expenditure

Financial Year	Approved Budget	Adjusted Budget	Actual Expenditure	% Spent App Budget	% Spent Adj Budget
	R	R	R	%	%
2007/08	673,559,930	771,609,378	554,186,629	82.28	71.82
2008/09	727,433,917	880,865,907	586,465,952	80.62	66.58
2009/10	841,738,170	928,321,425	702,491,263	83.46	75.67
2010/11	373,255,940	797,710,869	458,735,235	122.90	57.51
2011/12	824,147,005	821,546,339	587,464,376	71.28	71.51

The municipality has maintained an actual spending level of 88.11% against the approved budget over the past five (5) years. The average spending in terms of the adjustment budget has been 68.62% there is thus a need to improve the level of performance on the Adjustment Budget projects.

2. Source of Funding

The Capital Budget projects of the municipality have been funded as follows over the years:

Funding Source	2007/08	2008/09	2009/10	2010/11	2011/12
	R	R	R	R	R
Municipal Infrastructure Grant	163,645,812	98,135,428	53,442,457	142,758,205	63,045,527
Department of Mineral & Energy Grant	3,305,263	27,575,935	2,535,935	2,368,980	13,079,863
Capital Replacement Reserves	216,745,012	173,268,045	253,195,698	160,386,881	73,858,508
Public Contributions & Donations	20,768,284	11,856,906	12,562,390	13,195,438	15,249,817
External Loans	-	-	-	-	80,439,672
Other Grants and Subsidies	147,195,772	264,347,019	354,548,228	113,983,127	341,790,988
Revenue / Surplus	2,529,486	11,282,619	26,226,989	-	-
TOTAL	554,186,629	586,465,952	702,491,263	458,735,235	587,464,376

3. Capital Expenditure per Category

The table below indicates the municipality's breakdown of its capital expenditure over the years. The bias in terms of the spending is towards infrastructural related projects.

Capital Expenditure per Category	Actual 2007/08	Actual 2008/09	Actual 2009/10	Actual 2010/11	Actual 2011/12
	R	R	R	R	R
Infrastructure					
Roads, Pavements Bridges & Storm Water	86,818,450	95,472,607	247,258,673	130,732,706	171,886,630
Water Reservoirs & Reticulation	20,496,715	23,012,212	24,330,742	21,952,582	79,834,484
Car Parks, Bus Terminals & Taxi Ranks	6,383,823	43,466,768	131,101,370	161,653,044	19,401,969
Electricity Reticulation	64,790,424	80,543,644	102,075,061	40,284,198	130,637,492
Sewerage Purification & Reticulation	175,055,647	113,425,821	31,546,478	70,278,215	119,553,154
Housing	9,044,240	327,402	17,037,116	5,308,222	8,894,380
Street Lighting	509,129	6,590,000	4,035,088	-	-
Refuse Sites	491,414	-	873,825	5,562,511	1,347,695
Other	2,796,374	2,186,260	15,740,175	-	-
Sub-total Infrastructure	366,386,216	365,033,714	572,998,528	436,803,927	531,552,804
Community & Social Development					
Establishment of Parks & Gardens	2,390,049	28,394	-	-	-
Sports Fields	123,794,300	160,289,936	56,732,367	8,779,971	17,116,859
Community Halls	149	-	-	-	-
Libraries	385,656	-	-	-	-
Recreation Facilities	5,969,193	5,501	507,891	2,995,032	3,035,666
Clinics	9	-	-	-	-
Other	2,282,069	977,262	180,553	81,066	-
Sub-total Community & Social Develop	134,821,425	161,301,093	57,420,811	11,816,070	20,152,525
Other Assets					
Other motor vehicles	4,802,973	224,860	8,951,747	1,831,480	14,005
Plant & Equipment	13,117,831	4,148,275	8,946,579	1,147,533	14,306,266
Office Equipment	2,289,249	27,089,156	10,667,292	5,001,130	20,354,861
Markets	2,325,861	-	-	127,668	606,132
Security Measures	11,584,265	121,726,684	24,943,087	2,940,348	45,595
Other Land & Buildings	101,224,147	-	269,908	99,328	432,188
Other	6,917,856	484,100	-	-	-
Sub-total Other Assets	51,282,181	45,760,333	53,788,613	11,147,488	35,759,047
Specialised Vehicles					
Refuse	19,923	5,645,036	7,360,335	-	-
Fire	870,412	2,697,104	10,922,979	-	-
Buses	292	-	-	-	-
Sub-total Specialised Vehicles	890,627	8,342,140	18,283,314	-	-
TOTAL	554,186,628	586,465,952	702,491,264	459,735,235	587,464,376

2.1.2 PRESSURES FACING THE MUNICIPALITY

- Over reliance on conditional grants to fund infrastructural projects.
- Less than satisfactory expenditure on capital projects. The municipality has consistently struggled to spend more than 90% of its capital budget, although there is 14% improvement in the expenditure level in 2011/12 financial year.
- Increasing pressure on the repairs and maintenance budget due to ageing infrastructure and an inherited massive service delivery backlogs to be eradicated.
- Maintenance backlogs in respect of service delivery infrastructure and utilities.
- The low collection rate impacting on more provision for bad debt.
- High levels of water loss due to ageing infrastructure and illegal connections.
- Unfilled vacancies that put pressure on service delivery and prudent administration.
- Doubts with the credibility of the debt book for the period 2006/07 to mid 2011/12.

2.1.3 FINANCIAL MANAGEMENT CAPABILITIES

Credit Rating

The Mangaung Metropolitan Municipality was awarded the following credit rating by Global Credit Rating Company in May 2012.

Short Term Credit Rating	-	A2
Long Term Credit Rating	-	BBB+

The rating of the municipality is stable and represents the following:

A2 – Good Grade

Good certainty of timely payment. Liquidity factors and organization fundamentals are sound. Although ongoing funding needs may enlarge total financing requirements, access to capital markets is good. Risk factors are small.

BBB+ - Investment Friendly Grade

Adequate protection factors and considered sufficient for prudent investment. However, there is considerable variability in risk during economic cycles.

2.1.4 AUDIT OUTCOME 2011/12

The Mangaung Consolidated Audit Report

The consolidated audit outcome for the 2011/12 financial year was a disclaimer audit opinion issued by the Auditor-General. The disclaimer was influenced by the disclaimer audit report of the entity.

The Mangaung Audit Outcome

There was an improvement from historic disclaimer to qualification in 2011/12. The improvement was realised through commitment shown by the Management Team to address the issues raised by the Auditor-General. The main issues that were addressed in the 2011/12 financial year are the following:

The municipal audit opinion was influenced mainly by the following aspects;

- a. Property, Plant & Equipment (revaluation and classification)
- b. Consumer receivables.
- c. Revenue Management (estimated meter readings)
- d. Cash Flow Statements

The Entity Audit Outcome

The entity regressed from its historic disclaimer as the number of disclaimer items increased. Some of the main disclaimer items are the following:

- a. Inventories (valuation method)
- b. Accounts Payables
- c. Property, Plant & Equipment (completeness, revaluation and disclosure)
- d. Capital Commitments

- e. Irregular, Fruitless and Wasteful expenditure
- f. Cash Flow Statements
- g. Expenditure – Supporting documents (bulk electricity purchases)

2.1.5 PLANS TO MITIGATE THE DISCLAIMER

Intervention measures currently put in place are as outlined below:

- a. The Municipal Council has approved an audit action plan and it is being monitored on a monthly basis by the Executive Management Team.
- b. The entity has appointed consultants for the Audit Improvement Project.
- c. Consistent application and enforcement of compliance to the Supply Chain Management Policy in the procurement of goods and services.
- d. The entity has appointed a service provider to conduct a pre-audit assessment on the availability and completeness of the expenditure supporting documentation.
- e. Both the parent municipality and the entity has prioritized the filling of critical vacant positions within Finance Directorates.

BUDGET SUMMARY

2.2.1 MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK OUTLOOK: 2013/14 - 2015/16

A. OPERATING EXPENDITURE

Operating Expenditure Framework

The City's expenditure for the 2013/14 budget and MTREF is informed by the following:

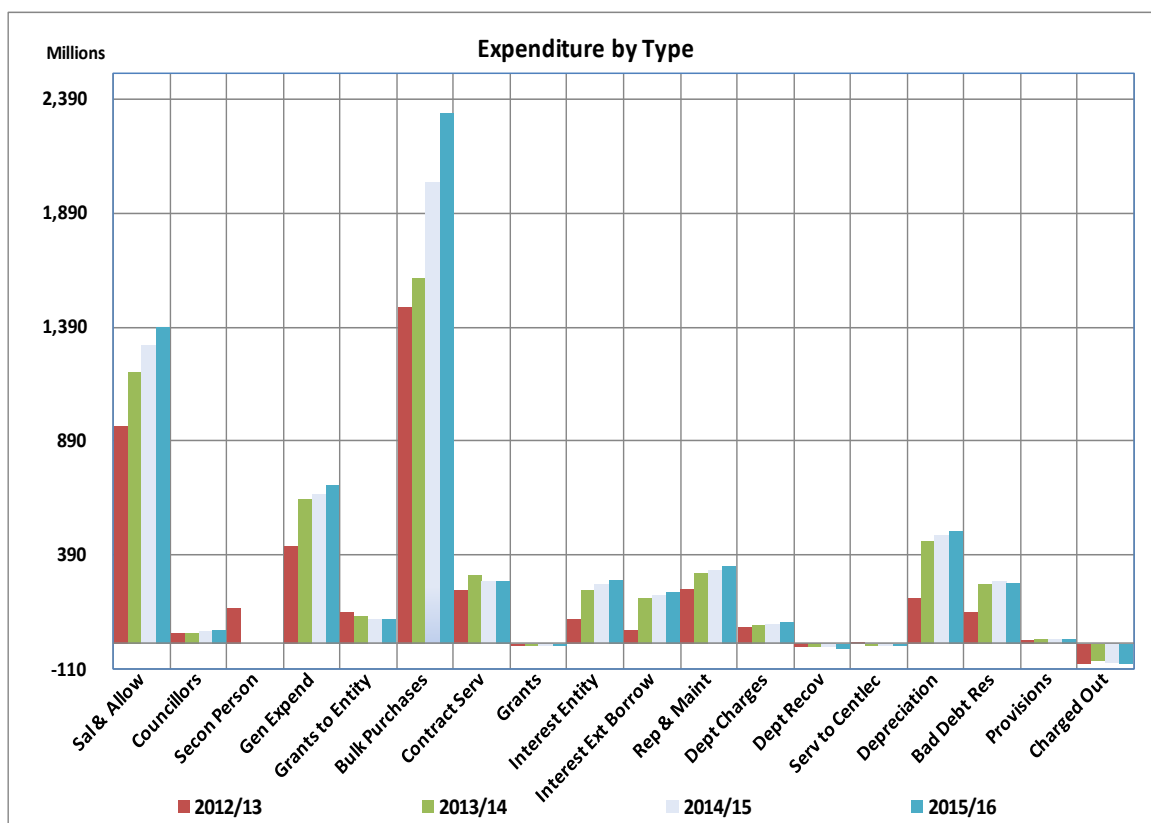
- Modelling of feasible and sustainable budgets over the medium term;
- National Treasury guidelines;
- Growth in the City and continued economic development:
- The municipal's indigent policy
- Cognisance of national and local economic and fiscal conditions;
- Expenditure limits set by realistic and realisable revenue levels;
- The City's asset renewal strategy and its medium to long term asset repairs and maintenance goals;
- Relevant (budget and other) legislative imperatives.

The operating budget increases from the adjustment budget amount of R 4,781 billion in 2012/13 to a new budget amount of R 5,368 billion representing an increase of 12.30% (R 588,8 million) in 2013/14. The allocation of the outer two years of the MTREF period is R 5,978 billion and R 6,480 billion respectively.

The following table is a high level summary of the MTREF budget for 2013/14 to 2015/16 (classified per main type of operating expenditure):

Expenditure per Type	Budget 2012/13	Adj. Budget 2012/13	2013/14	Budget		
	R '000	R'000		Growth	2014/15	2015/16
			R'000	%	R'000	R'000
Employee Salaries & Wages	800,858	843,955	1,000,147	18.51	1,102,846	1,170,092
Employee Social Contributions	153,265	165,475	190,974	15.41	204,877	219,297
Total- Salaries, Wages & Allowances	954,123	1,009,430	1,191,122	18.00	1,307,722	1,389,389
Remuneration Of Councillor S & Directors	46,207	46,207	49,886	7.96	53,657	57,398
Centlec Secoded Employees Salaries	126,288	164,556	-	-100.00	-	-
Centlec Employees Social Contributions	25,673	164,556	-	-100.00	-	-
Total - Secoded Personnel	151,961	197,280	-	-100.00	-	-
General Expenditure	433,313	477,809	635,090	32.92	657,660	694,493
Grants to Entity	138,233	138,233	119,467	-13.58	105,445	106,511
Bulk Purchases	1,478,735	1,478,735	1,602,367	8.36	2,026,660	2,324,317
Contracted Services	231,167	321,598	298,749	-7.10	275,604	273,019
Transfers & Grants	2,057	2,304	2,422	5.13	2,545	2,696
Interest Shareholder	110,000	213,040	234,400	10.03	257,901	283,692
Interest External Borrowings	61,799	163,855	200,445	22.33	213,266	228,392
Repairs & Maintenance	238,250	266,857	309,900	16.13	321,256	343,920
Inter Departmental Charges	75,550	75,550	82,024	8.57	88,247	94,905
Inter Departmental Recoveries	-14,041	-14,041	-15,502	10.40	-16,634	-17,822
Service Rendered to Centlec	5,590	5,590	669	-88.04	705	744
Depreciation	200,157	335,425	449,583	34.03	473,967	496,638
Transfer to Bad Debt Reserve	142,989	142,989	260,836	82.42	270,852	268,027
Transfer to Provisions	10,120	10,120	18,590	83.69	19,816	21,087
Less: Amounts charged out	-90,361	-90,361	-75,239	-16.74	-80,999	-87,229
Total - Other Expenditure	4,175,848	4,780,621	5,368,473	12.30	5,977,670	6,480,178

The above table can also be graphically depicted as follows:



OPERATING EXPENDITURE BUDGET – HIGHLIGHTS AND REASONS FOR SIGNIFICANT VARIANCES

The following are the highlights of the operating expenditure budget:

Personnel Costs

Personnel costs grew by 18.51% (R 181, 69 million) based on the 2012/13 Adjustment Budget of R 1,009 million to R 1,191 billion in 2013/14. This expenditure category constitutes 22.19% of the operating budget. The allocation for the two outer years of the MTREF period is R 1,308 billion and R 1, 389 billion respectively.

Remuneration of Councillors and Directors

The budget of this line item is growing by 7.96% (R 3, 68 million) to a new budget amount of R 49, 89 million. The allocation for the two outer years of the MTREF period is R 53,66 million and R 57,4 million respectively. The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Bearers Act, 1998 (Art 20 of 1998). The most recent proclamation in this regard has been taken into account compiling the City's budget.

Further details regarding the remuneration of Councillors and Directors can be obtained on the Supporting Table SA22 and SA23.

Centlec Seconded Personnel

The total seconded personnel costs budget for the 2013/14 budget year is R 0 million (zero), from the 2012/13 adjustment budget allocation of R 197,3 million. The drop is mainly as a result of the change in the accounting practice for seconded parent municipality employees from this line item to management fees under General Expenses.

General Expenditure

The growth in the general expenditure line item is projected at 32.92% (R 157,28 million) to R 635,1 million in the 2013/14 budget year. The allocation for the two outer years of the MTREF period is R 657,7 million and R 694,5 million respectively. The increase in the 2013/14 budget year can be mainly attributed to the following growth areas:

- a. Management fees expenses of R 100,4 million, which is a reclassification of the Centlec Seconded Personnel line item costs to general expenses. The reclassification is as a result of the change in the accounting practice for the seconded personnel. The variance of R 96,9 million is mainly as a result of vacant and new positions that will henceforth be directly filled by the entity, instead of the parent municipality.
- b. The net growth in the expenditure line item after discounting the management fees amount, is only 11,19% (R 56,88 million) on the Adjustment Budget amount of R 477,8 million. The changes in budget can be mainly attributed to the following costs elements. As per the table below:

	R'000
2014 Africa Nations Championship	5,000
Branding	(2,580)
Electricity - municipal use	6,700
Hire Equipment – Municipal entity	7,798
Investment Promotions	7,600
Legal Expenses	9,907
Refurbishment Water Supply System DWA	7,900
Rental Offices - entity	5,566
TOTAL	47,891

Bulk Purchases

Bulk purchases (water and electricity) grew by 8.36% (R 123,6 million) against the 2012/13 budget, to the proposed amount of R 1,602 billion for the 2013/14 budget year. The allocation for the two outer years of the MTREF period is R 2,027 billion and R 2,324 billion respectively. Bulk purchases takes up approximately 29.85% of the operating budget for 2013/14.

Electricity

Electricity contribution to the bulk purchases costs is R 1,250 million (2012/13 - R 1,149 million). The increase in the electricity purchases costs is R 100,6 million (8.75%) and the electricity purchases constitutes 23.36% of the operating expenditure budget. The bulk electricity purchases allocation for the two outer years of the MTREF period is R 1,630 million and R 1,888 million respectively.

Water

Water purchases for the 2013/14 budget year is estimated at R 352,4 million (2012/13 - R 329,3 million) representing a growth of 7%. The allocation for the two outer years of the MTREF period is R 396,7 million and R 436,3 million respectively.

Contracted Services

Contracted Services budget is declining by 7.10% (R 22.85 million) to R 298,75 million in the 2013/14 budget year from a base of R 321,6 million in the 2012/13 adjustment budget. The allocation for the two outer years of the MTREF period is R 273,08 million and R 273.0 million respectively. The decrease in cost can be mainly attributed to a drop in the Commission on Vendors expenses from an Adjustment Budget provision of R 56,2 million to R 23,6 million in 2013/14.

Interest on External Borrowings

Interest on the external borrowing budget is R 200,44 million for the 2013/14 budget year, representing a growth rate of 22.33% (R 36.59 million) on the approved Adjustment Budget of R 163,8 million in 2012/13. The allocation for the two outer years of the MTREF period is R 213.26 million and R 228,39 million respectively. The increase in the interest expenses can be attributed to an increase in the DBSA External Loan interest provision of R 24,8 million and Inter-company Loan account provision of R 13,3 million.

Repairs and Maintenance

Repairs and maintenance growth is 16.13% (R 43.04 million) on the 2012/13 approved Adjustment Budget R 266,8 million to a new budgetary allocation of R 309.9 million during the 2013/14 budget year. The allocation for the two outer years of the MTREF period is R 321,26 million and R 343,92 million respectively. The breakdown of this expenditure is as follows:

Infrastructural Assets

The bulk of the repairs and maintenance budget, say 67.47% is to be spent mainly on the infrastructural assets in 2013/14 budget year. The allocation on this category has been increased by R 61.46 million (41.63%) on the 2012/13 budget to a new amount of R 209,09 million in 2013/14. The allocation for the two outer years of the MTREF period is R 212,3 million and R 226,5 million respectively.

INFRASTRUCTURAL ASSETS	Budget	Budget	Budget	Budget
	2012/13	2013/14	2014/15	2015/16
	R	R	R	R
Roads, Pavements, Bridges & Stormwater	57,878,291	64,830,555	70,017,000	75,618,359
Water Reservoirs & Reticulation	20,726,7486	35,484,885	24,386,674	26,332,333
Car Parks, Bus Terminals & Taxi Ranks	826,640	892,771	964,192	1,041,328
Electricity Reticulation	26,734,443	51,508,020	56,549,462	58,028,972
Sewerage Purification & Reticulation	8,318,820	8,984,324	9,703,069	10,479,313
Housing	692,169	568,100	585,300	591,800
Street Lightening	23,612,667	37,227,525	39,752,602	43,287,799
Refuse Sites	8,840,481	9,547,719	10,311,536	11,136,459
Sub-total Infrastructure	147,630,257	209,093,899	212,269,836	226,516,362

Community Assets

The spending on the Community Assets is as outlined in the table below. The maintenance cost of this expense category is to be increased by 12.5% to a new allocation of R 4,4 million in 2013/14. The allocation of the two outer years of the MTREF period by R 4,7 million and R 5,1 million respectively.

COMMUNITY ASSETS	Budget	Budget	Budget	Budget
	2012/13	2013/14	2014/15	2015/16
	R	R	R	R
Establishment of Parks & Gardens	1,194,771	1,314,192	1,419,332	1,532,884
Sports fields	172,590	186,397	201,309	217,414
Libraries	458,555	483,100	516,560	548,280
Recreational Facilities	2,063,563	2,398,980	2,588,070	2,792,121
Fire Safety	21,760	23,501	25,381	27,411
Sub-total Community	3,911,239	4,406,170	4,750,652	5,118,109

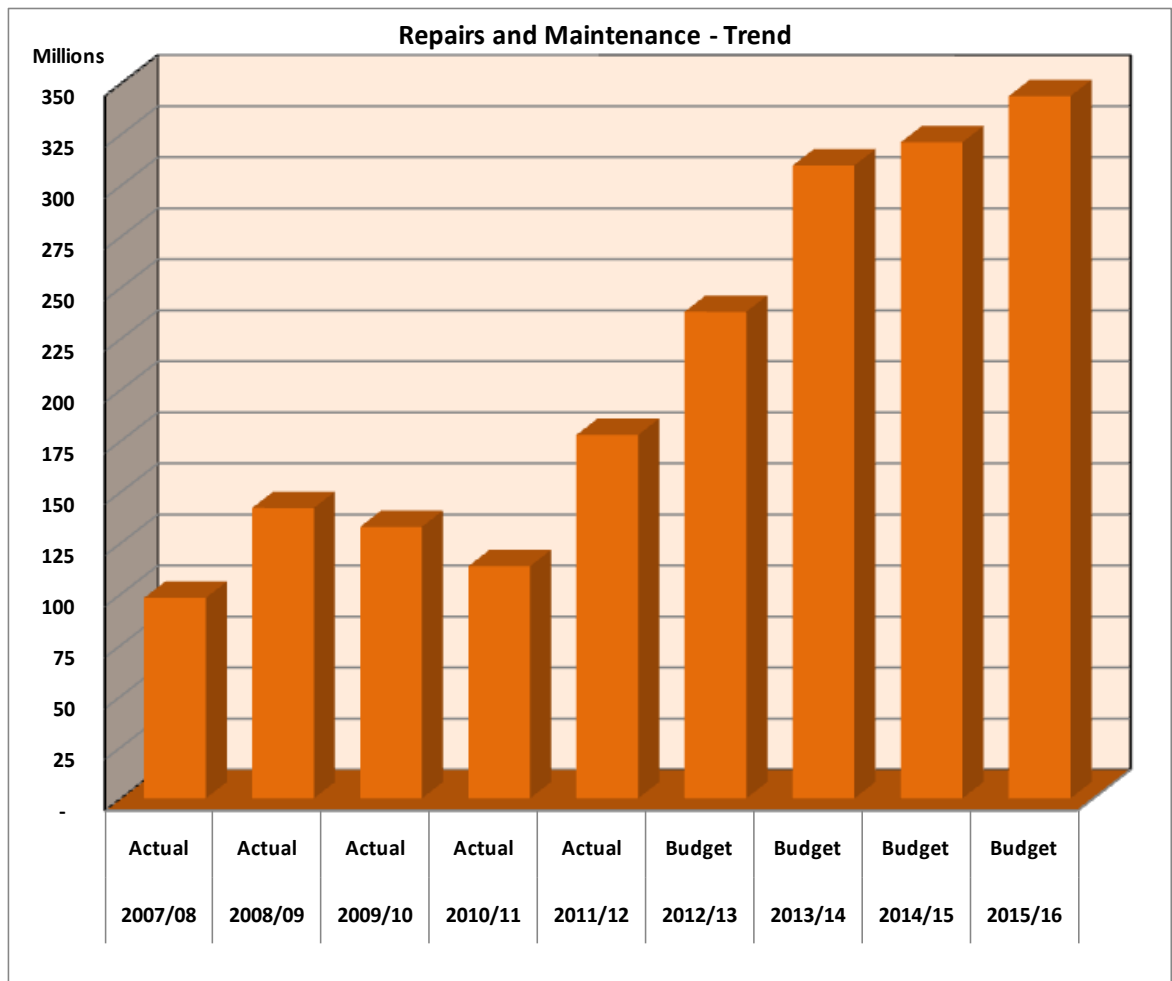
Other Municipal Assets

The spending on repairs and maintenance on other municipal assets as outlined in the table below. The allocation for the 2013/14 is R 96,3 million and is up on the 2012/13 budget by 11,05% (R 9,6 million). The allocation of the two outer years of the MTREF period being R 104,24 million and R 112,28 million respectively.

OTHER ASSETS	Budget	Budget	Budget	Budget
	2012/13	2013/14	2014/15	2015/16
	R	R	R	R
Other Motor Vehicles	47,566,590	52,801,913	56,971,860	61,477,817
Plant & Equipment	1,785,690	1,914,299	2,067,352	2,232,596
Computers	1,601,040	1,714,508	1,839,632	1,974,045
Office Equipment	12,988,443	11,228,291	12,392,196	13,253,092
Markets	639,280	689,731	744,177	802,934
Airports	1546,600	169,128	182,658	197,271
Security Measures	730,479	774,929	822,094	872,143
Civic Land & Buildings	19,577,447	24,725,512	26,634,834	28,689,698
Other Land & Buildings	1,254,186	1,354,526	1,462,885	1,579,928
Cemeteries	408,677	1,037,180	1,118,320	1,250,860
Sub-total Other Assets	86,708,432	96,399,815	104,236,008	112,285,383

Repairs and Maintenance Trend

The municipality has changed its focus on putting resources on capital expenditure projects and very little on maintenance thereof. The graph below outlines the change in focus towards preventative maintenance of existing infrastructure.



Repairs and maintenance by asset class

The table below gives the reader an overview of exactly where each rand of the maintenance costs is going to be spend on by asset class.

MAN Mangaung - Supporting Table SA34c Consolidated repairs and maintenance by asset class

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	27,589	-	-	146,938	178,304	178,304	208,526	211,685	225,925
Infrastructure - Road transport	14,487	-	-	57,878	56,168	56,168	64,831	70,017	75,618
Roads, Pavements & Bridges	14,487	-	-	57,878	56,168	56,168	64,831	70,017	75,618
Storm water	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	6,715	-	-	50,347	83,423	83,423	88,786	96,302	101,317
Generation	-	-	-	-	-	-	-	-	-
Transmission & Reticulation	6,489	-	-	26,734	49,811	49,811	51,508	56,549	58,029
Street Lighting	226	-	-	23,613	33,613	33,613	37,278	39,753	43,288
Infrastructure - Water	2,355	-	-	20,727	20,727	20,727	35,485	24,387	26,332
Dams & Reservoirs	-	-	-	-	-	-	-	-	-
Water purification	-	-	-	-	-	-	-	-	-
Reticulation	2,355	-	-	20,727	20,727	20,727	35,485	24,387	26,332
Infrastructure - Sanitation	22	-	-	8,319	8,319	8,319	8,984	9,703	10,479
Reticulation	-	-	-	-	-	-	-	-	-
Sewerage purification	22	-	-	8,319	8,319	8,319	8,984	9,703	10,479
Infrastructure - Other	4,009	-	-	9,667	9,667	9,667	10,440	11,276	12,178
Waste Management	2,315	-	-	8,840	8,840	8,840	9,548	10,312	11,136
Transportation	-	-	-	827	827	827	893	964	1,041
Gas	-	-	-	-	-	-	-	-	-
Other	1,694	-	-	-	-	-	-	-	-
Community	11,011	-	-	5,050	5,138	5,138	6,218	6,691	7,196
Parks & gardens	4,062	-	-	1,195	1,195	1,195	1,314	1,419	1,533
Sportsfields & stadia	121	-	-	173	173	173	186	201	217
Swimming pools	114	-	-	-	-	-	-	-	-
Community halls	-	-	-	-	-	-	-	-	-
Libraries	12	-	-	459	459	459	483	517	548
Recreational facilities	476	-	-	2,064	2,064	2,064	2,399	2,588	2,792
Fire, safety & emergency	1,873	-	-	22	22	22	24	25	27
Security and policing	1,516	-	-	730	818	818	775	822	872
Buses	-	-	-	-	-	-	-	-	-
Clinics	235	-	-	-	-	-	-	-	-
Museums & Art Galleries	-	-	-	-	-	-	-	-	-
Cemeteries	808	-	-	409	409	409	1,037	1,118	1,206
Social rental housing	1,587	-	-	-	-	-	-	-	-
Other	206	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	692	692	692	568	585	592
Housing development	-	-	-	-	-	-	-	-	-
Other	-	-	-	692	692	692	568	585	592
Other assets	94,339	83,740	177,943	85,569	82,724	82,724	94,588	102,296	110,207
General vehicles	44,030	-	-	47,567	48,174	48,174	52,802	56,972	61,478
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment	64	-	-	1,786	1,703	1,703	1,914	2,067	2,233
Computers - hardware/equipment	615	-	-	1,601	1,360	1,360	1,715	1,840	1,974
Furniture and other office equipment	26,481	-	-	12,988	12,175	12,175	11,218	12,392	13,253
Abattoirs	-	-	-	-	-	-	-	-	-
Markets	70	-	-	639	(42)	(42)	690	744	803
Civic Land and Buildings	22,844	-	-	19,577	18,412	18,412	24,726	26,635	28,690
Other Buildings	-	-	-	1,254	786	786	1,355	1,463	1,580
Other Land	-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)	-	-	-	-	-	-	-	-	-
Other Not Analysed	236	83,740	177,943	157	157	157	169	183	197
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
List sub-class	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming	-	-	-	-	-	-	-	-	-
Other (list sub-class)	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	132,939	83,740	177,943	238,250	266,857	266,857	309,900	321,256	343,920

Depreciation

The budgeted depreciation amount is R 449,6 million for 2013/14 (Adjustment Budget 2012/13 - R 335,43 million). The indicative allocated amount for the two outer years of the MTREF period is R 473,9 million and R 496,6 million respectively. The increase in the budget allocation emanates from the actual audited outcome of the 2011/12 financial year, mainly as result of the revaluation of municipal assets in compliance to the GRAP Standards.

Transfer to Bad Debt Reserve

The budget amount for bad debt impairment grows by 88.423% (R 117, 85 million) from the 2012/13 allocation of R 143 million to a new amount of R 260,84 million.

The increase in the allocated amount is influenced mainly by the actual audited debt impairment amount of R 440,6 million in the 2011/12 financial year end and discounted by the increased debt impairment provision by the entity for the MTREF period.

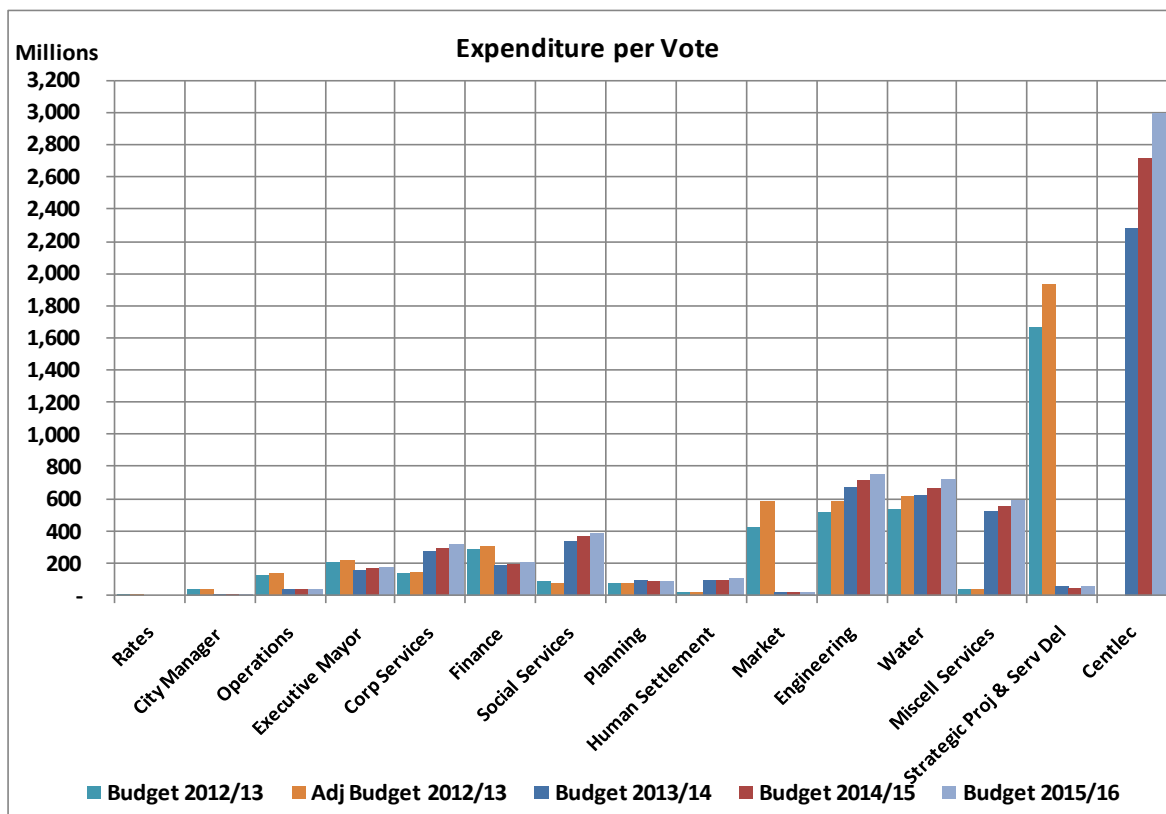
	Budget 2012/13	Adj Budget 2012/13	Budget			
			2013/14	Growth	2014/15	2015/16
	R'000	R'000	R'000	%	R'000	R'000
Parent Municipality	104,201	104,201	135,837	30.36	164,602	177,714
Municipal Entity	38,789	38,789	125,000	222.26	106,250	90,313
TOTAL	142,990	142,990	260,837	82.42	270,852	268,027

Operating Expenditure per Vote

The table below outlines the operating expenditure budget per vote, outlining the size of the budget each Head of Department is responsible for:

Expenditure per Vote	Budget 2012/13	Adj Budget 2012/13	Budget			
			2013/14	Growth	2014/15	2015/16
	R'000	R'000	R'000	%	R'000	R'000
Office of the City Manager	9,552	9,439	11,314	19.86	12,067	12,856
City Manager - Operations	34,266	35,443	36,200	2.14	37,756	38,709
Executive Mayor	134,047	139,330	157,524	13.06	169,581	180,999
Corporate Services	206,889	217,599	273,911	25.88	292,712	311,689
Finance	133,283	143,036	187,575	31.14	197,524	207,573
Social Services	288,852	310,311	340,418	9.70	364,816	388,801
Planning	84,723	79,597	100,934	26.81	85,323	91,130
Human Settlement	80,507	77,514	94,279	4.47	101,243	108,492
Fresh Produce Market	13,861	17,212	18,343	6.57	20,072	21,797
Engineering	428,750	583,221	668,370	14.60	709,565	754,066
Water	518,065	585,214	623,746	6.58	665,532	719,795
Miscellaneous Services	536,581	612,829	520,734	-15.03	554,135	592,342
Strategic Projects & Service Deliv.	37,852	38,208	54,562	42.80	52,871	56,335
Centlec	1,667,649	1,931,669	2,280,477	18.06	2,714,471	2,995,332
TOTAL	4,175,848	4,780,621	5,368,473	12.30	5,977,670	6,480,178

The graph below illustrates the Expenditure per Vote over the MTREF period, as outlined above:



B. OPERATING REVENUE BUDGET - HIGHLIGHTS AND REASONS FOR SIGNIFICANT VARIANCES

Operating Revenue Framework

For the Mangaung Metropolitan Municipality to continue with its quality service provision there is a need to generate the required revenue. The municipality is facing serious service backlogs and a poverty struck community.

The municipality's revenue strategy is built around the following key components:

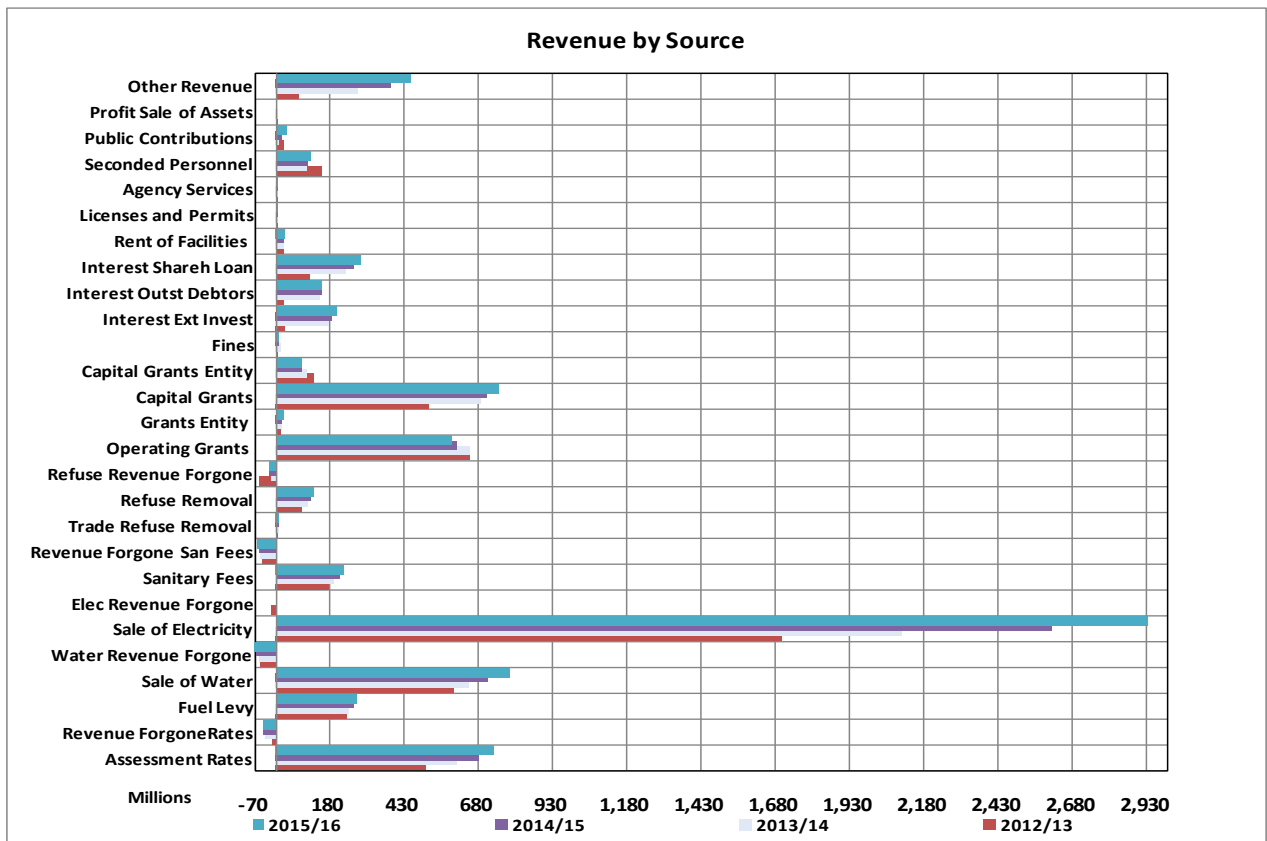
- National Treasury's guidelines and macro-economic policy;
- Projected city growth and continued economic development
- Realistic revenue management, which provides for the achieving of the collection rate target;
- Electricity tariff increases as approve by the National Electricity Regulator of South Africa (NERSA);
- Setting of trading services' user charges at levels which are reflective of these services' cost recovering nature;
- The municipality's Property Rates Act Policy approved in terms of the Municipal Property Rates Act, 2004 (Act No 6 of 2004) (MPRA);
- The municipality's policies to assist the poor en rendering of free basic services; and
- Sundry Tariffs policies.

The total revenue budget is projected at R 6,194 billion in 2013/14, representing an increase in revenue of R 637,74 million (11.48%) on the 2012/13 Adjustment Budget of R 5,556 million. The allocation for the outer two years of the MTREF period is R 6,995 billion and R 7,629 billion respectively. Revenue generated from rates and services charges forms a significant part of the revenue basket of the city. Rates and services charges constitutes 63.61% (2012/13 - 54.63%) of the budgeted revenue (excluding capital grants and transfers) in the 2013/14 budget year.

Details of the revenue by source are as outlined in the below table:

Revenue per Source	Budget	Adj	Budget			
	2012/13	Budget	2013/14	Growth	2014/15	2015/16
	R'000	2012/13	R'000	%	R'000	R'000
Assessment Rates	-506,433	-506,433	-606,944	19.85	-680,288	-733,469
Revenue Foregone Rates	12,457	12,457	38,419	208.42	40,789	43,257
Fuel Levy	-237,704	-237,704	-243,022	2.24	-257,604	-269,454
Total - Service Charges	-2,400,057	-2,541,236	-2,932,968	15.42	-3,523,525	-3,934,237
Sale of Water	-596,907	-596,907	-648,092	8.58	-713,938	-786,474
Sale of Pre-paid Water	-183	-183	-199	8.58	-219	-241
Free Basic Services - Water	53,804	53,804	58,418	8.58	64,353	70,891
Sale of Electricity	-1,443,523	-1,504,378	-1,690,178	12.35	-2,125,790	-2,393,108
Sale of Pre-paid Electricity	-260,272	-327,364	-412,478	26.00	-485,566	-539,013
Free Basic Services -Electricity	13,233	-	-	0	-	-
Sanitary Fees	-175,454	-175,454	-189,613	8.07	-206,943	-225,858
Sanitary Fees Government	-3,018	-3,018	-3,261	8.07	-3,525	-3,809
Sanitary Fees Municipal	-968	-968	-1,046	8.07	-1,130	-1,222
Free Basic Services – Sanitary Fees	47,078	47,078	50,877	8.07	-55,527	60,602
Trade Refuse Removal	-7,215	-7,215	-8,696	20.53	-9,487	-10,351
Refuse Removal	-84,743	-84,746	-106,008	25.09	-115,697	-126,272
Free Basic Services – Refuse Rem.	58,111	58,111	17,308	-70.22	18,890	20,617
Operating Grants & Subsidies	-651,134	-650,329	-654,372	0.62	-604,210	-592,987
Operating Grants Received Entity	-13,233	-13,233	-17,467	32.00	-20,611	-22,672
Capital Grants & Subsidies	-513,967	-696,777	-686,388	-1.49	-707,406	-748,407
Capital Grant Entity	-125,000	-125,000	-102,000	-18.40	-84,834	-83,839
Fines	-5,063	-4,063	-13,208	225.09	-10,327	-8,208
Interest Earned external Investments	-31,717	-34,017	-177,902	422.98	-190,528	-204,280
Interest Earned Outstanding Debtors	-23,010	-224,686	-146,843	-34.65	-151,220	-154,495
Interest on Shareholder Loan	-110,000	-213,040	-234,400	10.03	-257,902	-283,692
Rent of Facilities and Equipment	-24,793	-22,663	-25,908	14.32	-27,560	-29,213
Licenses & Permits	-766	-797	-843	5.86	-928	-1,020
Agency Services	-3,527	-3,527	-3,631	2.93	-3,851	-3,987
Seconded Personnel	-152,985	-198,304	-100,384	-49.38	-107,661	-115,198
Public Contributions	-24,767	-24,767	-11,888	-52.00	-17,833	-33,135
Profit of the Sale of Assets	-40	-40	-900	2176.41	-	-
Other Revenue	-76,576	-71,866	-273,115	280.03	-389,304	-454,108
Total	-4,888,315	-5,556,026	-6,193,763	13.35	-6,994,802	-7,629,144

The graph below illustrates the sources of the municipal revenue over the MTREF period, as outlined above.



Assessment Rates

The municipality has compiled a new General Valuation Roll to be implemented on the 1st July 2013. The current valuation roll was implemented in July 2009 and is expiring on the 30 June 2013. In terms of the Local Government Municipal Property Rates Act (2004) the duration of the valuation roll is four (4) years unless the MEC responsible for Local Government grant a municipality a permission to extend the existing roll by another year to (5) years.

In terms of the new general valuation roll, the assessment rates revenue grows by 15.09% (R 74.55 million) in the 2013/14 budget year to R 568.53 million. The resultant projected income from this source of revenue is R 639.50 million and R 690.21 million respectively for the two outer years of the MTREF period.

The general assessment rates tariffs have been determined to increase by 5.9% across the board for the 2013/14 financial year and by 6.50% for the two outer years, as depicted in the table below. The market values of most properties within the city have increased significantly since 2009 when the current valuation roll was implemented and the city has adjusted downwards the current tariffs by 33.9 and 39.275% on residential and business properties respectively to limit the impact on the rate payers. This therefore translates into the tariff downward adjustment of 33.9% on residential properties and 39.275% on business properties plus the annual tariff increase of 5.9% with the net reduction of 30% and 36% on residential and business properties respectively of the rates tariffs.

In addition to the statutory exemption of R 15 000 given to each residential property in terms of the Property Rates Act, the City has increased this amount further by an additional R 55 000 thereby increasing the exemption threshold to the first R 70 000 for all the residential properties. All residential properties are exempted from paying rates on the R 70 000 value of the property. The cost of exempting residents on the above, will results in the city indirectly giving back to its citizen rebates on property at a cost of R 38,419 million in the budget year 2013/14. For the two outer years of the MTREF period the cost is estimated at R 40,789 million and R 43,257 million respectively.

Category	Current 2012/13	Proposed Tariff from 1 July 2013	2014/15	2015/16
Residential	0.7796 c	0.5457 c	0.5812 c	0.6190 c
Business	3.862 c	2.4836 c	2.6450 c	2.8169 c
Government	1.949 c	2.4836 c	2.6450 c	2.8169 c

Service Charges

The services charges revenue is projected at R 2,933 billion in 2013/14, representing an increase in revenue of R 391,7 million (15.42%) in 2012/13 Adjustment Budget of R 2,541,2 million. The allocation for the outer two years of the MTREF period is R 3,523 billion and R 3,934 billion respectively.

The proposed average tariff increases for the MTREF period are as follows:

Category	2013/14	2014/15	2015/16
Water	8.8%	10.00%	10.00%
Sewerage	5.90%	6.50%	6.50%
Refuse Removal	7.00%	6.50%	6.50%
Electricity	5.25%	5.5%	5.75%

a. Sale of Water

The water revenue is projected to increase by 8.57% from R 596,9 million to R 648,3 million (including revenue forgone). The projected revenue for the two outer years of the MTREF period is R 713,94 million and R 786,47 million respectively.

The city has maintained the same step tariff structure that was introduced in the previous financial year. The percentage increase for each tariff level is depicted in the table below. The first tariff (0 - 6kl) has been increased by 18% since the current tariff is not cost reflective. The input cost of water and the cost of providing water to tap are more than the baseline tariff of R 4.34. The 18% increase translates into R 0.78 (seventy eight cent) increases within the said step tariff.

Residential

Step Tariffs 2012/13	Current 2012/13 (R)	Percentage Increase %	Proposed Tariff from 1 July 2013 (R)
0-6kl	4.34	18.00	5.12
7-15kl	12.00	7.00	12.84
16-30kl	12.66	7.00	13.55
31-60kl	13.68	7.00	14.64
Above 61 kl	14.25	7.50	15.32

Non-Residential

Step Tariffs 2012/13	Current 2012/13 (R)	Percentage Increase %	Proposed Tariff from 1 July 2013 (R)
0-60kl	12.56	8	13.57
61-100kl	13.82	8.5	15.00
Above 100kl	14.40	8.5	15.62
Plus Basic Charge per month	341.52	10	375.67

Illustrative example of Rand and Percentage (%) increases

Residential

Estimated kl	Example Current Account R	Example New Account R	Difference R	% Increase
10	74.04	82.08	8.04	10.86
20	197.34	214.03	16.69	8.46
30	323.94	349.33	25.59	7.90
40	460.74	495.93	35.19	7.64
50	597.54	642.33	44.79	7.50

60	734.34	788.73	54.39	7.41
70	876.84	941.93	65.09	7.42
80	1,019.34	1,095.13	75.79	7.44
90	1,161.84	1,248.33	86.49	7.44
100	1,304.34	1,401.53	97.19	7.45

Non-Residential

Estimated kl	Example Current Account R	Example New Account R	Difference R	% Increase
60	1,095.12	1,189.87	94.71	8.65
100	1,647.92	1,789.87	141.95	8.61
500	7,407.02	8,037.87	629.95	8.50
1 000	14,607.92	15,847.87	1,239.95	8.49
5 000	72,207.92	78,327.87	6,119.95	8.48
10 000	144,207.92	156,427.87	12,219.95	8.42

a. *Sale of Electricity*

The combined electricity sales grows by 14.79% (2012/13 - 19.97%) to R 2,103 million in the 2013/14 year. The projected revenue for the two outer years of the MTREF period is R 2,611 million and R 2, 932 million respectively. The electricity percentage contribution to the total revenue budget is 33.95 % in 2013/14. The budgeted revenue is based on the proposed tariff increase of 5.5% on average (2012/13 - 8.78%).

b. *Sewerage Charges*

The revenue projected to increase by average of 8.07% from R 132,36 million to R 143,04 million (including revenue forgone) in 2013/14. The outlook for the two outer years of the MTREF period is R 156,07 million and R 170,29 million respectively.

The sewerage tariff is determined to decrease by 35.9% due to the new valuation roll and to increase by 5.9% which will result in the net decrease of 30% for the 2013/14 financial period.

Description	Tariff 2012/13%	Proposed Tariff 2013/14	Increase
Non residential sewerage charges	0.43589	0.3212	5.9
Residential sewerage charges	0.3213	0.2249	5.9

c. *Refuse Removal*

The projected revenue for refuse removal is expected to increase from R 33,8 million to R 97,4 million in 2013/14 and to R 106.29 million and R 116,01 million in the two outer years of the MTREF period. The huge increase in revenue from 2012/13 to 2013/14 is as a result of a proposed change in the tariff policy. The exemption for paying of refuse removal is now limited to only the approved indigent households. Previously the Council exempted all residential properties with a valuation roll value of less that R 40 000.00, regardless of whether they were indigents or not.

The refuse removal is based on the erf size with the minimum charge of R 32.10 for residential properties and R 181.90 for business properties. The minimum charge for sectional title schemes is R 74.90 since the valuation roll only carries the square metres of the building.

The exemption for paying of refuse removal is limited to only the approved indigent households. Previously the Council exempted all residential properties with a valuation roll value of less than the R 40 000 valuation value.

Size of the Stand (Square metres)	Current 2012/13 R	Percentage Increase	Proposed Tariff 2013/14 R
0 - 300	30.00	7.00%	32.10
301 - 600	40.00	7.00%	42.80
601 - 900	70.00	7.00%	74.90
901 - 1500	100.00	7.00%	107.00
>1500	120.00	7.00%	128.40

Free Basic Services

The Municipality will continue to commit funds in supporting the poorest of the poor members of the community. For this purpose the City will spend approximately R 182,49 million on its social package, which covers free basic electricity, refuse removal, sanitation, free basic water and the property rates rebates. A total of R 600,70 million will be spent on the social package for the MTREF period.

	Budget 2012/13 R	Budget 2013/14 R	Budget 2014/15 R	Budget 2015/16 R
Water Revenue	53,804	58,418	64,353	70,891
Electricity Revenue	13,233	17,467	20,611	22,672
Sewerage Revenue	47,078	50,877	55,527	60,602
Refuse Removal Revenue	58,111	17,308	18,890	20,617
Assessment Rates Revenue	12,457	38,419	40,789	43,257
TOTAL	184,683	182,489	200,170	218,039

The indigent households in the Metro area are entitled to 10 kilo litres of free water and 50 kwh of electricity every month for the 2013/14 financial year.

There are currently 32,625 indigent households receiving free basic services and the municipality is expecting this number to increase to 40,000 in 2013/14, 43,600 in 2014/15 and to 48,832 in 2015/16. An average monthly subsidy provided per indigent household is estimated at R 220.00, which is within the LGES formulae subsidy of R 270.00.

In addition to the above more than R 200 million of indigent household debt will be written off before the end of the 2012/13 financial year, as an added contribution towards easing the plight of the poor and the destitute. Furthermore included in the operational budget is R 3,5 million that has been allocated for indigent burials.

Fuel Levy

The budget for the fuel levy is showing an increase of 2.24% (R 5,318 million) from the last year's initial allocation of R 237,7 million to R 243 million in the 2013/14 budget year. The projected allocation for the outer two years of the MTREF period is R 257,6 million and R 269,5 million respectively.

Grants and Subsidies

Included in the budgeted revenue of R 6,193.76 million, is operating and capital grants and subsidies from the Provincial and National Governments totalling R 1,304,8 million (2012/13 - R 1,347,1 million). the allocations for the 2014/14 and 2015/16 budget years are R 1,311.6 million and R 1,341.4 million respectively. The grants to be received, constitutes 21.07% of the budgeted revenue for the 2013/14 budget year (2012/13 - 24.25%).

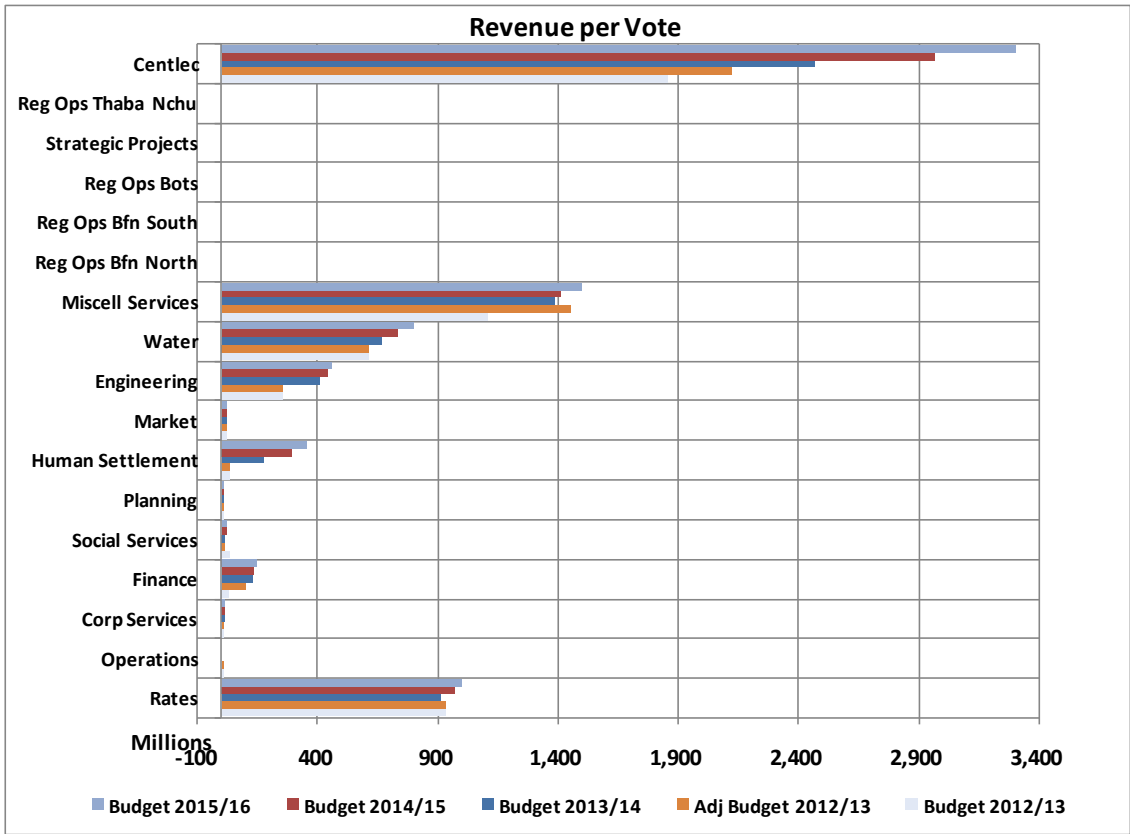
GRANTS & SUBSIDIES	2012/13	2013/14	2014/15	2015/16
	R'000	R'000	R'000	R'000
Operating Grants & Subsidies				
Equitable Share	608,596	587,605	582,099	568,815
Equitable Share - Centlec	13,233	17,467	20,611	22,672
Financial Management Grant	1,500	1,500	1,500	1,500
Public Transport Infrastructure & System	20,000	20,000	-	-
Provincial Grant CCTV	7,000	7,000	-	-
Department of Water Affairs – ACIP (Provincial)	-	13,900	-	-
DWAF – National Transfer Programme (NTP)	-	6,900	-	-
Sub-total	650,329	654,372	604,210	592,987
Capital Grants & Subsidies				
FS Provincial Grant - CCTV	3,000	-	-	-
Fs Provincial Human Settlement	-	43,773	-	-
Expanded Public Works Programme Incentive Grant	-	3,896	-	-
DWAF - ACIP	-	4,100	-	-
Urban Settlements Development Grant	668,777	596,718	679,406	703,407
National Electrification Grant	25,000	42,000	25,000	25,000
Neighbourhood Dev Partnership Programme	-	-	3,000	10,000
Sub-total	696,777	686,388	707,406	748,407
TOTAL	1,347,106	1,304,760	1,311,616	1,341,394

REVENUE PER VOTE

As outlined below is the revenue per vote, indicating the various directorates' resource income:

Revenue per Vote	Budget 2012/13	Adj. Budget 2012/13	Budget			
			2013/14	Growth	2014/15	2015/16
	R'000	R'000	R'000	%	R'000	R'000
Property Rates	-933,471	-933,471	-913,733	-0.19	-968,533	-999,997
City Manager - Operations	-2	-2	-	-	-	-
Corporate Services	-10,164	-8,964	-11,512	28.42	-12,533	-13,650
Finance	-28,119	-102,440	-128,709	25.64	-136,618	-145,023
Social Services	-32,546	-13,855	-15,575	12.41	-17,410	-18,670
Planning	-5,373	-5,373	-5,910	9.99	-6,501	-7,152
Human Settlement	-31,793	-31,793	-175,611	452.36	-293,663	-354,561
Fresh Produce Market	-20,561	-18,642	-19,143	2.69	-20,401	-21,746
Engineering	-256,040	-256,040	-405,548	58.39	-436,114	-461,397
Water	-610,174	-610,174	-668,129	9.50	-730,438	-801,339
Miscellaneous Services	-1,105,739	-1,450,103	-1,383,899	-4.57	-1,407,609	-1,497,976
Strategic Projects & Service Delivery	-5	-5	-	-	-	-
Centlec	-1,854,328	-2,125,162	-2,465,995	16.04	-2,965,341	-3,307,632
TOTAL	-4,888,315	-5,556,026	-6,193,763	11.48	-6,994,802	-7,629,144

The graph below illustrates the revenue per vote over the MTREF period, as outlined above.



C. CAPITAL BUDGET

The capital budget has declined by R 129.91 million for the 2013/14 financial year to R 865,99 million as compared to the approved Adjustment Budget of R 995,9 million for the 2012/13 period. The projected capital expenditure budget for the two outer years of the MTREF period has been set at R 955,25 million and R 1,019 million respectively.

The budget is funded mainly out of Government grants and subsidies, external loans and internally generated funds (out of surplus funds). The Urban Settlement Grant (USDG) remains the biggest source of the government grants and subsidies. Contribution of the grant to the capital budget basket averages 69.70% over the MTREF period.

The municipality is concerned about its continuing over-reliance on conditional grants and subsidies. The intention during the course of the 2013/14 budget year, is to investigate the possibility of municipal bonds as a source of funding for its capital budget. The market will then be approached during the last two years of the MTREF period to issue municipal bonds. The city will also review its Contribution to Bulk (Development Fund Policy) and consider other appropriate funding mixes to leverage the resources to fund infrastructural assets over the MTREF.

The municipality has successfully made a business case to participate in the Neighbourhood Development Partnership Grant during the current MTREF period. The indicative allocation is R 13 million during the current MTREF period, (R 3 million for the 2014/15 and R 10 million for the 2015/16 budget years respectively) pending the submission of a compliant business plan during the 2013/14 budget year.

FUNDING BY SOURCE

Funding of the capital budget for the new budget cycle is as outlined below:

	Budget Year 2013/14	Budget Year 2014/15	Budget Year 2015/16
External Loans	36,684,148	35,711,597	-
Own Fund (CRR)	88,328,415	95,800,000	127,735,000
Revenue	42,700,000	98,500,000	109,810,678
Public Contributions / Donations	11,888,364	17,832,545	33,135,000
Grants and Subsidies			
USDG Grant	596,719,000	679,406,000	703,407,000
EPWP Incentive Grant	3,896,000	-	-
National Electrification Programme	42,000,000	25,000,000	35,000,000
Provincial Human Settlement Grant	43,7772,781	-	-
Neighbourhood Development Partnership Grant	-	3,000,000	10,000,000
TOTAL	865,988,708	955,250,142	1,019,087,678

USDG Funding

The main projects to be undertaken out of the USDG allocation are as outlined on the table below:

GRANTS & SUBSIDIES	2013/14	2014/15	2015/16
	R'000	R'000	R'000
Corporate Services			
Upgrading of Billy Murison Stadium	2,500	1,500	1,000
Upgrading of Selosesha Stadium	2,000	-	-
Construction of Swimming Pool - Mmabana Stadium	4,500	-	-
Upgrading of Botshabelo Stadium	2,000	4,000	3,000
Rehabilitation - Freedom Square Sport Centre	1,500	2,000	1,500
Multi Purpose Centre - Grassland 2	2,000	4,000	9,000
Johnson Bendile Stadium: Master plan	2,000	2,000	4,000
Upgrade - Heidedal Swimming Pool	1,100	-	4,000
Sub-total - Corporate Services	17,600	16,500	25,500

Social Services			
New Southern Region Fire Station	2,900	-	-
Upgrading/replacement fence - Bloemfontein Fire Station	-	320	-
Extension - Hot Fire Training Facility - Erlichpark Fire Station	-	712	-
Relocation of Zoo	17,484	48,000	42,216
Development/upgrading of Parks - Mangaung Area	5,000	7,300	3,000
Upgrading of Hertzog Square	-	-	1,500
Beautification of the Waaihoek Precinct	-	-	1,350
Beautification of South park Cemetery	-	-	500
Fencing of Hamilton park	-	-	650
Beautification/enhancement of Raymond Mhlaba Street	-	-	1,500
Beautification/enhancement of Kenneth Kaunda Road	-	-	1,500
Establishment of Purpose built Disaster Management Centre	400	-	-
Sub-total - Social Services	25,784	56,332	52,216
Planning			
Services Reticulation of MMM Land within the two N8 Nodes	42,835	42,835	-
Sub-total - Planning	42,835	42,835	
Human Settlement and Housing			
Toilet Facilities: 60 Houses Heidedal - Ward 16	500	-	-
Internal Services Bloemside School Site (Residential Erven)	-	-	10,692
Internal Services Bloemside 4 Sonder water (residential erven)	-	-	1,716
Township establishment- Bloemspruit Phase 1	8,000	10,000	17,000
Pro-active acquisition of land along N8	-	-	21,407
Acquisition of land for Botshabelo/Thaba Nchu Node-Sepane	-	-	35,000
Sub-total - Human Settlement and Housing	8,500	10,000	88,818
Engineering Services			
Landfill Sites			
Upgrading and Construction - Northern landfill sites	4,000	3,350	-
Upgrading and Construction - Southern landfill sites	5,550	1,500	-
Upgrading and Rehabilitations - Botshabelo landfill sites	2,250	4,700	-
Sub-total Landfill Sites	11,800	9,550	-
Waste Water Treatment			
North Eastern - WWTW (15ML/Day) & 1,8 Km Outfall Sewer	70,480	33,000	8,420
2,5 Km Main Sewer From the Air Force Base to NE - WWTW	7,000	-	-
Mechanical & Electrical Works - North Eastern - WWTW	40,100	8,638	-
Outfall from Bloemspruit WWTW to the Race Course	1,000	-	-
Addition of 10ML to Sterkwater WWTW	16,285	19,000	14,000
Upgrade Bulk sewer for Brandwag project	4,200	-	-
Refurbishment of old toilets	2,500	2,500	2,500
Refurbishment of sewer system	8,000	15,000	27,000
Refurbishment of Bloemspruit WWTW	8,000	12,000	15,000
Basic Water to stands BW	5,000	5,000	10,000
Sub-total Waste Water Treatment	162,565	95,138	76,920
Bulk Water Supply			
Naval Hill Reservoir 35ML	16,388	-	-
Naval Hill Reservoir 35ML	6,000	6,000	-
Naval Hill Reservoir: 3,5 Km supply & delivery lines	26,000	44,000	14,000
Longridge Reservoir supply line 8,3 Km	25,000	20,000	17,500
Upgrading of Maselspoort Pump supply to Naval Hill	18,000	11,000	-
Botshabelo & Thaba Nchu Internal bulk water	10,000	15,700	12,300
Replace pumps - Maselspoort	12,000	2,200	-
Refurbishment of water supply systems	10,000	16,600	30,000
Replace water meters and fire hydrants	15,000	40,000	45,000
Metering of unmetered sites	15,000	20,000	25,000
Sub-total Bulk Water Supply	153,388	175,500	143,800

Roads and Stormwater			
Rehabilitation & upgrading of roads and stormwater	86,281	180,019	195,314
Resealing of streets	20,000	25,733	70,000
Airport link (Contribution to SANRAL)	4,715	4,715	-
Rehabilitation of bridges	1,500	1,500	2,000
Sub-total - Roads & Stormwater	112,496	211,967	267,314
Centlec			
Vending back office	5,000	5,000	7,863
Demand Side Management Energy Efficiency Lights	-	-	5,000
Electrification connection DME	21,000	20,000	18,000
Clover DC: 132KV/11KV 30MVA DC	10,000	7,000	-
Shannon A DC: 132KV/11KV 30MVA DC	1,000	1,000	1,060
Vista Park DC: 132KV/11KV 30MVA DC	10,000	-	-
Fichardtpark DC: 132KV/11KV 30MVA DC	8,000	6,135	7,000
132KV Northern Ring from Noordstad DC to Harvard DC	-	15,700	9,000
Botshabelo: 132KV Eskom Connection & Extensions to S/station	5,000	5,000	5,000
Sub-total - Centlec	60,000	59,834	48,839
TOTAL USDG ALLOCATION	596,718	679,406	703,407

Loan Funded Projects

Included in the capital budget is a project to be funded out of the DBSA loan facility that the Council has approved. The facility is to be used to fund the bulk water and sewerage infrastructure as outlined below:

LOAN FUNDED PROJECTS	Budget 2013/14	Budget 2014/15
	R'000	R'000
Extension to Northern Wastewater Treatment Works and Collectors	3,709	-
Vehicle - Finance Lease	32,975	35,711
TOTAL	36,684	35,711

Own Funded Projects

Included in the capital budget are projects to the extent of R 163 million for the 2013/14 year. The allocation of the two MTREF period outer years is R 230 million and R 237,5 million respectively. The key highlights of the own funded projects for 2013/14 budget year are:

DETAIL OF EXPENDITURE	2013/14	2014/15	2015/16
	R'000	R'000	R'000
Corporate Services			
Information Management Systems Enhancement	6,500	3,000	3,000
Desktop Computers (Desktop ,Server, Tablet, Notebook, etc)	6,500	5,000	2,500
City Service Monitoring and Evaluation System	1,000	3,000	2,000
E- Venus Migration to Solar	985	-	-
Sub-total - Corporate Services	14,985	11,000	7,500
Finance			
Rates Hall & Pay Points Revamp	1,500	-	-
Office Furniture	500	500	300
Sub-total - Finance	2,000	500	300
Social Services			
Audio/Radio switch system	-	-	100
Repair Central fire station building	-	-	300
Traffic law enforcement cameras (fixed)	-	-	1,000
Law enforcement cameras (digital cameras)	-	-	500
Establishment of a municipal court	2,000	5,000	-
Purchasing of parking meter system	-	-	250
Access control parking garage	-	-	150

CCTV	2,000	-	-
CCTV - integration	-	-	2,000
New roads & stormwater Botshabelo cemeteries	-	-	14,000
Perimeter fence Stormlaan cemetery	-	-	1,000
Perimeter fence Bainsvlei cemetery	-	-	3,000
Purchasing land for a new cemetery - Bloemfontein	-	-	6,000
Sub-total - Social Services	4,000	5,000	29,100
Planning			
Redevelopment of Hoffman Square	14,000	-	-
CBD masterplan	8,000	-	-
Mechanical plant	1,000	1,000	1,000
Battery driven scrubbing machine	700	-	-
Sub-total - Planning	23,700	1,000	1,000
Water			
Real loss reduction programme (water)	10,000	30,000	35,000
Automated meter reading programme	5,000	15,000	20,000
Telemetry and Scada system	5,000	5,000	5,000
Sub-total - Water	20,000	50,000	60,000
Centlec			
Upgrade of current PABX to VOIP Telecoms infrastructure	1,000	1,000	1,060
Implementation of business continuity & disaster recovery infras	956	956	1,014
Implementation - workflow, CRM & quotation system for design & development	500	500	530
Upgrade & refurbishment of Centlec computer network	500	500	530
Installation of pre-paid meters (indigents)	1,000	35,000	37,100
Servitudes & land incl investigation, remuneration, registration	1,000	1,000	1,060
Upgrading of the 11KV overhead network in the peri-urban areas	-	20,000	16,269
Cecelia DC: 132V/11KV 30MVA DC	-	13,700	14,522
Botshabelo: 132KV line - DC around western side to south	11,000	7,000	7,420
Replacement of decrepit 11KV cable	-	2,900	3,498
Refurbishment of the tap changer control panels	200	200	212
Refurbishment of protection at Bayswater, Coronation, Naval Park, Dan Pienaar	544	544	576
Furniture and office equipment	2,000	2,200	2,600
Office building	2,000	10,000	16,400
Meter project	22,000	3,000	7,000
Sub-total - Centlec	42,700	98,500	109,791
TOTAL ALLOCATION	161,475	229,812	235,791
Neighbourhood Development Partnership Grant			
Creation of neighbourhood hubs for surrounding Townships	-	3,000	10,000

Provincial Human Settlement Grant	2013/14	2014/15	2015/16
	R'000	R'000	R'000
Botshabelo Section J- Upgrading of VIP Toilets to Waterborne	23,501		
Botshabelo Section F Ext.- Upgrading of VIP Toilets to Waterborne	20,272		
Sub-total	43,773	-	-

Capital Budget per Cluster

The table below is giving an outline of where is the budget going to be spend within the municipal boundaries per cluster and wards:

Mangaung and Centlec Clusters	Cluster	Ward Nr's	Capital Estimates		
			Budget 2013/14	Budget 2014/15	Budget 2015/16
Bloemfontein Central	A	1,2,3,4,5	47,352,299	30,253,065	105,071,037
Mangaung South	B	9,13,14,15,18	28,300,000	26,376,389	18,500,000
Bloemfontein South	C	6,7,10,11,12	48,500,000	34,043,204	39,981,393
Bloemfontein East	D	16,17,19,47	208,530,000	155,945,476	82,962,000
Bloemfontein North	E	8,45,46	45,478,700	108,700,000	110,377,000
Bloemfontein West	F	20,21,22,44,48	92,126,711	108,382,545	94,255,000
Botshabelo North	G	23,24,25,26	60,000,000	57,000,000	47,019,600
Botshabelo East	H	27,28,29,30	14,000,000	36,072,766	25,500,000
Botshabelo South	I	31,32,33,35	3,785,250	10,000,000	4,000,000
Thaba Nchu Central	J	34,36,37	7,250,206	15,732,331	-
Thaba Nchu Peri-Urban	K	39,40,43	16,863,633	37,600,000	28,629,318
	L	42,49	8,100,000	8,100,000	8,100,000
	M	38,41	-	-	-
Not Determined (Utilization in all wards)	N	All	285,521,909	327,044,366	454,692,330
TOTAL			865,988,708	955,250,142	1,019,087,678

D. SUMMARY OF THE BUDGET

The projected financial outcome of this budget at the end of the 2013/14 budget year can be summarized as follows):

MAN Mangaung - Table A1 Consolidated Budget Summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousands									
Financial Performance									
Property rates	345,558	396,843	463,256	493,976	493,976	493,976	568,524	639,499	690,212
Service charges	1,402,178	1,688,056	2,129,062	2,400,057	2,541,236	2,541,236	2,932,968	3,523,525	3,934,237
Investment revenue	23,976	10,644	16,530	31,717	34,017	34,017	177,902	190,528	204,280
Transfers recognised - operational	458,359	537,300	584,676	651,134	650,329	650,329	654,372	604,210	592,987
Other own revenue	304,043	168,696	527,810	772,697	1,114,922	1,114,922	1,161,721	1,311,801	1,425,886
Total Revenue (excluding capital transfers and contributions)	2,534,116	2,801,538	3,721,334	4,349,581	4,834,481	4,834,481	5,495,487	6,269,564	6,847,603
Employee costs	665,765	749,171	860,488	954,589	1,009,431	1,009,431	1,191,122	1,307,722	1,389,389
Remuneration of councillors	22,283	22,626	41,318	46,207	46,207	46,207	49,886	53,657	57,398
Depreciation & asset impairment	200,440	288,056	440,206	200,157	335,425	335,425	449,583	473,967	496,638
Finance charges	32,796	68,965	56,896	65,664	163,855	163,855	200,445	213,266	228,392
Materials and bulk purchases	924,359	1,102,286	1,414,208	1,716,985	1,745,593	1,745,593	1,912,267	2,347,916	2,668,237
Transfers and grants	49,434	8,185	80,514	140,289	140,536	140,536	121,889	107,990	109,207
Other expenditure	802,854	613,115	927,626	1,052,423	1,339,574	1,339,574	1,443,281	1,473,152	1,530,917
Total Expenditure	2,697,932	2,852,404	3,821,255	4,176,315	4,780,621	4,780,621	5,368,473	5,977,670	6,480,178
Surplus/(Deficit)	(163,816)	(50,866)	(99,922)	173,266	53,860	53,860	127,014	291,893	367,424
Transfers recognised - capital	449,971	351,546	450,845	513,967	696,777	696,777	686,388	707,406	748,407
Contributions recognised - capital & contributed assets	-	-	-	24,767	24,767	24,767	11,888	17,833	33,135
Surplus/(Deficit) after capital transfers & contributions	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966
Capital expenditure & funds sources									
Capital expenditure	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088
Transfers recognised - capital	420,360	350,090	405,990	513,967	696,777	696,777	686,388	707,406	748,407
Public contributions & donations	15,978	13,195	15,250	24,767	24,767	24,767	11,888	17,833	33,135
Borrowing	-	22,259	80,440	105,885	105,885	105,885	36,684	35,712	-
Internally generated funds	266,153	73,190	85,785	109,048	167,640	167,640	131,028	194,300	237,546
Total sources of capital funds	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088
Financial position									
Total current assets	522,911	774,009	1,153,089	845,803	1,241,103	1,241,103	1,387,339	1,687,474	1,752,499
Total non current assets	4,236,689	4,311,943	11,253,771	4,873,053	10,962,124	10,962,124	11,378,649	11,860,058	12,382,640
Total current liabilities	918,706	968,920	1,340,584	831,569	1,041,782	1,041,782	1,122,823	1,109,929	1,180,411
Total non current liabilities	436,444	506,565	603,130	817,881	698,311	698,311	907,937	947,632	991,652
Community wealth/Equity	3,404,450	3,610,466	10,463,146	4,069,406	10,463,134	10,463,134	10,735,228	11,489,972	11,963,076
Cash flows									
Net cash from (used) operating	591,166	1,549,652	676,642	758,510	757,030	757,030	855,628	1,152,436	977,822
Net cash from (used) investing	(889,687)	(542,051)	(620,524)	(678,265)	(746,303)	(746,303)	(637,790)	(781,963)	(836,225)
Net cash from (used) financing	61,251	(808,348)	39,178	93,641	71,027	71,027	11,394	8,742	(25,350)
Cash/cash equivalents at the year end	47,212	246,466	341,761	305,136	423,516	423,516	652,748	1,031,963	1,148,211
Cash backing/surplus reconciliation									
Cash and investments available	45,472	246,477	356,977	305,148	423,539	423,539	652,773	1,031,990	1,158,238
Application of cash and investments	482,747	940,894	1,036,366	928,236	951,557	951,557	1,095,710	1,222,724	1,355,083
Balance - surplus (shortfall)	(437,275)	(694,417)	(679,390)	(623,088)	(528,017)	(528,017)	(442,937)	(190,734)	(196,844)
Asset management									
Asset register summary (WDV)	4,224,903	4,309,432	11,149,667	4,870,786	10,959,733	10,959,733	11,376,138	11,857,422	12,379,871
Depreciation & asset impairment	200,440	288,056	440,206	200,157	335,425	335,425	449,583	473,967	496,638
Renewal of Existing Assets	326,506	251,834	261,649	160,705	371,380	371,380	166,608	234,997	346,309
Repairs and Maintenance	132,939	83,740	177,943	238,250	266,857	266,857	309,900	321,256	343,920
Free services									
Cost of Free Basic Services provided	-	-	-	158,993	158,993	158,993	126,603	136,584	147,369
Revenue cost of free services provided	-	-	-	183,090	183,090	183,090	152,655	166,457	180,243
Households below minimum service level									
Water:	4	3	3	3	3	3	3	2	2
Sanitation/sewerage:	5	5	5	5	5	5	5	5	5
Energy:	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-

- Table A1 is a budget summary and provides a concise overview of the City's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow and MFMA funding compliance).
- The table provides an overview of the amount approved by Council for operating performance, resources deployed to capital expenditure, financial positions, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the financial performance, financial position and cash flow budgets, along with the capital budget. The budget summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget
 - ii. Borrowing is incorporated in the net cash from financing on the cash flow budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the net cash from investing on the cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the capital budget.

4. The cash backing/surplus reconciliation shows that in previous financial years the municipality was not paying much attention to managing this aspect of its finances, and consequently was not paying much attention to managing this aspect of its finances and consequently many of its obligations are not cash backed. This places the municipality in a very vulnerable financial position, as the recent slow-down in revenue collections highlighted. Consequently Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations with the development of the draft Funding and Reserves Policy. This cannot be achieved in one financial year. The municipality is to strive to have all of its reserves to be backed up by cash in the medium to long term period.

3. BUDGET RELATED RESOLUTIONS

- 3.1** That in terms of Section 24 of the Municipal Finance Management Act, 56 of 2003, the annual budget of the municipality's total revenue is R 6,193,762,852, operating expenditure of R 5,368,472,823 and capital expenditure of R 865,988,708 for the financial year 2013/14 and indicative allocations for the two projected outer years 2014/15 and 2015/16, be approved as set out on the following tables:
- (a) Budgeted Financial Performance (revenue and expenditure by standard classification): - Table A2, page 47;
 - (b) Budgeted Financial Performance (revenue and expenditure by municipal vote): - Table A3, page 49;
 - (c) Budgeted Financial Performance (revenue by source and expenditure by type): - Table A4, page 52 and
 - (d) Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source - Table A5, page 53.
- 3.2** that the financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets be approved as set out in the following tables:
- (a) Budgeted Financial Position - Table A6, page 56
 - (b) Budgeted Cash Flows - Table A7, page 57;
 - (c) Cash-backed reserves and accumulated surplus reconciliation - Table A8, page 58 and
 - (d) Asset Management - Table A9, page 59.
- 3.3** That the consolidated budget that includes the financial impact of Centlec (SOC) Ltd be approved.
- 3.4** That the Council of Mangaung Metropolitan Municipality acting in terms of Section 75A of the Local Government Municipal Systems Act, Act 32 of 2000 as amended, approves the following tariffs to be applied as from 1 July 2013:
- (a) Assessment rates as set out in Annexure A1 - Page 66
 - (b) Sewerage fees as set out in Annexure A1 - Page 66
 - (c) Refuse removal fees as set out in Annexure A1 - page 67
 - (d) Supply of water as set out in Annexure A1 - Page 67
 - (e) Supply of electricity as set out in Annexure A1 - page 69 and
 - (f) Housing Rental as set out in Annexure A1 – page 69.
- 3.5** That the General Tariffs as set out in the Tariffs Booklet be approved for the 2013/14 financial year,
- 3.6** That in terms of Section 24(c) (v) of the Municipal Finance Management Act, Act 56 of 2003, the budget related policies, including any amendments and the applicable by-laws as set out in the Annexure B be approved for the budget year 2013/14.
- 3.7** That the Centlec (SOC) Ltd submission for the period 2013/14 - 2015/16 be approved, as listed below:
- (a) MTREF Operating and Capital Budget (as incorporated in the consolidated budget above).
 - (b) Service Tariffs
 - (c) Reviewed Business Plan
 - (d) Policies and
 - (e) SDBIP

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 gives an overview of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enable the National Treasury to compile 'whole of government' reports.

MAN Mangaung - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Revenue - Standard									
<i>Governance and administration</i>	1,201,193	1,289,117	1,492,623	2,094,853	2,512,337	2,512,337	2,598,325	2,803,390	2,995,187
Executive and council	470,971	418,969	-	1,470	1,470	1,470	1,553	1,646	1,646
Budget and treasury office	622,981	750,693	1,476,976	2,065,865	2,484,550	2,484,550	2,424,788	2,511,115	2,641,351
Corporate services	107,240	119,454	15,647	27,518	26,318	26,318	171,984	290,629	352,191
<i>Community and public safety</i>	14,962	15,221	192,473	31,812	27,092	27,092	40,697	43,185	45,875
Community and social services	5,167	5,227	5,490	8,997	5,276	5,276	5,071	5,495	5,960
Sport and recreation	1,594	2,029	-	531	531	531	584	642	706
Public safety	2,498	2,943	4,070	7,591	6,591	6,591	19,732	21,294	22,985
Housing	5,414	4,740	182,913	14,376	14,376	14,376	14,972	15,395	15,842
Health	289	282	1	318	318	318	338	359	381
<i>Economic and environmental services</i>	63,586	54,837	6,259	21,523	7,553	7,553	8,275	9,103	10,013
Planning and development	3,724	3,626	5,411	5,373	5,373	5,373	5,910	6,501	7,152
Road transport	57,648	41,267	783	1,975	1,975	1,975	2,172	2,389	2,628
Environmental protection	2,214	9,943	65	14,175	205	205	193	212	234
<i>Trading services</i>	1,687,967	1,776,763	2,463,150	2,719,228	2,990,062	2,990,062	3,526,949	4,118,313	4,555,872
Electricity	1,037,152	930,711	1,508,656	1,854,328	2,125,162	2,125,162	2,454,613	2,953,233	3,294,751
Water	404,953	541,421	605,846	610,174	610,174	610,174	668,129	730,438	801,339
Waste water management	241,237	299,125	343,364	134,242	134,242	134,242	213,496	229,417	236,926
Waste management	4,626	5,506	5,284	120,485	120,485	120,485	190,712	205,226	222,856
<i>Other</i>	16,380	17,147	17,674	20,900	18,981	18,981	19,516	20,811	22,197
Total Revenue - Standard	2,984,087	3,153,085	4,172,179	4,888,315	5,556,026	5,556,026	6,193,763	6,994,802	7,629,145
Expenditure - Standard									
<i>Governance and administration</i>	657,756	801,062	1,054,990	1,166,500	1,249,908	1,249,908	1,293,073	1,372,429	1,461,220
Executive and council	150,634	150,585	112,221	236,363	240,591	240,591	271,778	284,943	301,182
Budget and treasury office	274,536	346,893	828,321	662,142	738,343	738,343	699,132	741,813	789,442
Corporate services	232,587	303,585	114,448	267,995	270,974	270,974	322,163	345,672	370,596
<i>Community and public safety</i>	232,571	236,966	283,949	317,651	345,943	345,943	428,360	457,860	487,997
Community and social services	36,100	36,452	100,702	98,899	112,075	112,075	122,786	131,547	140,500
Sport and recreation	52,118	51,876	5,880	4,439	4,234	4,234	42,672	45,781	49,068
Public safety	104,210	109,625	134,104	168,163	177,505	177,505	190,498	204,130	217,899
Housing	31,463	31,480	38,894	36,165	41,686	41,686	59,841	62,945	66,145
Health	8,681	7,533	4,370	9,985	10,444	10,444	12,563	13,457	14,385
<i>Economic and environmental services</i>	271,076	216,370	652,537	279,065	389,668	389,668	424,724	430,065	457,363
Planning and development	33,337	33,252	68,766	77,737	72,210	72,210	89,878	73,963	78,984
Road transport	223,485	170,586	565,959	185,093	301,605	301,605	312,529	332,671	354,127
Environmental protection	14,254	12,532	17,812	16,234	15,852	15,852	22,317	23,430	24,252
<i>Trading services</i>	1,523,130	1,583,670	1,814,889	2,398,893	2,777,546	2,777,546	3,203,511	3,696,834	4,051,352
Electricity	1,043,547	1,053,062	1,158,684	1,656,949	1,931,669	1,931,669	2,269,095	2,702,363	2,982,451
Water	307,971	363,986	412,423	518,065	585,214	585,214	623,746	665,532	719,795
Waste water management	91,406	93,806	130,995	116,246	150,403	150,403	185,685	195,145	206,022
Waste management	80,206	72,816	112,787	107,633	110,261	110,261	124,985	133,793	143,083
<i>Other</i>	13,398	14,337	14,890	14,206	17,556	17,556	18,805	20,483	22,246
Total Expenditure - Standard	2,697,932	2,852,404	3,821,255	4,176,315	4,780,621	4,780,621	5,368,473	5,977,670	6,480,178
Surplus/(Deficit) for the year	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966

MAN Mangaung - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard									
Municipal governance and administration	1,201,193	1,289,117	1,492,623	2,094,853	2,512,337	2,512,337	2,598,325	2,803,390	2,995,187
Executive and council	470,971	418,969	-	1,470	1,470	1,470	1,553	1,646	1,646
Mayor and Council	470,971	418,969	-	1,470	1,470	1,470	1,553	1,646	1,646
Municipal Manager	-	0	-	-	-	-	-	-	-
Budget and treasury office	622,981	750,693	1,476,976	2,065,865	2,484,550	2,484,550	2,424,788	2,511,115	2,641,351
Corporate services	107,240	119,454	15,647	27,518	26,318	26,318	171,984	290,629	352,191
Human Resources	97,405	108,101	4,061	5,222	5,222	5,222	6,086	6,579	7,114
Information Technology	-	10	14	118	118	118	130	143	158
Property Services	8,441	7,681	11,572	19,008	19,008	19,008	162,389	280,193	340,837
Other Admin	1,394	3,662	-	3,169	1,969	1,969	3,379	3,714	4,082
Community and public safety	14,962	15,221	192,473	31,812	27,092	27,092	40,697	43,185	45,875
Community and social services	5,167	5,227	5,490	8,997	5,276	5,276	5,071	5,495	5,960
Libraries and Archives	239	223	191	264	264	264	291	320	352
Museums & Art Galleries etc	22	17	15	11	11	11	12	13	14
Community halls and Facilities	-	-	-	-	-	-	-	-	-
Cemeteries & Crematoriums	2,626	2,671	1,544	6,511	3,427	3,427	2,339	2,490	2,655
Child Care	-	-	-	-	-	-	-	-	-
Aged Care	-	-	-	-	-	-	-	-	-
Other Community	2,280	2,316	966	-	-	-	-	-	-
Other Social	-	-	2,774	2,210	1,574	1,574	2,429	2,672	2,939
Sport and recreation	1,594	2,029	-	531	531	531	584	642	706
Public safety	2,498	2,943	4,070	7,591	6,591	6,591	19,732	21,294	22,985
Police	2,001	2,279	3,410	6,976	5,976	5,976	7,673	8,440	9,284
Fire	462	661	585	616	616	616	678	745	820
Civil Defence	35	3	-	-	-	-	-	-	-
Street Lighting	-	-	-	-	-	-	11,382	12,108	12,881
Other	-	-	75	-	-	-	-	-	-
Housing	5,414	4,740	182,913	14,376	14,376	14,376	14,972	15,395	15,842
Health	289	282	1	318	318	318	338	359	381
Clinics	53	30	-	-	-	-	-	-	-
Ambulance	-	-	-	-	-	-	-	-	-
Other	235	252	1	318	318	318	338	359	381
Economic and environmental services	63,586	54,837	6,259	21,523	7,553	7,553	8,275	9,103	10,013
Planning and development	3,724	3,626	5,411	5,373	5,373	5,373	5,910	6,501	7,152
Economic Development/Planning	3,724	3,626	1,628	442	442	442	486	534	588
Town Planning/Building enforcement	-	-	3,783	4,932	4,932	4,932	5,425	5,967	6,564
Licensing & Regulation	-	-	-	-	-	-	-	-	-
Road transport	57,648	41,267	783	1,975	1,975	1,975	2,172	2,389	2,628
Roads	56,801	40,181	12	1,095	1,095	1,095	1,204	1,325	1,457
Public Buses	-	-	-	-	-	-	-	-	-
Parking Garages	846	980	770	880	880	880	968	1,065	1,171
Vehicle Licensing and Testing	-	-	-	-	-	-	-	-	-
Other	1	106	-	-	-	-	-	-	-
Environmental protection	2,214	9,943	65	14,175	205	205	193	212	234
Pollution Control	1,738	8,824	-	-	-	-	-	-	-
Biodiversity & Landscape	-	-	-	-	-	-	-	-	-
Other	476	1,119	65	14,175	205	205	193	212	234
Trading services	1,687,967	1,776,763	2,463,150	2,719,228	2,990,062	2,990,062	3,526,949	4,118,313	4,555,872
Electricity	1,037,152	930,711	1,508,656	1,854,328	2,125,162	2,125,162	2,454,613	2,953,233	3,294,751
Electricity Distribution	1,037,152	930,711	1,508,656	1,854,328	2,125,162	2,125,162	2,454,613	2,953,233	3,294,751
Electricity Generation	-	-	-	-	-	-	-	-	-
Water	404,953	541,421	605,846	610,174	610,174	610,174	668,129	730,438	801,339
Water Distribution	404,953	541,421	605,846	610,174	610,174	610,174	668,129	730,438	801,339
Water Storage	-	-	-	-	-	-	-	-	-
Waste water management	241,237	299,125	343,364	134,242	134,242	134,242	213,496	229,417	236,926
Sewerage	241,237	299,125	343,364	134,242	134,242	134,242	213,496	229,417	236,926
Storm Water Management	-	-	-	-	-	-	-	-	-
Public Toilets	-	-	-	-	-	-	-	-	-
Waste management	4,626	5,506	5,284	120,485	120,485	120,485	190,712	205,226	222,856
Solid Waste	4,626	5,506	5,284	120,485	120,485	120,485	190,712	205,226	222,856
Other	16,380	17,147	17,674	20,900	18,981	18,981	19,516	20,811	22,197
Air Transport	308	343	382	339	339	339	373	410	451
Abattoirs	-	-	-	-	-	-	-	-	-
Tourism	-	-	12	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-
Markets	16,072	16,804	17,280	20,561	18,642	18,642	19,143	20,401	21,746
Total Revenue - Standard	2,984,087	3,153,085	4,172,179	4,888,315	5,556,026	5,556,026	6,193,763	6,994,802	7,629,145

MAN Mangaung - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Expenditure - Standard									
Municipal governance and administration	657,756	801,062	1,054,990	1,166,500	1,249,908	1,249,908	1,293,073	1,372,429	1,461,220
Executive and council	150,634	150,585	112,221	236,363	240,591	240,591	271,778	284,943	301,182
Mayor and Council	148,429	140,066	105,459	226,841	231,051	231,051	260,464	272,875	288,326
Municipal Manager	2,205	10,519	6,762	9,522	9,539	9,539	11,314	12,067	12,856
Budget and treasury office	274,536	346,893	828,321	662,142	738,343	738,343	699,132	741,813	789,442
Corporate services	232,587	303,585	114,448	267,995	270,974	270,974	322,163	345,672	370,596
Human Resources	131,875	141,406	30,836	39,539	40,334	40,334	50,346	53,933	57,655
Information Technology	21,713	36,529	55,651	74,923	71,050	71,050	78,571	83,620	88,944
Property Services	6,940	7,191	27,961	64,443	62,953	62,953	34,438	38,298	42,347
Other Admin	72,058	118,458	-	89,090	96,637	96,637	158,808	169,821	181,650
Community and public safety	232,571	236,966	283,949	317,651	345,943	345,943	428,360	457,860	487,997
Community and social services	36,100	36,452	100,702	98,899	112,075	112,075	122,786	131,547	140,500
Libraries and Archives	14,633	15,771	14,980	17,698	19,452	19,452	21,498	23,020	24,604
Museums & Art Galleries etc	880	849	1,291	1,532	1,496	1,496	1,922	2,059	2,201
Community halls and Facilities	-	-	-	-	-	-	-	-	-
Cemeteries & Crematoriums	9,283	9,274	16,171	15,662	17,551	17,551	21,046	22,497	23,724
Child Care	-	-	-	-	-	-	-	-	-
Aged Care	-	-	-	-	-	-	-	-	-
Other Community	11,303	10,558	35,748	-	-	-	-	-	-
Other Social	-	-	32,512	64,007	73,576	73,576	78,320	83,971	89,971
Sport and recreation	52,118	51,876	5,880	4,439	4,234	4,234	42,672	45,781	49,068
Public safety	104,210	109,625	134,104	168,163	177,505	177,505	190,498	204,130	217,899
Police	64,563	69,682	79,243	103,171	110,018	110,018	115,536	123,816	132,005
Fire	34,612	34,925	45,161	50,750	52,263	52,263	58,166	62,359	66,716
Civil Defence	5,035	5,017	-	-	-	-	-	-	-
Street Lighting	-	-	-	10,699	3,533	3,533	11,382	12,108	12,881
Other	-	-	9,699	3,543	11,690	11,690	5,414	5,847	6,298
Housing	31,463	31,480	38,894	36,165	41,686	41,686	59,841	62,945	66,145
Health	8,681	7,533	4,370	9,985	10,444	10,444	12,563	13,457	14,385
Clinics	5,002	4,950	-	-	-	-	-	-	-
Ambulance	-	-	-	-	-	-	-	-	-
Other	3,679	2,584	4,370	9,985	10,444	10,444	12,563	13,457	14,385
Economic and environmental services	271,076	216,370	652,537	279,065	389,668	389,668	424,724	430,065	457,363
Planning and development	33,337	33,252	68,766	77,737	72,210	72,210	89,878	73,963	78,984
Economic Development/Planning	33,337	33,252	30,490	25,231	23,091	23,091	29,092	30,733	32,802
Town Planning/Building enforcement	-	-	38,276	52,506	49,119	49,119	60,785	43,230	46,182
Licensing & Regulation	-	-	-	-	-	-	-	-	-
Road transport	223,485	170,586	565,959	185,093	301,605	301,605	312,529	332,671	354,127
Roads	220,330	167,315	564,323	183,673	300,253	300,253	310,934	330,961	352,298
Public Buses	-	-	-	-	-	-	-	-	-
Parking Garages	1,259	1,638	1,636	1,420	1,352	1,352	1,595	1,710	1,830
Vehicle Licensing and Testing	-	-	-	-	-	-	-	-	-
Other	1,896	1,634	-	-	-	-	-	-	-
Environmental protection	14,254	12,532	17,812	16,234	15,852	15,852	22,317	23,430	24,252
Pollution Control	9,519	8,809	-	-	-	-	-	-	-
Biodiversity & Landscape	-	-	-	-	-	-	-	-	-
Other	4,735	3,723	17,812	16,234	15,852	15,852	22,317	23,430	24,252
Trading services	1,523,130	1,583,670	1,814,889	2,398,893	2,777,546	2,777,546	3,203,511	3,696,834	4,051,352
Electricity	1,043,547	1,053,062	1,158,684	1,656,949	1,931,669	1,931,669	2,269,095	2,702,363	2,982,451
Electricity Distribution	1,036,955	1,046,365	1,158,684	1,649,546	1,924,266	1,924,266	2,255,496	2,687,778	2,966,844
Electricity Generation	6,592	6,697	0	7,403	7,403	7,403	13,600	14,586	15,607
Water	307,971	363,986	412,423	518,065	585,214	585,214	623,746	665,532	719,795
Water Distribution	307,971	363,986	412,423	518,065	585,214	585,214	623,746	665,532	719,795
Water Storage	-	-	-	-	-	-	-	-	-
Waste water management	91,406	93,806	130,995	116,246	150,403	150,403	185,685	195,145	206,022
Sewerage	91,406	93,806	130,995	116,246	150,403	150,403	185,685	195,145	206,022
Storm Water Management	-	-	-	-	-	-	-	-	-
Public Toilets	-	-	-	-	-	-	-	-	-
Waste management	80,206	72,816	112,787	107,633	110,261	110,261	124,985	133,793	143,083
Solid Waste	80,206	72,816	112,787	107,633	110,261	110,261	124,985	133,793	143,083
Other	13,998	14,337	14,890	14,206	17,556	17,556	18,805	20,483	22,246
Air Transport	248	312	184	345	344	344	377	412	450
Abattoirs	-	-	-	-	-	-	-	-	-
Tourism	-	-	4,706	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-
Markets	13,150	14,025	10,000	13,861	17,212	17,212	18,428	20,072	21,797
Total Expenditure - Standard	2,697,932	2,852,404	3,821,255	4,176,315	4,780,621	4,780,621	5,368,473	5,977,670	6,480,178
Surplus/(Deficit) for the year	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 gives an overview of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote.

MAN Mangaung - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Revenue by Vote									
Vote 1 - City Manager	17,996	22,352	29	2	2	2	-	-	-
Vote 2 - Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	1,669	4,674	6,034	10,164	8,964	8,964	11,512	12,533	13,650
Vote 4 - Finance	497,522	601,298	670,438	961,591	1,035,911	1,035,911	1,042,442	1,105,151	1,145,020
Vote 5 - Social Services	12,209	20,483	7,729	32,546	13,855	13,855	15,575	17,050	18,670
Vote 6 - Planning	12,641	12,427	9,341	5,373	5,373	5,373	5,910	6,501	7,152
Vote 7 - Human Settlement and Housing	5,414	4,740	95,243	31,793	31,793	31,793	175,611	293,663	354,561
Vote 8 - Fresh Produce Market	16,071	16,804	17,280	20,561	18,642	18,642	19,143	20,401	21,746
Vote 9 - Engineering Services	299,668	341,760	346,476	256,040	256,040	256,040	405,548	436,114	461,397
Vote 10 - Water Services	404,953	541,421	605,846	610,174	610,174	610,174	668,129	730,438	801,339
Vote 11 - Miscellaneous Services	678,792	656,415	1,024,899	1,105,739	1,450,103	1,450,103	1,383,899	1,407,609	1,497,976
Vote 12 - Regional Operations	-	-	9,261	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery Regu	-	-	-	5	5	5	-	-	-
Vote 14 - Electricity - Centlec (Soc) Ltd	1,037,152	930,711	1,379,603	1,854,328	2,125,162	2,125,162	2,465,995	2,965,341	3,307,632
0	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2,984,087	3,153,085	4,172,179	4,888,315	5,556,026	5,556,026	6,193,763	6,994,802	7,629,145
Expenditure by Vote to be appropriated									
Vote 1 - City Manager	136,689	170,804	93,036	43,788	44,882	44,882	47,514	49,823	51,827
Vote 2 - Executive Mayor	-	-	-	134,047	139,337	139,337	157,524	169,581	180,999
Vote 3 - Corporate Services	72,869	66,097	279,280	206,889	217,592	217,592	273,911	292,712	311,689
Vote 4 - Finance	91,682	94,633	77,154	133,283	143,036	143,036	187,575	197,524	207,573
Vote 5 - Social Services	216,152	218,117	180,205	288,852	310,311	310,311	340,418	364,816	388,801
Vote 6 - Planning	50,720	51,537	57,617	85,190	79,597	79,597	100,934	85,323	91,130
Vote 7 - Human Settlement and Housing	26,884	24,967	15,519	80,507	77,514	77,514	94,279	101,244	108,492
Vote 8 - Fresh Produce Market	13,150	11,073	12,942	13,861	17,212	17,212	18,428	20,072	21,797
Vote 9 - Engineering Services	405,559	360,955	104,638	429,750	583,221	583,221	668,370	709,565	754,066
Vote 10 - Water Services	307,971	348,129	351,537	518,065	585,214	585,214	623,746	665,532	719,795
Vote 11 - Miscellaneous Services	332,711	560,320	709,577	536,581	612,829	612,829	520,734	554,135	592,342
Vote 12 - Regional Operations	-	-	628,317	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery Regu	-	-	-	37,852	38,208	38,208	54,562	52,871	56,335
Vote 14 - Electricity - Centlec (Soc) Ltd	1,043,547	945,772	1,311,434	1,667,649	1,931,669	1,931,669	2,280,477	2,714,471	2,995,332
0	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2,697,932	2,852,404	3,821,255	4,176,315	4,780,621	4,780,621	5,368,473	5,977,670	6,480,178
Surplus/(Deficit) for the year	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966

MAN Mangaung - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote									
Vote 1 - City Manager	17,996	22,352	29	2	2	2	-	-	-
1.1 - Office of the City Manager	17,996	22,352	29	-	-	-	-	-	-
1.2 - Deputy Executive Director Operations	-	-	-	2	2	2	-	-	-
1.3 - Information Technology and Management	-	-	-	-	-	-	-	-	-
1.4 - Committee Services	-	-	-	-	-	-	-	-	-
1.5 - Deputy Executive Director Performance	-	-	-	-	-	-	-	-	-
1.6 - Risk Management and anti-Fraud&Corruption	-	-	-	-	-	-	-	-	-
1.7 - Internal Audit	-	-	-	-	-	-	-	-	-
1.8 - Institutional Compliance	-	-	-	-	-	-	-	-	-
Vote 2 - Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	1,669	4,674	6,034	10,164	8,964	8,964	11,512	12,533	13,650
3.1 - Head	1,669	4,674	6,034	-	-	-	-	-	-
3.2 - Human Resource Management & Development	-	-	-	5,506	5,506	5,506	6,388	6,898	7,451
3.3 - Office of the Speaker	-	-	-	-	-	-	-	-	-
3.4 - Office of the Executive Mayor	-	-	-	-	-	-	-	-	-
3.5 - Labour Relations	-	-	-	-	-	-	-	-	-
3.6 - Communications and Legal Services	-	-	-	-	-	-	-	-	-
3.7 - Facilities Management	-	-	-	4,540	3,340	3,340	4,993	5,493	6,042
3.8 - Safety and Loss Control	-	-	-	-	-	-	-	-	-
3.9 - Committee Services	-	-	-	-	-	-	-	-	-
3.10 - Information Technology and Management	-	-	-	118	118	118	130	143	158
Vote 4 - Finance	497,522	601,298	670,438	961,591	1,035,911	1,035,911	1,042,442	1,105,151	1,145,020
4.1 - Property Rates	497,522	549,096	638,347	933,471	933,471	933,471	913,733	968,533	999,997
4.2 - Chief Financial Officer	-	52,202	32,091	1,465	1,465	1,465	1,553	1,646	1,646
4.3 - Accounting and Compliance	-	-	-	-	-	-	-	-	-
4.4 - Financial Support	-	-	-	-	-	-	-	-	-
4.5 - Budget and Treasury	-	-	-	1,358	1,358	1,358	1,190	1,261	1,337
4.6 - Supply Chain Management	-	-	-	1,388	1,388	1,388	1,544	1,698	1,867
4.7 - Revenue Management	-	-	-	23,908	98,229	98,229	124,423	132,013	140,173
4.8 - Asset Management	-	-	-	-	-	-	-	-	-
Vote 5 - Social Services	12,209	20,483	7,729	32,546	13,855	13,855	15,575	17,050	18,670
5.1 - Administration	12,209	20,483	7,729	-	-	-	-	-	-
5.2 - Education and Library Services	-	-	-	-	-	-	-	-	-
5.3 - Social Development	-	-	-	15,015	1,045	1,045	1,116	1,228	1,350
5.4 - Environmental Health Services	-	-	-	-	-	-	-	-	-
5.5 - Emergency Management Services	-	-	-	616	616	616	678	745	820
5.6 - Traffic and Law Enforcement	-	-	-	7,855	6,855	6,855	8,641	9,505	10,456
5.7 - Parks and Cemeteries	-	-	-	9,060	5,340	5,340	5,141	5,572	6,045
5.8 - Disaster Management	-	-	-	-	-	-	-	-	-
5.8 - Health	-	-	-	-	-	-	-	-	-
Vote 6 - Planning	12,641	12,427	9,341	5,373	5,373	5,373	5,910	6,501	7,152
6.1 - Administration and Finance	12,641	12,427	9,341	-	-	-	-	-	-
6.2 - Planning	-	-	-	-	-	-	-	-	-
6.3 - Economic Development	-	-	-	442	442	442	486	534	588
6.4 - Town and Regional Planning	-	-	-	142	142	142	156	172	189
6.5 - Land Use Control	-	-	-	4,789	4,789	4,789	5,268	5,795	6,375
Vote 7 - Human Settlement and Housing	5,414	4,740	95,243	31,793	31,793	31,793	175,611	293,663	354,561
7.1 - Head	-	-	-	-	-	-	-	-	-
7.2 - Rental and Social Housing	-	-	-	5,040	5,040	5,040	5,637	5,950	6,287
7.3 - Land Development and Property Management	-	-	-	17,417	17,417	17,417	160,639	278,268	338,719
7.4 - Implementation Support	-	-	-	9,336	9,336	9,336	9,336	9,446	9,556
7.5 - BNG Property Management	-	-	-	-	-	-	-	-	-
7.6 - Informal Settlements	-	-	-	-	-	-	-	-	-
7.7 - Housing	5,414	4,740	95,243	-	-	-	-	-	-
Vote 8 - Fresh Produce Market	16,071	16,804	17,280	20,561	18,642	18,642	19,143	20,401	21,746
8.1 - Administration	16,071	16,804	17,280	17,653	16,384	16,384	16,650	17,660	18,730
8.2 - Business Operations	-	-	-	2,908	2,258	2,258	2,492	2,742	3,016
Vote 9 - Engineering Services	299,668	341,760	346,476	256,040	256,040	256,040	405,548	436,114	461,397
9.1 - Head	299,668	341,760	346,476	-	-	-	-	-	-
9.2 - Fleet Services and Engineering Support	-	-	-	219	219	219	136	147	158
9.3 - Roads and Stormwater	-	-	-	1,095	1,095	1,095	1,204	1,325	1,457
9.4 - Solid Waste Management	-	-	-	120,485	120,485	120,485	190,712	205,226	222,856
9.5 - Water and Sanitation	-	-	-	134,242	134,242	134,242	213,496	229,417	236,926
Vote 10 - Water Services	404,953	541,421	605,846	610,174	610,174	610,174	668,129	730,438	801,339
10.1 - Water	404,953	541,421	605,846	610,174	610,174	610,174	668,129	730,438	801,339
Vote 11 - Miscellaneous Services	678,792	656,415	1,024,899	1,105,739	1,450,103	1,450,103	1,383,899	1,407,609	1,497,976
11.1 - Transfers, Grants and Miscellaneous	678,792	656,415	1,024,899	1,105,739	1,450,103	1,450,103	1,383,899	1,407,609	1,497,976
Vote 12 - Regional Operations	-	-	9,261	-	-	-	-	-	-
12.1 - Administration	-	-	9,261	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery R	-	-	-	5	5	5	-	-	-
13.1 - Head	-	-	-	-	-	-	-	-	-
13.2 - Strategic Projects	-	-	-	-	-	-	-	-	-
13.3 - City Services, Monitoring and Evaluation	-	-	-	-	-	-	-	-	-
13.4 - Regional Centre Bloemfontein	-	-	-	2	2	2	-	-	-
13.5 - Regional Centre Botshabelo	-	-	-	2	2	2	-	-	-
13.6 - Regional Centre Thaba Nchu	-	-	-	2	2	2	-	-	-
Vote 14 - Electricity - Centlec (Soc) Ltd	1,037,152	930,711	1,379,603	1,854,328	2,125,162	2,125,162	2,465,995	2,965,341	3,307,632
14.1 - Board of Directors	-	-	-	-	-	-	-	-	-
14.2 - Company Secretary	-	-	-	-	-	-	-	-	-
14.3 - Chief Executive Officer	-	-	-	-	-	-	-	-	-
14.4 - Finance	1,019,927	930,711	1,379,603	1,854,328	2,125,162	2,125,162	2,428,869	2,930,021	3,272,433
14.5 - Corporate Services	1,732	-	-	-	-	-	-	-	-
14.6 - Engineering	-	-	-	-	-	-	-	-	-
14.7 - Customer Services	-	1,545	-	-	-	-	8,840	5,462	2,794
14.8 - Design and Development	-	6,987	-	-	-	-	16,904	17,749	19,524
14.9 - Distribution	-	6,927	-	-	-	-	-	-	-
14.10 - Street Lights	-	33	-	-	-	-	11,382	12,108	12,881
Total Revenue by Vote	2,984,087	3,153,085	4,172,179	4,888,315	5,556,026	5,556,026	6,193,763	6,994,802	7,629,145

Expenditure by Vote										
Vote 1 - City Manager	136,689	170,804	93,036	43,788	44,882	44,882	47,514	49,823,200	51,827	
1.1 - Office of the City Manager	136,689	170,804	93,036	9,522	9,439	9,439	11,314	12,067	12,856	
1.2 - Deputy Executive Director Operations				13,317	13,444	13,444	9,546	9,230	8,500	
1.5 - Deputy Executive Director Performance				9,129	9,129	9,129	9,468	10,107	10,775	
1.6 - Risk Management and anti-Fraud&Corruption				4,918	5,968	5,968	8,057	8,635	9,234	
1.7 - Internal Audit				6,794	6,794	6,794	7,442	7,975	8,528	
1.8 - Institutional Compliance				107	107	107	1,687	1,808	1,934	
Vote 2 - Executive Mayor	-	-	-	134,047	139,337	139,337	157,524	169,981	180,999	
2.1 - Office of the Speaker				70,226	70,689	70,689	89,326	96,907	103,389	
2.2 - Office of the Executive Mayor				59,342	64,169	64,169	63,123	67,241	71,805	
2.3 - Office of the Councils' Whip				4,479	4,479	4,479	5,076	5,433	5,804	
Vote 3 - Corporate Services	72,869	66,097	279,280	206,889	217,592	217,592	273,911	292,712	311,689	
3.1 - Head	72,869	66,097	279,280	10,050	10,055	10,055	7,604	7,834	6,981	
3.2 - Human Resource Management & Development				36,629	37,465	37,465	46,371	49,681	53,114	
3.5 - Labour Relations				4,946	4,954	4,954	6,571	7,033	7,513	
3.6 - Communications and Legal Services				4,855	4,860	4,860	8,516	9,092	9,692	
3.7 - Facilities Management				56,738	70,829	70,829	104,938	112,667	121,151	
3.8 - Safety and Loss Control				1,592	1,629	1,629	2,158	2,311	2,469	
3.9 - Committee Services				17,157	12,884	12,884	19,181	20,474	21,825	
3.10 - Information Technology and Management				74,923	74,916	74,916	78,571	83,620	88,944	
Vote 4 - Finance	91,682	94,633	77,154	133,283	143,036	143,036	187,575	197,524	207,573	
4.1 - Property Rates				-	-	-	-	-	-	
4.2 - Chief Financial Officer	91,682	94,633	77,154	7,722	7,722	7,722	9,177	9,846	10,473	
4.3 - Accounting and Compliance				1,967	3,360	3,360	3,867	4,142	4,428	
4.4 - Financial Support				1,705	1,705	1,705	2,030	2,176	2,328	
4.5 - Budget and Treasury				6,198	6,216	6,216	7,223	7,757	8,309	
4.6 - Supply Chain Management				13,068	12,732	12,732	21,338	22,916	24,000	
4.7 - Revenue Management				97,822	102,171	102,171	133,118	139,045	145,634	
4.8 - Asset Management				4,801	9,131	9,131	10,822	11,642	12,400	
Vote 5 - Social Services	216,152	218,117	180,205	288,852	310,311	310,311	340,418	364,816	388,801	
5.1 - Administration	216,152	218,117	180,205	5,519	5,778	5,778	6,586	7,057	7,555	
5.2 - Education and Library Services				-	-	-	-	-	-	
5.3 - Social Development				47,323	48,809	48,809	57,948	61,996	65,436	
5.4 - Environmental Health Services				-	-	-	-	-	-	
5.5 - Emergency Management Services				50,750	52,256	52,256	58,166	62,359	66,716	
5.6 - Traffic and Law Enforcement				104,591	111,370	111,370	117,130	125,525	133,835	
5.7 - Parks and Cemeteries				77,127	88,554	88,554	95,173	102,031	108,961	
5.8 - Disaster Management				3,543	3,543	3,543	5,414	5,847	6,298	
5.8 - Health				-	-	-	-	-	-	
Vote 6 - Planning	50,720	51,537	57,617	85,190	79,597	79,597	100,934	85,323	91,130	
6.1 - Administration and Finance	50,720	51,537	57,617	5,762	5,756	5,756	6,614	7,089	7,580	
6.2 - Planning				-	-	-	-	-	-	
6.3 - Economic Development				25,231	23,131	23,131	-	-	-	
6.4 - Town and Regional Planning				33,079	29,592	29,592	34,314	14,878	15,882	
6.5 - Land Use Control				15,115	15,115	15,115	17,730	18,988	20,290	
6.6 - Architectural and Survey Services				3,241	3,241	3,241	4,744	5,084	5,436	
6.7 - Geographic Information Services				1,071	1,071	1,071	3,998	4,281	4,575	
6.8 - Environmental Management				1,691	1,691	1,691	4,442	4,272	4,566	
6.9 - Property and Land Management				-	-	-	29,092	30,733	32,802	
Vote 7 - Human Settlement and Housing	26,884	24,967	15,519	80,507	77,514	77,514	94,279	101,244	108,492	
7.1 - Head				3,292	3,292	3,292	17,914	18,283	18,656	
7.2 - Rental and Social Housing				8,395	11,329	11,329	13,629	14,498	15,377	
7.3 - Land Development and Property Management				44,342	38,155	38,155	34,438	38,298	42,347	
7.4 - Implementation Support				2,732	2,732	2,732	3,689	3,896	4,093	
7.5 - BNG Property Management				1,985	1,985	1,985	-	-	-	
7.6 - Informal Settlements				19,761	20,021	20,021	24,609	26,267	28,019	
7.7 - Housing	26,884	24,967	15,519	-	-	-	-	-	-	
Vote 8 - Fresh Produce Market	13,150	11,073	12,942	13,861	17,212	17,212	18,428	20,072	21,797	
8.1 - Administration	13,150	11,073	12,942	4,327	4,357	4,357	5,103	5,458	5,827	
8.2 - Business Operations				9,535	12,855	12,855	13,325	14,614	15,970	
Vote 9 - Engineering Services	405,559	360,955	104,638	429,750	583,221	583,221	668,370	709,565	754,066	
9.1 - Head	405,559	360,955	104,638	3,544	3,545	3,545	4,716	5,055	5,408	
9.2 - Fleet Services and Engineering Support				18,654	16,093	16,093	42,050	44,610	47,255	
9.3 - Roads and Stormwater				183,673	302,919	302,919	310,934	330,961	352,298	
9.4 - Solid Waste Management				107,633	110,261	110,261	124,985	133,793	143,083	
9.5 - Water and Sanitation				116,246	150,403	150,403	185,685	195,145	206,022	
Vote 10 - Water Services	307,971	348,129	351,537	518,065	585,214	585,214	623,746	665,532	719,795	
10.1 - Water	307,971	348,129	351,537	518,065	585,214	585,214	623,746	665,532	719,795	
Vote 11 - Miscellaneous Services	332,711	560,320	709,577	536,581	612,829	612,829	520,734	554,135	592,342	
11.1 - Transfers, Grants and Miscellaneous	332,711	560,320	709,577	536,581	612,829	612,829	520,734	554,135	592,342	
Vote 12 - Regional Operations	-	-	628,317	-	-	-	-	-	-	
12.1 - Administration			628,317	-	-	-	-	-	-	
Vote 13 - Strategic Projects and Service Delivery Regulation	-	-	-	37,852	38,208	38,208	54,562	52,871	56,335	
13.1 - Head				4,122	4,122	4,122	4,381	4,692	5,014	
13.2 - Strategic Projects				12,905	12,907	12,907	14,200	9,771	10,371	
13.3 - City Services, Monitoring and Evaluation				1,696	1,696	1,696	3,152	3,344	3,545	
13.4 - Regional Centre Bloemfontein				9,041	9,024	9,024	18,004	19,202	20,464	
13.5 - Regional Centre Botshabelo				6,581	6,969	6,969	8,598	9,206	9,838	
13.6 - Regional Centre Thaba Nchu				3,506	3,489	3,489	6,227	6,656	7,104	
Vote 14 - Electricity - Centlec (Soc) Ltd	1,043,547	945,772	1,311,434	1,667,649	1,931,669	1,931,669	2,280,477	2,714,471	2,995,332	
14.1 - Board of Directors	22,952	945,772	1,311,434	7,570	7,570	7,570	2,627	2,977	3,174	
14.2 - Company Secretary	765			8,437	8,437	8,437	3,688	3,474	3,570	
14.3 - Chief Executive Officer	28,567			31,389	46,389	46,389	48,428	49,493	48,837	
14.4 - Finance	243,872			261,844	425,179	425,179	649,793	651,305	663,281	
14.5 - Corporate Services	19,329			38,351	49,135	49,135	54,004	55,437	56,385	
14.6 - Engineering	8,891			9,988	84,889	84,889	23,803	25,516	27,291	
14.7 - Customer Services	26,504			38,610	38,610	38,610	92,135	103,357	96,676	
14.8 - Design and Development	9,587			14,927	14,927	14,927	34,354	36,445	39,509	
14.9 - Distribution	678,791			1,245,833	1,245,833	1,245,833	1,360,262	1,774,360	2,043,727	
14.10 - Street Lights	4,288			10,699	10,699	10,699	11,382	12,108	12,881	
Total Expenditure by Vote	2,697,932	2,852,404	3,821,255	4,176,315	4,780,621	4,780,621	5,368,473	5,977,670	6,480,178	
Surplus/(Deficit) for the year	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966	

Table A4 - Budgeted Financial Performance (revenue and expenditure)

Table A4 give an overview of the budgeted financial performance in relation to the revenue by source and expenditure by type. This table facilitates the view of the budgeted operating performance in relation to indicates the sources of funding and on what activities are the scares resources to be spend on:

MAN Mangaung - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Revenue By Source									
Property rates	345,558	396,843	463,256	493,976	493,976	493,976	568,524	639,499	690,212
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	966,793	1,130,497	1,507,824	1,690,563	1,831,742	1,831,742	2,102,657	2,611,356	2,932,121
Service charges - water revenue	303,538	406,242	447,910	543,286	543,286	543,286	589,873	649,804	715,824
Service charges - sanitation revenue	127,253	145,974	168,086	132,361	132,361	132,361	143,043	156,071	170,286
Service charges - refuse revenue	4,593	5,343	5,241	33,847	33,847	33,847	97,396	106,294	116,006
Service charges - other	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	18,178	34,858	106,107	24,793	22,663	22,663	25,908	27,560	29,213
Interest earned - external investments	23,976	10,644	16,530	31,717	34,017	34,017	177,902	190,528	204,280
Interest earned - outstanding debtors	26,385	45,093	75,858	23,010	224,686	224,686	146,843	151,220	154,495
Dividends received	-	-	-	-	-	-	-	-	-
Fines	1,385	1,642	2,885	5,063	4,063	4,063	13,208	10,327	8,208
Licences and permits	201	203	351	766	797	797	843	928	1,020
Agency services	115,096	-	-	3,527	3,527	3,527	3,631	3,851	3,987
Transfers recognised - operational	458,359	537,300	584,676	651,134	650,329	650,329	654,372	604,210	592,987
Other revenue	142,798	86,782	245,002	715,498	859,146	859,146	970,388	1,117,916	1,228,963
Gains on disposal of PPE	-	117	97,608	40	40	40	900	-	-
Total Revenue (excluding capital transfers and contributions)	2,534,116	2,801,538	3,721,334	4,349,581	4,834,481	4,834,481	5,495,487	6,269,564	6,847,603
Expenditure By Type									
Employee related costs	665,765	749,171	860,488	954,589	1,009,431	1,009,431	1,191,122	1,307,722	1,389,389
Remuneration of councillors	22,283	22,626	41,318	46,207	46,207	46,207	49,886	53,657	57,398
Debt impairment	93,235	217,844	439,553	142,989	142,989	142,989	260,837	270,852	268,027
Depreciation & asset impairment	200,440	288,056	440,206	200,157	335,425	335,425	449,583	473,967	496,638
Finance charges	32,796	68,965	56,896	65,664	163,855	163,855	200,445	213,266	228,392
Bulk purchases	791,421	1,009,033	1,236,265	1,478,735	1,478,735	1,478,735	1,602,367	2,026,660	2,324,318
Other materials	132,939	93,253	177,943	238,250	266,857	266,857	309,900	321,256	343,920
Contracted services	174,274	115,600	129,703	180,438	321,598	321,598	303,081	276,309	273,764
Transfers and grants	49,434	8,185	80,514	140,289	140,536	140,536	121,889	107,990	109,207
Other expenditure	535,345	279,671	358,367	728,996	874,987	874,987	879,363	925,991	989,126
Loss on disposal of PPE	-	-	3	-	-	-	-	-	-
Total Expenditure	2,697,932	2,852,404	3,821,255	4,176,315	4,780,621	4,780,621	5,368,473	5,977,670	6,480,178
Surplus/(Deficit)	(163,816)	(50,866)	(99,922)	173,266	53,860	53,860	127,014	291,893	367,424
Transfers recognised - capital	449,971	351,546	450,845	513,967	696,777	696,777	686,388	707,406	748,407
Contributions recognised - capital	-	-	-	24,767	24,767	24,767	11,888	17,833	33,135
Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966
Taxation	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966
Attributable to minorities	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966

Table A5 - Budgeted Capital expenditure by vote, standard classification and funding source

Table A5 outlines a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations) capital expenditure by standard classification and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

MAN Mangaung - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - City Manager	33	-	3,539	-	-	-	-	-	-
Vote 2 - Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	-	7,500	25,073	25,073	26,000	27,500	29,000
Vote 4 - Finance	-	-	3,663	5,600	3,180	3,180	500	500	300
Vote 5 - Social Services	487	-	-	8,500	14,000	14,000	24,484	60,300	42,716
Vote 6 - Planning	1,050	-	-	-	-	-	42,835	42,835	-
Vote 7 - Human Settlement and Housing	-	-	-	6,500	6,500	6,500	8,000	10,000	17,000
Vote 8 - Fresh Produce Market	-	-	-	-	-	-	1,000	1,000	1,000
Vote 9 - Engineering Services	49,564	246,068	78,301	180,810	183,737	183,737	274,674	293,301	257,790
Vote 10 - Water Services	18,532	-	69,060	112,751	143,557	143,557	162,000	230,500	213,800
Vote 11 - Miscellaneous Services	-	-	-	-	-	-	-	-	-
Vote 12 - Regional Operations	-	-	1,306	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery Regu	-	-	-	-	-	-	-	3,000	10,000
Vote 14 - Electricity - Centlec (Soc) Ltd	21,924	19,960	100,144	179,831	179,831	179,831	146,588	201,167	221,765
0	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	91,589	266,028	256,013	501,492	555,877	555,877	686,082	870,102	793,371
Single-year expenditure to be appropriated									
Vote 1 - City Manager	9,787	531	18	-	-	-	-	-	-
Vote 2 - Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	19,499	11,500	30,633	30,633	6,585	-	4,000
Vote 4 - Finance	1,087	4,597	267	1,000	400	400	1,500	-	-
Vote 5 - Social Services	39,294	5,701	14,239	13,350	21,273	21,273	5,300	1,032	40,154
Vote 6 - Planning	1,282	1,467	35,159	55,187	52,059	52,059	14,410	-	-
Vote 7 - Human Settlement and Housing	31,982	5,266	330	23,500	26,247	26,247	500	-	71,818
Vote 8 - Fresh Produce Market	-	-	1,569	-	828	828	700	-	-
Vote 9 - Engineering Services	441,520	132,309	199,589	116,142	261,149	261,149	116,524	84,116	104,744
Vote 10 - Water Services	5,798	22,351	10,771	26,560	35,950	35,950	16,388	-	-
Vote 11 - Miscellaneous Services	-	-	-	-	-	-	-	-	-
Vote 12 - Regional Operations	-	-	14,446	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery Regu	-	-	-	-	-	-	8,000	-	-
Vote 14 - Electricity - Centlec (Soc) Ltd	80,151	20,485	35,564	4,936	10,654	10,654	10,000	-	5,000
0	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	610,902	192,707	331,451	252,175	439,193	439,193	179,907	85,148	225,717
Total Capital Expenditure - Vote	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088
Capital Expenditure - Standard									
Governance and administration	10,881	5,122	36,670	49,548	80,554	80,554	64,393	68,212	105,707
Executive and council	-	23	3,557	-	-	-	-	3,000	10,000
Budget and treasury office	1,087	4,597	-	6,600	3,580	3,580	2,000	500	300
Corporate services	9,794	503	33,113	42,948	76,974	76,974	62,393	64,712	95,407
Community and public safety	70,627	11,164	27,328	53,350	67,211	67,211	42,384	69,832	109,131
Community and social services	1,750	200	13,579	-	135	135	22,484	55,300	77,016
Sport and recreation	1,063	2,955	33,350	33,350	51,576	51,576	12,100	8,500	11,000
Public safety	35,831	2,743	13,418	3,500	7,000	7,000	7,300	6,032	5,704
Housing	31,982	5,266	330	16,500	8,500	8,500	500	-	15,411
Health	-	-	-	-	-	-	-	-	-
Economic and environmental services	455,918	304,091	184,836	184,345	295,163	295,163	181,837	255,002	267,664
Planning and development	2,324	1,555	26,038	55,187	52,059	52,059	65,245	42,835	-
Road transport	452,457	302,239	157,977	129,159	237,605	237,605	116,592	212,167	267,664
Environmental protection	1,137	298	820	-	5,500	5,500	-	-	-
Trading services	165,066	138,359	336,441	466,424	551,313	551,313	575,674	561,205	535,585
Electricity	102,075	40,167	135,708	184,767	190,485	190,485	156,588	201,167	226,765
Water	24,331	22,351	79,831	139,311	179,507	179,507	178,388	230,500	213,800
Waste water management	30,426	70,278	119,553	129,936	162,329	162,329	227,147	118,238	95,020
Waste management	8,234	5,563	1,348	12,410	18,992	18,992	13,550	11,300	-
Other	-	-	2,191	-	828	828	1,700	1,000	1,000
Total Capital Expenditure - Standard	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088
Funded by:									
National Government	332,540	333,489	405,990	510,967	693,777	693,777	642,615	707,406	748,407
Provincial Government	86,684	16,303	-	3,000	3,000	3,000	43,773	-	-
District Municipality	1,137	298	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	420,360	350,090	405,990	513,967	696,777	696,777	686,388	707,406	748,407
Public contributions & donations	15,978	13,195	15,250	24,767	24,767	24,767	11,888	17,833	33,135
Borrowing	-	22,259	80,440	105,885	105,885	105,885	36,684	35,712	-
Internally generated funds	266,153	73,190	85,785	109,048	167,640	167,640	131,028	194,300	237,546
Total Capital Funding	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088

MAN Mangaung - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Capital expenditure - Municipal Vote									
Multi-year expenditure appropriation									
Vote 1 - City Manager	33	-	3,539	-	-	-	-	-	-
1.1 - Office of the City Manager				-	-	-	-	-	-
1.2 - Deputy Executive Director Operations	33			-	-	-	-	-	-
1.3 - Information Technology and Management			3,539	-	-	-	-	-	-
Vote 2 - Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	-	7,500	25,073	25,073	26,000	27,500	29,000
3.7 - Facilities Management				3,500	8,188	8,188	12,000	16,500	21,500
3.8 - Safety and Loss Control				-	-	-	-	-	-
3.9 - Committee Services				-	-	-	-	-	-
3.10 - Information Technology and Management				4,000	16,884	16,884	14,000	11,000	7,500
Vote 4 - Finance	-	-	3,663	5,600	3,180	3,180	500	500	300
4.7 - Revenue Management			3,663	-	-	-	-	-	-
4.8 - Asset Management				5,600	3,180	3,180	500	500	300
Vote 5 - Social Services	487	-	-	8,500	14,000	14,000	24,484	60,300	42,716
5.1 - Administration				-	-	-	-	-	-
5.2 - Education and Library Services				-	-	-	-	-	-
5.3 - Social Development				-	-	-	-	-	-
5.4 - Environmental Health Services				-	5,500	5,500	-	-	-
5.5 - Emergency Management Services				500	500	500	-	-	-
5.6 - Traffic and Law Enforcement				3,000	3,000	3,000	2,000	5,000	500
5.7 - Parks and Cemeteries	487			5,000	5,000	5,000	22,484	55,300	42,216
5.8 - Disaster Management				-	-	-	-	-	-
5.8 - Health				-	-	-	-	-	-
Vote 6 - Planning	1,050	-	-	-	-	-	42,835	42,835	-
6.1 - Administration and Finance				-	-	-	-	-	-
6.2 - Planning	1,050			-	-	-	-	-	-
6.3 - Economic Development				-	-	-	-	-	-
6.4 - Town and Regional Planning				-	-	-	42,835	42,835	-
6.5 - Land Use Control				-	-	-	-	-	-
6.6 - Architectural and Survey Services				-	-	-	-	-	-
6.7 - Geographic Information Services				-	-	-	-	-	-
6.8 - Environmental Management				-	-	-	-	-	-
6.9 - Property and Land Management				-	-	-	-	-	-
Vote 7 - Human Settlement and Housing	-	-	-	6,500	6,500	6,500	8,000	10,000	17,000
7.1 - Head				-	-	-	-	-	-
7.2 - Rental and Social Housing				-	-	-	-	-	-
7.3 - Land Development and Property Management				6,500	6,500	6,500	8,000	10,000	17,000
7.4 - Implementation Support				-	-	-	-	-	-
7.5 - BNG Property Management				-	-	-	-	-	-
7.6 - Informal Settlements				-	-	-	-	-	-
7.7 - Housing				-	-	-	-	-	-
Vote 8 - Fresh Produce Market	-	-	-	-	-	-	1,000	1,000	1,000
8.1 - Administration				-	-	-	-	-	-
8.2 - Business Operations				-	-	-	1,000	1,000	1,000
Vote 9 - Engineering Services	49,564	246,068	78,301	180,810	183,737	183,737	274,674	293,301	257,790
9.1 - Head		180,016		-	-	-	-	-	-
9.2 - Fleet Services and Engineering Support				25,448	25,448	25,448	32,975	35,712	-
9.3 - Roads and Stormwater	27,153	19,906	27,627	74,842	74,842	74,842	60,684	128,051	162,770
9.4 - Solid Waste Management	545	1,500	49,326	11,530	11,530	11,530	13,550	11,300	-
9.5 - Water and Sanitation	21,865	44,646	1,348	68,990	71,918	71,918	167,465	118,238	95,020
Vote 10 - Water Services	18,532	-	69,060	112,751	143,557	143,557	162,000	230,500	213,800
10.1 - Water	18,532		69,060	112,751	143,557	143,557	162,000	230,500	213,800
Vote 11 - Miscellaneous Services	-	-	-	-	-	-	-	-	-
11.1 - Transfers, Grants and Miscellaneous				-	-	-	-	-	-
Vote 12 - Regional Operations	-	-	1,306	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery R	-	-	-	-	-	-	-	3,000	10,000
13.1 - Head				-	-	-	-	-	-
13.2 - Strategic Projects				-	-	-	-	3,000	10,000
13.3 - City Services, Monitoring and Evaluation				-	-	-	-	-	-
13.4 - Regional Centre Bloemfontein				-	-	-	-	-	-
13.5 - Regional Centre Botshabelo				-	-	-	-	-	-
13.6 - Regional Centre Thaba Nchu				-	-	-	-	-	-
Vote 14 - Electricity - Centlec (Soc) Ltd	21,924	19,960	100,144	179,831	179,831	179,831	146,588	201,167	221,765
14.7 - Customer Services	21,924	19,960	34,653	104,831	104,831	104,831	114,345	179,723	190,668
14.8 - Design and Development				-	-	-	-	-	-
14.9 - Distribution			65,491	75,000	75,000	75,000	32,244	21,444	31,097
14.10 - Street Lights				-	-	-	-	-	-
Capital multi-year expenditure sub-total	91,589	266,028	256,013	501,492	555,877	555,877	686,082	870,102	793,371

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Capital expenditure - Municipal Vote									
Single-year expenditure appropriation									
Vote 1 - City Manager	9,787	531	18	-	-	-	-	-	-
1.1 - Office of the City Manager				-	-	-	-	-	-
1.2 - Deputy Executive Director Operations				-	-	-	-	-	-
1.3 - Information Technology and Management	9,787	531	18	-	-	-	-	-	-
Vote 2 - Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	19,499	11,500	30,633	30,633	6,585	-	4,000
3.7 - Facilities Management			19,499	11,500	30,633	30,633	6,585	-	4,000
Vote 4 - Finance	1,087	4,597	267	1,000	400	400	1,500	-	-
4.1 - Property Rates				-	-	-	-	-	-
4.2 - Chief Financial Officer				-	-	-	-	-	-
4.3 - Accounting and Compliance				-	-	-	-	-	-
4.4 - Financial Support		3,576	249	-	-	-	-	-	-
4.5 - Budget and Treasury				-	-	-	-	-	-
4.6 - Supply Chain Management			18	-	-	-	-	-	-
4.7 - Revenue Management	1,087	1,020		1,000	400	400	1,500	-	-
4.8 - Asset Management				-	-	-	-	-	-
Vote 5 - Social Services	39,294	5,701	14,239	13,350	21,273	21,273	5,300	1,032	40,154
5.1 - Administration				-	-	-	-	-	-
5.2 - Education and Library Services	21			-	-	-	-	-	-
5.3 - Social Development		2,955		-	-	-	-	-	-
5.4 - Environmental Health Services	1,137		820	-	-	-	-	-	-
5.5 - Emergency Management Services	10,923		266	-	-	-	3,300	1,032	2,895
5.6 - Traffic and Law Enforcement	24,908	2,743	13,152	-	3,500	3,500	2,000	-	2,440
5.7 - Parks and Cemeteries	2,306	2		13,350	17,773	17,773	-	-	34,800
5.8 - Disaster Management				-	-	-	-	-	19
5.8 - Health				-	-	-	-	-	-
Vote 6 - Planning	1,282	1,467	35,159	55,187	52,059	52,059	14,410	-	-
6.1 - Administration and Finance			48	-	-	-	-	-	-
6.2 - Planning	1,271	1,427	26,000	-	-	-	-	-	-
6.3 - Economic Development	4	40	660	-	-	-	-	-	-
6.4 - Town and Regional Planning				43,687	49,007	49,007	14,100	-	-
6.5 - Land Use Control				1,500	1,052	1,052	310	-	-
6.6 - Architectural and Survey Services				-	-	-	-	-	-
6.7 - Geographic Information Services				10,000	2,000	2,000	-	-	-
6.8 - Environmental Management				-	-	-	-	-	-
6.9 - Property and Land Management	7		8,452	-	-	-	-	-	-
Vote 7 - Human Settlement and Housing	31,982	5,266	330	23,500	26,247	26,247	500	-	71,818
7.1 - Head				-	-	-	-	-	-
7.2 - Rental and Social Housing				-	-	-	-	-	-
7.3 - Land Development and Property Management				7,000	17,747	17,747	500	-	56,407
7.4 - Implementation Support				-	-	-	-	-	-
7.5 - BNG Property Management				-	-	-	-	-	-
7.6 - Informal Settlements				-	-	-	-	-	-
7.7 - Housing	31,982	5,266	330	16,500	8,500	8,500	-	-	15,411
Vote 8 - Fresh Produce Market	-	-	1,569	-	828	828	700	-	-
8.1 - Administration				-	-	-	-	-	-
8.2 - Business Operations			1,569	-	828	828	700	-	-
Vote 9 - Engineering Services	441,520	132,309	199,589	116,142	261,149	261,149	116,524	84,116	104,744
9.1 - Head	324,446	17,465		-	-	-	-	-	-
9.2 - Fleet Services and Engineering Support			3	-	512	512	934	-	-
9.3 - Roads and Stormwater	100,825	85,149	129,359	54,317	162,763	162,763	55,908	84,116	104,744
9.4 - Solid Waste Management	7,689	4,063	-	880	7,462	7,462	-	-	-
9.5 - Water and Sanitation	8,561	25,633	70,227	60,945	90,411	90,411	59,682	-	-
Vote 10 - Water Services	5,798	22,351	10,771	26,560	35,950	35,950	16,388	-	-
10.1 - Water	5,798	22,351	10,771	26,560	35,950	35,950	16,388	-	-
Vote 11 - Miscellaneous Services	-	-	-	-	-	-	-	-	-
11.1 - Transfers, Grants and Miscellaneous				-	-	-	-	-	-
Vote 12 - Regional Operations	-	-	14,446	-	-	-	-	-	-
12.1 - Administration				-	-	-	-	-	-
12.2 - Bloemfontein North			1,181	-	-	-	-	-	-
12.3 - Bloemfontein South			9,040	-	-	-	-	-	-
12.4 - Botshabelo			991	-	-	-	-	-	-
12.5 - Thaba Nchu			3,234	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery R	-	-	-	-	-	-	8,000	-	-
13.1 - Head				-	-	-	-	-	-
13.2 - Strategic Projects				-	-	-	8,000	-	-
Vote 14 - Electricity - Centlec (Soc) Ltd	80,151	20,485	35,564	4,936	10,654	10,654	10,000	-	5,000
14.1 - Board of Directors				-	-	-	-	-	-
14.2 - Company Secretary				-	-	-	-	-	-
14.3 - Chief Executive Officer				-	-	-	-	-	-
14.4 - Finance		915		-	-	-	-	-	-
14.5 - Corporate Services				-	-	-	-	-	-
14.6 - Engineering	80,151	19,570		-	-	-	-	-	-
14.7 - Customer Services			5,071	-	136	136	10,000	-	5,000
14.8 - Design and Development				-	-	-	-	-	-
14.9 - Distribution			30,081	4,936	10,518	10,518	-	-	-
14.10 - Street Lights			412	-	-	-	-	-	-
Capital single-year expenditure sub-total	610,902	192,707	331,451	252,175	439,193	439,193	179,907	85,148	225,717
Total Capital Expenditure	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088

Table A6 - Budgeted Financial Position

Table A6 is consistent with international standards of good financial management practice and improves understanding of the councillors and management of the impact of the budget on the statement of financial position (balance sheet). This format of presenting the statement of financial position is aligned to GRAP 1, which is generally aligned to the international version which presents Assets fewer liabilities as 'accounting' Community Wealth. The order of items which each group illustrates items is order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

MAN Mangaung - Table A6 Consolidated Budgeted Financial Position

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
ASSETS									
Current assets									
Cash	18,822	47,571	211,264	22,956	117,820	117,820	22,982	26,233	23,858
Call investment deposits	26,639	198,895	130,498	282,180	305,696	305,696	629,766	1,005,730	1,134,353
Consumer debtors	326,754	342,569	448,775	354,286	620,789	620,789	527,952	438,540	366,468
Other debtors	83,187	130,479	314,900	129,003	138,297	138,297	145,212	152,473	160,097
Current portion of long-term receivables	14,060	11,250	489	16,339	17,156	17,156	18,013	18,914	19,860
Inventory	53,449	43,245	47,164	41,040	41,346	41,346	43,413	45,584	47,863
Total current assets	522,911	774,009	1,153,089	845,803	1,241,103	1,241,103	1,387,339	1,687,474	1,752,499
Non current assets									
Long-term receivables	11,776	2,498	-	2,255	2,368	2,368	2,486	2,610	2,741
Investments	10	12	15,215	12	24	24	25	26	27
Investment property	-	42,449	1,344,209	43,722	1,344,209	1,344,209	1,344,209	1,344,209	1,344,209
Investment in Associate	-	-	-	-	-	-	-	-	-
Property, plant and equipment	4,222,094	4,248,358	9,786,997	4,813,650	9,601,857	9,601,857	10,018,263	10,499,546	11,021,996
Agricultural	-	-	-	-	-	-	-	-	-
Biological	-	5,602	-	-	-	-	-	-	-
Intangible	2,808	13,024	18,462	13,414	13,667	13,667	13,667	13,667	13,667
Other non-current assets	-	-	88,888	-	-	-	-	-	-
Total non current assets	4,236,689	4,311,943	11,253,771	4,873,053	10,962,124	10,962,124	11,378,649	11,860,058	12,382,640
TOTAL ASSETS	4,759,600	5,085,952	12,406,860	5,718,856	12,203,228	12,203,228	12,765,988	13,547,533	14,135,138
LIABILITIES									
Current liabilities									
Bank overdraft	-	-	-	-	-	-	-	-	-
Borrowing	1,976	2,184	4,402	18,504	4,402	4,402	4,622	4,853	5,095
Consumer deposits	63,476	73,795	78,508	85,176	84,842	84,842	89,933	94,969	101,617
Trade and other payables	853,254	892,941	1,257,674	727,889	952,538	952,538	1,028,268	1,010,107	1,073,698
Provisions	-	-	-	-	-	-	-	-	-
Total current liabilities	918,706	968,920	1,340,584	831,569	1,041,782	1,041,782	1,122,823	1,109,929	1,180,411
Non current liabilities									
Borrowing	11,241	20,163	57,686	253,814	126,461	126,461	249,593	238,964	228,752
Provisions	425,203	486,402	545,444	564,066	571,850	571,850	658,344	708,668	762,900
Total non current liabilities	436,444	506,565	603,130	817,881	698,311	698,311	907,937	947,632	991,652
TOTAL LIABILITIES	1,355,150	1,475,486	1,943,714	1,649,449	1,740,093	1,740,093	2,030,760	2,057,560	2,172,062
NET ASSETS	3,404,450	3,610,466	10,463,146	4,069,406	10,463,134	10,463,134	10,735,228	11,489,972	11,963,076
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	1,820,447	2,033,996	7,683,668	2,572,969	7,683,668	7,683,668	8,016,789	8,635,611	8,965,996
Reserves	1,584,003	1,576,470	2,779,477	1,496,438	2,779,466	2,779,466	2,718,439	2,854,361	2,997,079
Minorities' interests	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	3,404,450	3,610,466	10,463,146	4,069,406	10,463,134	10,463,134	10,735,228	11,489,972	11,963,076

Table A7 - Budgeted Cash Flow Statement

The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

MAN Mangaung - Table A7 Consolidated Budgeted Cash Flows

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Ratepayers and other	1,802,628	2,283,817	2,944,968	3,240,690	3,436,153	3,436,153	4,206,726	4,756,283	5,282,819
Government - operating	451,708	458,136	584,676	651,134	617,813	617,813	654,372	604,210	592,987
Government - capital	217,210	422,087	450,845	513,967	696,777	696,777	686,388	707,406	748,407
Interest	168,922	30,837	92,387	52,656	56,680	56,680	317,403	332,674	350,278
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(1,914,246)	(1,641,709)	(3,175,991)	(3,497,849)	(3,763,523)	(3,763,523)	(4,686,926)	(4,926,881)	(5,659,070)
Finance charges	(131,820)	(1,483)	(139,731)	(61,799)	(163,855)	(163,855)	(200,445)	(213,266)	(228,392)
Transfers and Grants	(3,237)	(2,033)	(80,514)	(140,289)	(123,015)	(123,015)	(121,889)	(107,990)	(109,207)
NET CASH FROM/(USED) OPERATING ACTIVITIES	591,166	1,549,652	676,642	758,510	757,030	757,030	855,628	1,152,436	977,822
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	4	14,249	-	36	-	-	1	-	-
Decrease (Increase) in non-current debtors	8,569	-	-	-	-	-	55,000	30,000	30,000
Decrease (increase) other non-current receivables	(199,010)	-	2,201	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-
Payments									
Capital assets	(699,250)	(556,299)	(622,725)	(678,300)	(746,303)	(746,303)	(692,791)	(811,963)	(866,225)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(889,687)	(542,051)	(620,524)	(678,265)	(746,303)	(746,303)	(637,790)	(781,963)	(836,225)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	63,368	(153,401)	39,740	105,885	79,414	79,414	40,394	35,712	-
Increase (decrease) in consumer deposits	1,217	2,357	(562)	1,255	5,113	5,113	6,000	6,230	6,550
Payments									
Repayment of borrowing	(3,335)	(657,303)	0	(13,500)	(13,500)	(13,500)	(35,000)	(33,200)	(31,900)
NET CASH FROM/(USED) FINANCING ACTIVITIES	61,251	(808,348)	39,178	93,641	71,027	71,027	11,394	8,742	(25,350)
NET INCREASE/ (DECREASE) IN CASH HELD	(237,270)	199,253	95,295	173,886	81,755	81,755	229,231	379,215	116,247
Cash/cash equivalents at the year begin:	284,482	47,212	246,466	131,250	341,761	341,761	423,517	652,748	1,031,963
Cash/cash equivalents at the year end:	47,212	246,466	341,761	305,136	423,516	423,516	652,748	1,031,963	1,148,211

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of the MFMA Circular 42 - Funding a Municipal Budget. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at the year end and secondly reconciling the available funding to the liabilities/commitments that exist. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be 'funded'.

MAN Mangaung - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Cash and investments available									
Cash/cash equivalents at the year end	47,212	246,466	341,761	305,136	423,516	423,516	652,748	1,031,963	1,148,211
Other current investments > 90 days	(1,751)	-	(0)	0	0	0	0	0	10,000
Non current assets - Investments	10	12	15,215	12	24	24	25	26	27
Cash and investments available:	45,472	246,477	356,977	305,148	423,539	423,539	652,773	1,031,990	1,158,238
Application of cash and investments									
Unspent conditional transfers	-	-	231,354	75,367	231,354	231,354	195,300	198,823	213,101
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	-	-	-	-	-	-
Other working capital requirements	482,747	410,992	219,721	223,390	90,724	90,724	223,340	295,570	398,436
Other provisions	-	-	-	-	-	-	-	-	-
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	529,902	585,292	629,479	629,479	629,479	677,070	728,330	743,545
Total Application of cash and investments:	482,747	940,894	1,036,366	928,236	951,557	951,557	1,095,710	1,222,724	1,355,083
Surplus(shortfall)	(437,275)	(694,417)	(679,390)	(623,088)	(528,017)	(528,017)	(442,937)	(190,734)	(196,844)

Table A9 - Asset Management

Table A9 provides an overview of municipal allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

MAN Mangaung - Table A9 Consolidated Asset Management

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	375,985	206,901	325,815	592,962	623,690	623,690	699,381	720,254	672,778
Infrastructure - Road transport	30,485	7,956	66,792	80,025	80,025	80,025	71,281	145,719	147,614
Infrastructure - Electricity	100,534	22,537	114,091	162,592	168,174	168,174	126,845	145,323	157,259
Infrastructure - Water	19,019	7,510	32,287	106,311	109,791	109,791	131,388	151,700	113,800
Infrastructure - Sanitation	26,537	35,006	45,236	128,936	138,965	138,965	206,947	91,238	68,431
Infrastructure - Other	131,430	128,019	19,402	-	-	-	15	-	-
Infrastructure	308,005	201,028	277,809	477,865	496,956	496,956	536,477	533,980	487,104
Community	24,943	197	10,266	11,000	11,000	11,000	24,600	23,800	41,650
Heritage assets	-	-	-	2,500	6,108	6,108	-	-	-
Investment properties	2,293	-	8,894	9,500	9,500	9,500	8,500	10,000	73,407
Other assets	40,744	5,676	28,846	92,098	100,126	100,126	129,804	152,474	70,617
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	326,506	251,834	261,649	160,705	371,380	371,380	166,608	234,997	346,309
Infrastructure - Road transport	216,774	123,810	105,095	74,620	183,246	183,246	39,196	61,633	133,700
Infrastructure - Electricity	5,577	16,714	16,547	26,175	26,175	26,175	2,844	39,744	42,646
Infrastructure - Water	5,311	14,443	47,544	33,000	69,852	69,852	47,000	78,800	100,000
Infrastructure - Sanitation	4,009	35,272	74,317	9,000	23,364	23,364	20,200	27,000	42,000
Infrastructure - Other	16,286	39,196	1,348	12,410	32,492	32,492	27,550	11,300	-
Infrastructure	247,957	229,436	244,850	155,205	335,129	335,129	136,790	218,477	318,346
Community	57,421	11,816	9,932	4,500	25,383	25,383	-	320	385
Heritage assets	-	-	-	-	3,202	3,202	-	-	300
Investment properties	14,744	5,308	-	-	-	-	-	-	-
Other assets	6,384	5,274	6,867	1,000	7,666	7,666	29,818	16,200	27,278
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088
TOTAL CAPITAL EXPENDITURE - Asset class	702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088
ASSET REGISTER SUMMARY - PPE (WDV)									
Infrastructure - Road transport	974,213	859,527	2,345,651	953,863	1,062,489	1,062,489	1,172,966	1,380,318	1,661,632
Infrastructure - Electricity	444	327	-	352	5,933	5,933	135,622	320,688	520,593
Infrastructure - Water	553,622	225,296	1,890,595	286,982	327,314	327,314	505,702	736,202	950,002
Infrastructure - Sanitation	765,027	711,967	566,670	871,393	895,786	895,786	1,122,934	1,241,172	1,351,603
Infrastructure - Other	42,699	31,715	-	41,231	61,313	61,313	88,878	100,178	100,178
Infrastructure	2,336,005	1,828,832	4,802,916	2,153,821	2,352,836	2,352,836	3,026,102	3,778,559	4,584,009
Community	26,593	14,634	-	17,692	38,575	38,575	63,175	87,259	129,330
Heritage assets	1,191	-	-	2,700	9,510	9,510	9,510	9,510	9,810
Investment properties	-	42,449	1,344,209	43,722	1,344,209	1,344,209	1,344,209	1,344,209	1,344,209
Other assets	1,858,306	2,404,892	4,984,080	2,639,437	7,200,936	7,200,936	6,919,475	6,624,182	6,298,847
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	5,602	-	-	-	-	-	-	-
Intangibles	2,808	13,024	18,462	13,414	13,667	13,667	13,667	13,667	13,667
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	4,224,903	4,309,432	11,149,667	4,870,786	10,959,733	10,959,733	11,376,138	11,857,422	12,379,871
EXPENDITURE OTHER ITEMS									
Depreciation & asset impairment	200,440	288,056	440,206	200,157	335,425	335,425	449,583	473,967	496,638
Repairs and Maintenance by Asset Class	132,939	83,740	177,943	238,250	266,857	266,857	309,900	321,256	343,920
Infrastructure - Road transport	14,487	-	-	57,878	56,168	56,168	64,831	70,017	75,618
Infrastructure - Electricity	6,715	-	-	50,347	83,423	83,423	88,786	96,302	101,317
Infrastructure - Water	2,355	-	-	20,727	20,727	20,727	35,485	24,387	26,332
Infrastructure - Sanitation	22	-	-	8,319	8,319	8,319	8,984	9,703	10,479
Infrastructure - Other	4,009	-	-	9,667	9,667	9,667	10,440	11,276	12,178
Infrastructure	27,589	-	-	146,938	178,304	178,304	208,526	211,685	225,925
Community	11,011	-	-	5,050	5,138	5,138	6,218	6,691	7,196
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	692	692	692	568	585	592
Other assets	94,339	83,740	177,943	85,569	82,724	82,724	94,588	102,296	110,207
TOTAL EXPENDITURE OTHER ITEMS	333,379	371,796	618,148	438,407	602,283	602,283	759,483	795,223	840,558
Renewal of Existing Assets as % of total capex	46.5%	54.9%	44.5%	21.3%	37.3%	37.3%	19.2%	24.6%	34.0%
Renewal of Existing Assets as % of deprecn"	162.9%	87.4%	59.4%	80.3%	110.7%	110.7%	37.1%	49.6%	69.7%
R&M as a % of PPE	3.1%	2.0%	1.8%	4.9%	2.8%	2.8%	3.1%	3.1%	3.1%
Renewal and R&M as a % of PPE	11.0%	8.0%	4.0%	8.0%	6.0%	6.0%	4.0%	5.0%	6.0%

Table A10 - Consolidated Basic Service Delivery Measurement

Table A10 provides an overview of service delivery levels, for each of the main services, namely water, sanitation/sewerage, electricity and refuse removal.

MAN Mangaung - Table A10 Consolidated basic service delivery measurement

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Household service targets									
Water:									
Piped water inside dwelling	167,000	168,000	168,000	169,000	169,000	169,000	170,000	171,000	172,000
Piped water inside yard (but not in dwelling)									
Using public tap (at least min.service level)									
Other water supply (at least min.service level)									
<i>Minimum Service Level and Above sub-total</i>	167,000	168,000	168,000	169,000	169,000	169,000	170,000	171,000	172,000
Using public tap (< min.service level)									
Other water supply (< min.service level)	4,000	3,000	3,000	3,000	3,000	3,000	3,000	2,000	2,000
No water supply									
<i>Below Minimum Service Level sub-total</i>	4,000	3,000	3,000	3,000	3,000	3,000	3,000	2,000	2,000
Total number of households	171,000	171,000	171,000	172,000	172,000	172,000	173,000	173,000	174,000
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	125,000	126,000	127,000	128,000	128,000	128,000	129,000	130,000	131,000
Flush toilet (with septic tank)									
Chemical toilet	44,000	43,000	42,000	41,000	41,000	41,000	40,000	39,000	38,000
Pit toilet (ventilated)									
Other toilet provisions (> min.service level)									
<i>Minimum Service Level and Above sub-total</i>	169,000	169,000	169,000	169,000	169,000	169,000	169,000	169,000	169,000
Bucket toilet									
Other toilet provisions (< min.service level)									
No toilet provisions	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<i>Below Minimum Service Level sub-total</i>	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total number of households	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000
Energy:									
Electricity (at least min.service level)				5,432	5,432	5,432	5,541	5,651	5,764
Electricity - prepaid (min.service level)				209,851	209,851	209,851	214,048	218,329	222,696
<i>Minimum Service Level and Above sub-total</i>				215,283	215,283	215,283	219,589	223,980	228,460
Electricity (< min.service level)									
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>									
Total number of households	-	-	-	215,283	215,283	215,283	219,589	223,980	228,460
Refuse:									
Removed at least once a week	163,061	164,000	189,000	192,506	192,506	192,506	198,096	198,096	198,096
<i>Minimum Service Level and Above sub-total</i>	163,061	164,000	189,000	192,506	192,506	192,506	198,096	198,096	198,096
Removed less frequently than once a week									
Using communal refuse dump									
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>									
Total number of households	163,061	164,000	189,000	192,506	192,506	192,506	198,096	198,096	198,096
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)				40,000	40,000	40,000	40,000	43,600	48,832
Sanitation (free minimum level service)				40,000	40,000	40,000	40,000	46,300	48,832
Electricity/other energy (50kwh per household per month)				40,000	40,000	40,000	40,000	46,300	48,832
Refuse (removed at least once a week)				40,000	40,000	40,000	40,000	46,300	48,832
Cost of Free Basic Services provided (R'000)									
Water (6 kilolitres per household per month)				53,804	53,804	53,804	58,418	64,353	70,891
Sanitation (free sanitation service)				47,078	47,078	47,078	50,877	55,527	60,602
Electricity/other energy (50kwh per household per month)				11,640	11,640	11,640	17,467	20,611	22,672
Refuse (removed once a week)				58,111	58,111	58,111	17,308	18,890	20,617
Total cost of FBS provided (minimum social package)	-	-	-	170,633	170,633	170,633	144,070	159,382	174,783
Highest level of free service provided									
Property rates (R value threshold)				40,000	40,000	40,000	70,000	70,000	70,000
Water (kilolitres per household per month)				10	10	10	10	10	10
Sanitation (kilolitres per household per month)				-	-	-	-	-	-
Sanitation (Rand per household per month)									
Electricity (kwh per household per month)				50	50	50	50	50	50
Refuse (average litres per week)				1	1	1	1	1	1
Revenue cost of free services provided (R'000)									
Property rates (R15 000 threshold rebate)				12,457	12,457	12,457	14,412	15,284	16,208
Property rates (other exemptions, reductions and rebates)							24,008	25,505	27,049
Water				53,804	53,804	53,804	58,418	64,353	70,891
Sanitation				47,078	47,078	47,078	50,877	55,527	60,602
Electricity/other energy				11,640	11,640	11,640	17,467	20,611	22,672
Refuse				58,111	58,111	58,111	17,308	18,890	20,617
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of free services provided (total social package)	-	-	-	183,090	183,090	183,090	182,490	200,171	218,040

SUPPLEMENTARY SCHEDULES TO TABLES A2 TO A10

a. Support Table SA1: Supporting details to Budgeted Financial Performance

The table below provides detailed information on specific line items as outlined on Table A4 above, to enable the readers to gain an understanding of the major revenue and expenditure i.e. more information is given on the number that influenced items like 'other' Revenue by Sources and Employee related costs.

MAN Mangaung - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
REVENUE ITEMS:									
Property rates									
Total Property Rates	345,558	396,843	463,256	506,433	506,433	506,433	606,944	680,288	733,469
less Revenue Foregone				12,457	12,457	12,457	38,420	40,789	43,257
Net Property Rates	345,558	396,843	463,256	493,976	493,976	493,976	568,524	639,499	690,212
Service charges - electricity revenue									
Total Service charges - electricity revenue	966,793	1,130,497	1,507,824	1,703,795	1,831,742	1,831,742	2,102,657	2,611,356	2,932,121
less Revenue Foregone				13,233					
Net Service charges - electricity revenue	966,793	1,130,497	1,507,824	1,690,563	1,831,742	1,831,742	2,102,657	2,611,356	2,932,121
Service charges - water revenue									
Total Service charges - water revenue	303,538	406,242	447,910	597,090	597,090	597,090	648,291	714,157	786,716
less Revenue Foregone				53,804	53,804	53,804	58,418	64,353	70,891
Net Service charges - water revenue	303,538	406,242	447,910	543,286	543,286	543,286	589,873	649,804	715,824
Service charges - sanitation revenue									
Total Service charges - sanitation revenue	127,253	145,974	168,086	179,439	179,439	179,439	193,920	211,598	230,889
less Revenue Foregone				47,078	47,078	47,078	50,877	55,527	60,602
Net Service charges - sanitation revenue	127,253	145,974	168,086	132,361	132,361	132,361	143,043	156,071	170,286
Service charges - refuse revenue									
Total refuse removal revenue	4,593	5,343	5,241	91,958	91,958	91,958	114,704	125,185	136,623
Total landfill revenue				-	-	-	-	-	-
less Revenue Foregone				58,111	58,111	58,111	17,308	18,890	20,617
Net Service charges - refuse revenue	4,593	5,343	5,241	33,847	33,847	33,847	97,396	106,294	116,006
Other Revenue by source									
Fuel levy			175,972	237,704	237,704	237,704	243,022	257,604	269,454
Other Revenue	142,798		50,520	25,140	20,430	20,430	82,435	79,388	81,901
Operating Grants to Entity		68,111		13,233	13,233	13,233	17,467	20,611	22,672
Capital Grants to Entity				125,000	125,000	125,000	102,000	84,834	83,839
Interest on Shareholder Loan				110,000	213,040	213,040	234,400	257,902	283,692
Salaries seconded personnel (Management Fee)				152,985	198,304	198,304	100,384	107,661	115,198
Commission Market		14,537	14,714	17,456	17,456	17,456	16,398	17,382	18,425
Defined benefit plan actuarial gain				10,600	10,600	10,600	11,236	11,910	12,625
Sale of erven				6,565	6,565	6,565	150,222	267,350	327,400
Grave plots		2,558	2,295	6,339	6,339	6,339	2,150	2,282	2,426
Land price				8,500	8,500	8,500	8,500	8,600	8,700
Entrance fees		1,576	1,502	1,976	1,976	1,976	2,174	2,391	2,630
Total 'Other' Revenue	142,798	86,782	245,002	715,498	859,146	859,146	970,388	1,117,916	1,228,963
EXPENDITURE ITEMS:									
Employee related costs									
Basic Salaries and Wages	457,275	509,608	568,465	666,253	694,205	694,205	846,935	939,618	995,724
Pension and UIF Contributions	94,553	84,271	91,110	97,637	103,932	103,932	112,301	120,445	128,876
Medical Aid Contributions		26,725	37,624	49,687	53,316	53,316	71,389	76,619	82,061
Overtime	46,114	55,633	73,301	43,995	53,290	53,290	52,488	56,300	60,241
Performance Bonus		-	-	2,408	2,408	2,408	-	-	-
Motor Vehicle Allowance	45,725	39,783	52,189	53,008	57,254	57,254	59,890	64,232	68,728
Cellphone Allowance		-	-	2,539	2,557	2,557	4,419	4,703	5,000
Housing Allowances	3,542	2,790	3,039	5,833	6,338	6,338	6,574	7,051	7,544
Other benefits and allowances		4,853	15,939	10,248	13,150	13,150	12,422	13,322	14,255
Payments in lieu of leave		-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-
Post-retirement benefit obligations	18,556	25,508	18,821	22,980	22,980	22,980	24,704	25,433	26,959
sub-total	665,765	749,171	860,488	954,589	1,009,431	1,009,431	1,191,122	1,307,722	1,389,389
Less: Employees costs capitalised to PPE									
Total Employee related costs	665,765	749,171	860,488	954,589	1,009,431	1,009,431	1,191,122	1,307,722	1,389,389
Contributions recognised - capital									
Public Contributions				24,767	24,767	24,767	11,888	17,833	33,135
Total Contributions recognised - capital	-	-	-	24,767	24,767	24,767	11,888	17,833	33,135
Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment	200,440	288,056	440,206	200,157	335,425	335,425	449,583	473,967	496,638
Total Depreciation & asset impairment	200,440	288,056	440,206	200,157	335,425	335,425	449,583	473,967	496,638
Bulk purchases									
Electricity Bulk Purchases	601,718	758,698	951,713	1,149,420	1,149,420	1,149,420	1,250,000	1,630,000	1,887,992
Water Bulk Purchases	189,702	250,335	284,552	329,315	329,315	329,315	352,367	396,660	436,326
Total bulk purchases	791,421	1,009,033	1,236,265	1,478,735	1,478,735	1,478,735	1,602,367	2,026,660	2,324,318
Transfers and grants									
Cash transfers and grants	49,434	8,185	80,514	140,289	140,536	140,536	121,889	107,990	109,207
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-
Total transfers and grants	49,434	8,185	80,514	140,289	140,536	140,536	121,889	107,990	109,207

MAN Mangaung - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue &		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Contracted services									
Services Contracted to Centlec	174,274			5,590	5,590	5,590	-	-	-
Other Contracted Services		115,600	52,845	43,862	43,414	43,414	19,479	20,728	22,060
Security Services			17,020	26,875	32,150	32,150	24,137	25,770	27,442
Valuation expenses				22,000	22,000	22,000	9,000	5,600	4,236
Meter reading services				20,000	26,000	26,000	37,700	32,114	29,710
Contractors fees				13,720	24,210	24,210	26,555	28,025	29,572
Financial services support				4,770	4,770	4,770	5,056	5,360	5,681
Integrated call centre			14,731	15,723	15,723	15,723	14,667	15,667	16,727
Commission vendors				12,718	56,218	56,218	23,647	27,840	30,893
SMME Contractors				9,814	11,866	11,866	10,844	11,532	12,265
Lease of vehicles				5,366	5,366	5,366	5,741	6,115	6,512
Collection costs			3,689	-	13,000	13,000	15,000	15,900	16,854
Consultant fees			26,778	-	41,958	41,958	42,053	41,364	37,277
Audit fees			14,640	-	19,333	19,333	18,205	19,800	21,294
Credit Control Fees							15,000	7,673	4,604
Audit Improvement							10,122	6,579	2,303
IRPTN Planning							20,000	-	-
Property Management							3,274	3,487	3,714
Grave Digging							2,601	2,757	2,621
sub-total	174,274	115,600	129,703	180,438	321,598	321,598	303,081	276,309	273,764
Allocations to organs of state:									
Total contracted services	174,274	115,600	129,703	180,438	321,598	321,598	303,081	276,309	273,764
Other Expenditure By Type									
Collection costs	30,057						-	-	-
Contributions to 'other' provisions	111,956						-	-	-
Consultant fees	25,994						-	-	-
Audit fees	12,889						-	-	-
General expenses	354,448	279,671	227,780				292,428	290,594	302,377
Advertising				-	-		7,073	7,126	7,607
Collection costs				10,000	-		-	-	-
Contributions to 'other' provisions				10,120	10,120	10,120	18,590	19,816	21,087
Consultant fees				32,486	-		-	-	-
Audit fees				13,833	-		-	-	-
General expenses				67,900	121,851	121,851	-	-	-
Interest on Shareholder Loan				110,000	213,040	213,040	234,400	257,902	283,692
Management Fees (Secoded Personnel)				151,961	197,280	197,280	100,384	107,661	115,198
Fuel			20,444	26,269	26,269	26,269	27,364	28,987	30,708
Electricity departmental				43,710	43,710	43,710	51,069	57,305	63,861
Branding MMM				7,000	7,000	7,000	3,000	3,218	3,443
Hire of equipment			6,784	12,921	12,921	12,921	25,714	25,383	24,520
Secoded personnel				151,961	151,961	151,961	-	-	-
Insurance			4,885	12,056	12,056	12,056	14,838	15,598	16,399
Legal expenses			38,849	12,422	12,422	12,422	21,987	25,098	26,902
Licences				8,522	8,522	8,522	9,035	9,568	10,133
Membership fees			11,748	10,070	10,070	10,070	11,200	11,872	12,584
Postage			4,919	10,780	10,780	10,780	14,482	15,170	16,907
Printing and stationery			5,670	16,019	16,019	16,019	18,908	20,072	21,256
Telephone			13,411	14,264	14,264	14,264	15,191	16,096	17,054
Vacuum services			23,878	6,699	6,699	6,699	7,101	7,527	7,979
Bank Charges							6,600	6,997	7,419
Total 'Other' Expenditure	535,345	279,671	358,367	728,996	874,987	874,987	879,363	925,991	989,126
by Expenditure Item									
Employee related costs									
Other materials	132,939	83,740	177,943	238,250	266,857	266,857	309,900	321,256	343,920
Contracted Services									
Other Expenditure									
Total Repairs and Maintenance Expenditure	132,939	83,740	177,943	238,250	266,857	266,857	309,900	321,256	343,920

b. Supporting Table SA2: Consolidated Matrix Financial Performance Budget

The table below provides detailed information on the overview of the revenue and expenditure in terms of contributions by the respective municipal vote, as well as revenue by source and expenditure by type at a glance.

MAN Mangaung - Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.)

Description	Vote 1 - City Manager	Vote 2 - Executive Mayor	Vote 3 - Corporate Services	Vote 4 - Finance	Vote 5 - Social Services	Vote 6 - Planning	Vote 7 - Human Settlement and Housing	Vote 8 - Fresh Produce Market	Vote 9 - Engineering Services	Vote 10 - Water Services	Vote 11 - Miscellaneous Services	Vote 12 - Regional Operations	Vote 13 - Strategic Projects and Service Delivery Regulation	Vote 14 - Electricity - Centec (Soc) Ltd	Total
R thousand															
Revenue By Source															
Property rates	-	-	-	913,733	-	-	-	-	-	-	-	-	-	-	913,733
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	2,102,657	2,102,657
Service charges - water revenue	-	-	-	-	-	-	-	-	-	589,873	-	-	-	-	589,873
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	143,043	-	-	-	-	-	143,043
Service charges - refuse revenue	-	-	-	-	-	-	-	-	97,396	-	-	-	-	-	97,396
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	3,001	-	1,287	110	15,520	2,190	-	-	3,800	-	-	-	25,908
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	33,221	-	-	144,681	177,902
Interest earned - outstanding debtors	-	-	-	122,943	-	-	-	-	-	-	-	-	-	23,900	146,843
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	1	5,321	246	-	-	-	-	-	-	-	7,640	13,208
Licences and permits	-	-	-	1	166	671	-	6	-	-	-	-	-	-	843
Agency services	-	-	422	1,585	29	-	-	-	136	-	-	-	-	-	500
Other revenue	-	-	8,089	4,181	8,772	4,883	160,091	16,947	3,424	976	590,156	-	-	156,362	953,880
Transfers recognised - operational	-	-	-	-	-	-	-	-	161,550	77,279	70,334	-	-	-	17,467
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	900	900
Total Revenue (excluding capital transfers and contri	-	-	11,512	1,042,442	15,575	5,910	175,611	19,143	405,548	668,129	697,511	-	-	2,454,106	5,495,487
Expenditure By Type															
Employee related costs	30,553	53,330	127,699	95,098	236,983	53,526	54,214	7,903	190,914	56,108	142,371	-	26,193	116,228	1,191,122
Remuneration of councillors	-	48,638	-	-	-	-	-	-	-	-	-	-	-	1,248	49,886
Debt impairment	-	-	-	-	-	-	-	-	28,721	65,552	41,564	-	-	125,000	260,837
Depreciation & asset impairment	115	244	29,330	656	14,307	84	89	3,903	190,270	53,801	2,247	-	1	154,476	449,583
Finance charges	-	-	-	-	-	-	-	-	22,408	272	162,711	-	-	15,054	200,445
Bulk purchases	-	-	-	-	-	-	-	-	-	352,367	-	-	-	1,250,000	1,602,367
Other materials	94	28	22,600	2,727	11,671	306	1,834	846	144,504	35,500	-	-	642	89,147	309,900
Contracted services	1,177	300	19,840	66,509	39,779	26,004	3,861	-	6,711	132	17,656	-	9,454	110,988	302,412
Transfers and grants	-	-	-	-	-	-	-	-	-	-	121,571	-	-	318	121,889
Other expenditure	15,576	54,983	74,381	22,585	37,677	21,013	34,281	5,776	84,843	60,014	32,612	-	18,273	418,018	880,032
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	47,514	157,524	273,911	187,575	340,418	100,934	94,279	18,428	668,370	623,746	520,734	-	54,562	2,280,477	5,368,473
Surplus/(Deficit)	(47,514)	(157,524)	(262,399)	854,867	(324,842)	(95,024)	81,332	715	(262,823)	44,383	176,777	-	(54,562)	173,629	127,014
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	686,388	-	-	-	686,388
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	11,888	11,888
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(47,514)	(157,524)	(262,399)	854,867	(324,842)	(95,024)	81,332	715	(262,823)	44,383	863,165	-	(54,562)	185,517	825,290

c. Supporting Table SA3: Supporting details to “Budgeted Financial Position”

The table below provides to the reader of Table A6 more information as to the composition of the major categories of the items disclosed on the Budgeted Financial Position of the municipality, for ease of comparison.

MAN Mangaung - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
ASSETS									
Call investment deposits									
Call deposits < 90 days	26,639	47,571	130,498	282,180	305,696	305,696	629,766	1,005,730	1,134,353
Other current investments > 90 days		151,324	-	-	-	-	-	-	-
Total Call investment deposits	26,639	198,895	130,498	282,180	305,696	305,696	629,766	1,005,730	1,134,353
Consumer debtors									
Consumer debtors	326,754	342,569	1,487,360	1,579,874	2,100,000	2,100,000	2,268,000	2,449,440	2,645,395
Less: Provision for debt impairment			(1,038,585)	(1,225,588)	(1,479,211)	(1,479,211)	(1,740,048)	(2,010,900)	(2,278,927)
Total Consumer debtors	326,754	342,569	448,775	354,286	620,789	620,789	527,952	438,540	366,468
Debt impairment provision									
Balance at the beginning of the year			745,679	1,082,599	1,082,599	1,082,599	1,479,211	1,740,048	2,010,900
Contributions to the provision			292,906	142,989	396,612	396,612	260,837	270,852	268,027
Bad debts written off			-	-	-	-	-	-	-
Balance at end of year	-	-	1,038,585	1,225,588	1,479,211	1,479,211	1,740,048	2,010,900	2,278,927
Property, plant and equipment (PPE)									
PPE at cost/valuation (excl. finance leases)	4,222,094	4,248,358	9,786,997	6,392,102	11,447,990	11,447,990	12,313,978	13,269,229	14,288,316
Leases recognised as PPE					-	-	-	-	-
Less: Accumulated depreciation				1,578,452	1,846,132	1,846,132	2,295,716	2,769,682	3,266,320
Total Property, plant and equipment (PPE)	4,222,094	4,248,358	9,786,997	4,813,650	9,601,857	9,601,857	10,018,263	10,499,546	11,021,996
LIABILITIES									
Current liabilities - Borrowing									
Short term loans (other than bank overdraft)					-	-	-	-	-
Current portion of long-term liabilities	1,976	2,184	4,402	18,504	4,402	4,402	4,622	4,853	5,095
Total Current liabilities - Borrowing	1,976	2,184	4,402	18,504	4,402	4,402	4,622	4,853	5,095
Trade and other payables									
Trade and other creditors	853,254	892,941	963,802	652,522	721,185	721,185	832,968	811,283	860,597
Unspent conditional transfers			231,354	75,367	231,354	231,354	195,300	198,823	213,101
VAT			62,519	-	-	-	-	-	-
Total Trade and other payables	853,254	892,941	1,257,674	727,889	952,538	952,538	1,028,268	1,010,107	1,073,698
Non current liabilities - Borrowing									
Borrowing	11,241	20,163	57,686	185,039	57,686	57,686	203,719	188,719	173,719
Finance leases (including PPP asset element)				68,776	68,776	68,776	45,874	50,245	55,033
Total Non current liabilities - Borrowing	11,241	20,163	57,686	253,814	126,461	126,461	249,593	238,964	228,752
Provisions - non-current									
Retirement benefits			497,437	564,066	497,437	497,437	580,211	626,627	676,757
List other major provision items									
Refuse landfill site rehabilitation					72,002	72,002	75,602	79,383	83,352
Other	425,203	486,402	48,007		2,411	2,411	2,531	2,658	2,791
Total Provisions - non-current	425,203	486,402	545,444	564,066	571,850	571,850	658,344	708,668	762,900
CHANGES IN NET ASSETS									
Accumulated Surplus/(Deficit)									
Accumulated Surplus/(Deficit) - opening balance	1,819,283	2,025,811	7,332,744	1,860,968	6,908,263	6,908,263	7,683,668	8,016,789	8,635,611
GRAP adjustments	(284,991)	(292,496)							
Restated balance	1,534,292	1,733,316	7,332,744	1,860,968	6,908,263	6,908,263	7,683,668	8,016,789	8,635,611
Surplus/(Deficit)	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966
Appropriations to Reserves									
Transfers from Reserves									
Depreciation offsets									
Other adjustments							(492,169)	(398,310)	(618,581)
Accumulated Surplus/(Deficit)	1,820,447	2,033,996	7,683,668	2,572,969	7,683,668	7,683,668	8,016,789	8,635,611	8,965,996
Reserves									
Housing Development Fund									
Capital replacement									
Self-insurance			77,596	92,750	77,596	77,596	81,476	85,549	89,827
Other reserves			11,776		11,765	11,765	12,353	12,970	13,619
Revaluation	1,584,003	1,576,470	2,690,106	1,403,688	2,690,106	2,690,106	2,624,611	2,755,841	2,893,634
Total Reserves	1,584,003	1,576,470	2,779,477	1,496,438	2,779,466	2,779,466	2,718,439	2,854,361	2,997,079
TOTAL COMMUNITY WEALTH/EQUITY	3,404,450	3,610,466	10,463,146	4,069,406	10,463,134	10,463,134	10,735,228	11,489,972	11,963,076

1. Assessment Rates

It is recommended that rates tariffs be increased by 5.9% across the board.

(a) That the following general assessment rates in respect of the Mangaung Metropolitan Municipality be determined as follows:

- i. Comma five four five seven cent (0,5457 cent), multiply by comma two five cent (0.25), per rand on the rateable value of farm property (exempt from VAT);
- ii. Comma five four five seven cent (0,5457 cent)) per rand on the rateable value of residential property (exempt from VAT);
- iii. Two comma four eight three six cent (2,4836 cent) per rand on the rateable value of government property (exempt from VAT);
- iv. Two comma four eight three six cent (2,4836 cent) per rand on the rateable value of business property (exempt from VAT).
- v. Interest shall be paid to Council on rates which have been paid within thirty (30) days from the date on which such rates became due, at a rate of 1% higher than the prime rate for the period during which such rates remain unpaid after expiry of the said period of thirty (30) days.

Rebates on assessment rates:

- * The first R 70,000 (Seventy thousand rand only) of the rateable value of residential properties are exempted;
- * That in respect of qualifying senior citizens and disabled persons, the first R 250,000 (Two hundred and fifty thousand rand only) of the rateable value of their residential properties be exempted from rates;
- * That the rebate on the R 250,000 of the rateable value for residential properties of qualifying senior citizens and disabled persons will only be applicable on properties with a value that do not exceed R 2,000,000 (Two million rand only), and;
- * That for the 2013/14 financial year the criteria applicable for child headed families regarding the total monthly income from all sources must not exceed an amount equal to two state pensions as determined by National Minister of Finance per month.

(b) It is recommended that the rates as stated above, become due monthly on the following dates: 8 July 2013; 7 August 2013; 9 September 2013; 7 October 2013; 7 November 2013; 9 December 2013; 7 January 2014; 7 February 2014; 7 March 2014; 7 April 2014; 7 May 2014 and 9 June 2014.

2. Sewerage Charges

It is recommended that the sewerage charges be increased by 5.9% across the board.

(a) **Non- residential**

Comma three two one two (0,3212 cent) per rand on the rateable value of the property (VAT excluded) with a minimum of One hundred and one rand and forty eight cents (R 101.48) (VAT excluded) per erf per month

(b) **Residential**

Comma two two four nine (0,2249) per rand on the rateable value of the property (VAT excluded) with a minimum of seventy four rand and ninety cent (R 74,90) (VAT excluded) per erf per month.

Rebates on sewerage charges:

- * Residential properties with a value of R 70,000.00, or less are exempted from paying sewerage charges;
- * The residential areas in the following areas are excluded from paying sewerage charges; Bloemdundria, Ribblesdale, Bloemspruit, Bainsvlei, Farms and Peri-Urban areas in Thaba Nchu.

(c) **Special Arrangements**

- i. Levy on churches, church halls and other places of similar nature, qualifying charitable institutions and welfare organizations:
R 91.09 per sanitary point per month (VAT excluded)
R 30.29 per refuse container per month (VAT excluded)

- ii. Martie du Plessis School, Dr Böhmer School, Lettie Fouche School and schools of similar nature:
R 45.56 per sanitary point per month (VAT excluded)
R 15.15 per refuse container per month (VAT Excluded)
- iii. That the sewerage charges and levied in accordance with 2(a), (b) and (c) as stated above, become due monthly on the following dates: 8 July 2013; 7 August 2013; 9 September 2013; 7 October 2013; 7 November 2013; 9 December 2013; 7 January 2014; 7 February 2014; 7 March 2014; 7 April 2014; 7 May 2014 and 9 June 2014.

3. Refuse Removal Charges

It is recommended that the refuse removal be increased by 7% and;

- i. That, the refuse removal tariffs for 2013/14 be applicable from the consumer month of July 2013;
- ii. That the following charges and prices, excluding VAT, in connection with the supply of refuse removal services are submitted for approval.

Tariff (3)(a): Erf used for Residential Purposes

Size of the Stand (square metres)	Tariff per month (maximum of one removal per week)
0 - 300	32.10
301 - 600	42.80
601 - 900	74.90
901 - 1500	107.00
>1500	128.40

Tariff (3)(b): Flats and Townhouses per unit

Tariff per month (maximum of one removal per week) - R 74.90 per month

Tariff (3)(c): Duet Houses and Private Towns

Tariff per month (maximum of one removal per week) as per tariff (3)(a) above

Tariff (3)(d): Businesses, Commercial and Industrial (Non-bulk)

Tariff per month (Maximum of one removal per week) - R 160.05 per month

Tariff (3)(e): Businesses, Commercial and Industrial (Bulk)

A minimum of R 160.05 per businesses, commercial and industrial per month for land fill costs plus costs associated with the type of service required as contained in the Tariffs Booklet.

- iv. It is recommended that the refuse removal levies as stated above, become due monthly on the following dates; 8 July 2013; 7 August 2013; 9 September 2013; 7 October 2013; 7 November 2013; 9 December 2013; 7 January 2014; 7 February 2014; 7 March 2014; 7 April 2014; 7 May 2014 and 9 June 2014.

4. Water Tariffs

It is recommended

- i. That the water tariffs for the 2013/14 financial year be increased on average by 8.80% and the details in terms of our step tariff structure is as outlined below:

Residential Properties (non-bulk)

1 to 6kl	-	18.0%
7 to 15kl	-	7.0%
16 to 30kl	-	7.0%
31 to 60kl	-	7.0%
>61kl	-	7.5%

Business / Commercial (Bulk)

1 to 60kl	-	8.0%
61 to 100kl	-	8.5%
>100kl	-	8.5%

- ii. That, the water tariffs for 2013/14 be applicable from the consumer month of July 2013;
- iii. That for the calculation of water accounts the consumer month will be the period between the successive monthly readings irrespective of the period between reading dates and consumption of water are submitted for approval;
- iv. That in terms of Section 145 of the Local Government Ordinance of 1962, (Ordinance No 8 of 1962) the following charges and prices, excluding VAT, in connection with the supply and consumption of water are submitted for approval.

Part A: Erf within Municipal Area

Tariff A1

- (a) Erf used for Residential Purpose and**
- (b) Sports Club Incorporated in the Council's Sport Club Scheme**

Water Consumed:

- i. R 5,12 per kilolitre per month for 0 to 6 kiloliters;
- ii. R 12,84 per kilolitre per month for 7 to 15 kilolitres;
- iii. R 13,55 per kilolitre per month for 16 to 30 kilolitres;
- iv. R 14,64 per kilolitre per month for 31 to 60 kilolitres;
- v. R 15,32 per kilolitre per month for each kilolitre more than 60 kilolitre.

(c) Bulk metered Flats, Townhouses and Duet Houses

- i. Total kilolitres used, number of flats, townhouse or duet houses
- ii. Apply sliding scale:
 - 0 - 6 kilolitres
 - 7 - 15 kilolitres
 - 16 - 30 kilolitres
 - 31 - 60 kilolitres
 - 61 kilolitres and moreDivide unit by number of flats, townhouses or duet houses as per the sliding scale. Tariffs applicable to erf used for residential purposes are applicable to the above.
- iii. Fire meter water consumed - R 13,07 per kiloliter per month.

Tariff A2: Unmetered Erf Used for Residential Purpose only

Fixed amount: R 24,66 per month

Tariff A3: Unimproved Erf

(a) Unimproved erf which may be used for residential purposes only:

Minimum charge: R 28,70 per month

(b) Any other unimproved erf:

Minimum charge: R 3,092.63 per month

Tariff A4: Directorates of Council

Water consumed: R 10,35 per kilolitre per month.

Tariff A5: Any other point where water is supplied not mentioned in Tariffs A1, A2, A3 and A4 per Water Meters:

- i. Minimum charges R 375,67 per month
plus
Water consumed:
 - R 13.57 per kilolitre per month for 0 to 60 kiloliters;
 - R 15,00 per kilolitre per month for 61 to 100 kilolitres;
 - R 15.67 per kilolitre per month for each kilolitre more than 100 kilolitres

Part B: Erf outside Municipal Area

Tariff B1: Erf used for Residential Purposes only:

Water Consumed:

- i. R 5,12 per kilolitre per month for 0 to 6 kiloliters;
- ii. R 12,84 per kilolitre per month for 7 to 15 kilolitres plus a surcharge of 35%
- iii. R 13,55 per kilolitre per month for 16 to 30 kilolitres plus a surcharge of 35%
- iv. R 14,64 per kilolitre per month for 31 to 60 kilolitres plus a surcharge of 35%
- v. R 15,32 per kilolitre per month for each kilolitre more than 60 kilolitre plus a surcharge of 35%

Tariff B2: Any other point where water is supplied not mentioned in Tariff B1, per water meter (excluding Special Arrangements)

Minimum charges R 375,67 per month plus a surcharge of 35%

plus

Water consumed:

- R 13,57 per kilolitre per month for 0 to 60 kiloliters plus a surcharge of 35%
- R 15,00 per kilolitre per month for 61 to 100 kilolitres plus a surcharge of 35%
- R 15,62 per kilolitre per month for each kilolitre more than 100 kilolitres plus a surcharge of 35%

5. Housing Rental Tariffs

It is recommended that the rental tariffs on all housing schemes be increased with 10% from 1 July 2013.

6. General Tariffs

It is recommended that the general tariffs and charges be increased at an average of 10% as reflected in the Tariffs Booklet.

7. Electricity Tariffs

It is recommended:

- i. That, the electricity tariffs for the 2013/14 financial year be increased with 5.25% (on average) above the previous year;
- ii. That, the new electricity tariffs for 2013/14 be applicable from the consumer month of 1 July 2013;
- iii. That, for the calculation of electricity accounts the consumer month will be the period between the successive monthly readings irrespective of the period between reading dates and with a winter and summer component for all tariffs,
- iv. That the following charges and prices, excluding VAT, in connection with the supply and consumption of electricity are submitted for approval:

PP IBT	2012/13		2013/14		% Increase
	Summer	Winter	Summer	Winter	
Block adjustment	0.20				
Block 1 (1 - 50kWh)	0.74	0.81	0.76	0.83	2.41%
Block 2 (51 - 350kWh)	0.90	0.97	0.97	1.05	7.80%
Block 3 (351 - 600kWh)	1.05	1.13	1.16	1.25	10.50%
Block 4 (>600kWh)	1.23	1.33	1.39	1.50	13.19%
Overall					8.47%
IBT	2012/13		213/14		% Increase
	Summer	Winter	Summer	Winter	
Block 1 (1 - 50kWh)	0.74	0.81	0.76	0.83	2.41%
Block 2 (51 - 350kWh)	0.90	0.97	0.97	1.05	7.80%
Block 3 (351 - 600kWh)	1.05	1.13	1.16	1.25	10.50%
Block 4 (>600kWh)	1.23	1.33	1.39	1.50	13.19%
Overall					11.845
Homeflex	2012/13		2013/14		% Increase
	Summer	Winter	Summer	Winter	
Basic Charge	250.00	250.00	269.50	269.50	
Single Phase	250.00	250.00	89.83	89.83	-64.07%
Three Phase	250.00	250.00	269.00	269.50	7.80%
Peak	1.07	2.52	1.27	2.72	15.89%
Standard	0.80	1.28	0.95	1.38	15.89%
Off Peak	0.68	1.23	0.84	1.33	19.93%
Overall					14.87%
PP Flat Business	2012/13		2013/14		% Increase
	Summer	Winter	Summer	Winter	
kWh	1.28	1.40	1.39	1.51	8.61%
Overall					8.61%
Rotary Flat Business	2012/13		2013/14		% Increase
	Summer	Winter	Summer	Winter	
kWh	1.28	1.40	1.39	1.51	8.61%
Overall					8.61%
Complex	2012/13		2013/14		% Increase
	Summer	Winter	Summer	Winter	
Basic charge	300.00	300.00	323.40	323.40	
Single Phase	300.00	300.00	107.80	107.80	
Three Phase	300.00	300.00	323.40	323.40	7.80%
Peak	1.45	2.72	1.56	2.93	7.80%
Standard	0.87	1.39	0.94	1.50	7.80%
Off Peak	0.74	1.33	0.80	1.43	7.80%
Overall					7.80%
Elecflex 2	2012/13		2013/14		% Increase
	Summer	Winter	Summer	Winter	
Basic Charge	2,100.00	2,100.00	2,263.80	2,263.80	7.80%
Access	29.59	29.59	31.90	31.90	7.80%
MD	84.54	84.54	91.13	91.13	7.80%
Peak	0.94	2.21	1.01	1.90	2.39%
Standard	0.56	0.90	0.67	0.97	15.87%
Off Peak	0.48	0.86	0.57	0.93	15.89%
Overall					9.59%
Elecflex 3	2012/13		2013/14		% Increase
	Summer	Winter	Summer	Winter	
Basic Charge	1,400.00	1,400.00	1,509.20	1,509.20	7.80%
Access	31.96	31.96	34.45	34.45	7.80%
MD	91.31	91.31	98.43	98.43	7.80%
Peak	1.01	2.38	1.09	1.90	0.84%
Standard	0.61	0.97	0.72	1.05	15.89%
Off Peak	0.52	0.93	0.61	1.00	15.89%
Overall					9.33%
Elecflex 3	2012/13		2013/14		%

	Summer	Winter	Summer	Winter	Increase
Basic Charge	1,050.00	1,050.00	1,131.90	1,131.90	7.80%
Access	35.15	35.15	37.89	37.89	7.80%
MD	100.44	100.44	108.28	108.28	7.80%
Peak	1.11	2.62	1.20	2.08	0.67%
Standard	0.67	1.07	0.72	1.16	7.80%
Off Peak	0.57	1.02	0.61	1.10	7.80%
Overall					6.61%
	2012/13		2013/14		%
Bulk Residential 3	Summer	Winter	Summer	Winter	Increase
Basic Charge	1,400.00	1,400.00	1,509.20	1,509.20	7.80%
Access			Removed	Removed	-100.00%
MD	36.52	36.52	39.37	39.37	7.80%
Peak	1.27	2.38	1.09	1.90	-15.71%
Standard	0.76	1.22	0.78	1.18	1.06%
Off Peak	0.65	1.16	0.66	1.13	1.06%
Overall					-16.33%
	2012/13		2013/14		%
Bulk Residential 4	Summer	Winter	Summer	Winter	Increase
Basic Charge	1,050.00	1,050.00	1,131.90	1,131.90	7.80%
Access	14.06	14.06	0.00	0.00	-100.00%
MD	40.18	40.18	43.31	43.31	7.80%
Peak	1.39	2.62	1.20	2.08	-15.57%
Standard	0.84	1.34	.081	1.16	-5.67%
Off Peak	0.71	1.28	0.73	1.10	-1.63%
Overall					-17.88%
	2012/13		2013/14		%
Sport Stadiums on ToU	Summer	Winter	Summer	Winter	Increase
Peak	1.74	3.28	1.88	3.54	7.80%
Standard	1.05	1.67	1.13	1.80	7.80%
Off Peak	0.89	1.60	0.96	1.73	7.80%
Overall					7.80%
	2012/13		2013/14		%
Centlec Departmental on ToU	Summer	Winter	Summer	Winter	Increase
Peak	1.11	2.10	1.20	2.26	7.80%
Standard	0.67	1.07	0.72	1.16	7.80%
Off Peak	0.57	1.02	0.61	1.10	7.80%
Overall					7.80%
	2012/13		2013/14		%
Departmental	Summer	Winter	Summer	Winter	Increase
kWh (Centlec)	1.01	1.01	1.09	1.09	7.80%
Overall					7.80%

Please Note:

Interest shall be paid to Council on all the above charges, which have not been paid within thirty (30) days from the date on which such charges became due, at a rate of 1% higher than the prime rate for the period during which such charges remain unpaid after expiry of the said period of thirty days.

PART 2 - SUPPORTING DOCUMENTATION

1. OVERVIEW OF ANNUAL BUDGET PROCESS

The MFMA requires the mayor of a municipality to provide general political guidance over the budget process and to priorities that must guide the preparation of a budget. The new National Treasury Budget Regulations gives further effect to this by prescribing that the mayor of a municipality must establish a Budget Steering Committee to assist in discharging the mayor's responsibility set out in Section 53 of the Municipality Financial Management Act. Compilation of the Municipality's annual budget commenced with the presentation of the budget parameters to the Budget Committee, composed of executive political representatives. The committee's terms of reference include the following:

- To provide guidance on budget principles
- To consider draft budget operational and capital parameters
- To review directorates' budget inputs via budget hearings after tabling of the draft budget, and
- To review and advice on the outcome of the MTREF

Following consideration of the budget parameters Executive Management Team submitted the operational and capital budgets which were deliberated on, as part of formulating the draft 2013/14 MTREF budget for tabling in March 2013.

The 2013/14 draft MTREF budget will be tabled at a Council meeting to be held on 28 March 2013 for noting. Subsequent to the tabling of the draft at 2013/14 MTREF budget and proposed tariff, advertisements will be made for stakeholders and public comment by 4th, 5th, 8th, 9th and 22nd of April 2013. Furthermore, a sector based engagement session with business and youth sector was held on 02 May 2013.

The progress and evaluation of the status of service delivery, summary of community and stakeholder views on the IDP, MTREF budget and the linkage of the budget to the IDP and support from other stakeholders will be presented to the IDP and Budget Conference on the 17th May 2013.

The IDP and Budget time schedule as well as public participation for the 2013/14 budget cycle in terms of Section 21 (1) (b) of the Municipal Financial Management Act is outlined below.

DELIVERABLES AND PROCESS MANAGEMENT

IDP Phases	Deliverable and Process Management	Planned Dates	Actual Dates	Progress
PREPARATORY PHASE	Briefing session with Section 80; IDP and Finance, IDP Steering Committee, Budget Committee	15-17 /08/12	15/08/12	Done
	Tabling of the IDP and Budget Process Plan to Council	30/08/12	24/08/12	Done
	Advertisement of IDP and Budget Process Plan	15/09/12	05/19/12	Done
	Committee and consultation forums for the budget process	20-22/09/12	20-21/09/12	Done
	Preparation of budget framework to provide parameters and request budget inputs for the 2013/14 MTREF	26/09/12	03/10/12	Done
	One day self assessment dialogue with EMT, MAYCO and Councillors	18/10/12	30/10/12	Done
	EMT submit inputs on operational budget	06/11/12	28/01/13	Done
	EMT to submit budget inputs on capital projects	15/1/12	28/01/13	Done
	Consideration, review and inclusion of any relevant and new information	20/12/12	20/11/12	Done
	Develop a draft Growth Development Strategy for the City	31/12/12	29/11/12	Done
STRATEGIC PHASE	Initiate Public Participation process in line with the MTREF	22/11/12	22/11/12 - 13/12/12	Done
	Centlec draft budget and business plan	22/01/13	25/01/13	Done
	IDP Steering Committee to review emerging issues / changes and to prioritize IDP and budget items	24/01/13	06/02/13	Done
	Refining municipal Strategies, Objectives, KPI's and targets so as to influence the budget	06/02/13	16/01/13	Done
	Continue Public Participation process in line with MTREF	05-08/02/13	06/02/13	Done
	MMM provides Centlec with comments on draft business plan and budget	12/02/13	12/02/13	Done
	MAYCO Lekgotla to confirm IDP< SDBIP and Budget priorities	21/02/13	06/04/13	Done
	Review tariffs and budget policies	25/02/13	25/02/13	Done
Institutional plan refined to deliver on the municipal strategy	28/02/13	28/02/13	Done	

	Set and agree on IDP priority programme / projects	28/02/13	28/02/13	Done
PROJECT PHASE	Review and align National and Provincial allocation for inclusion in the draft IDP and MTREF budget	28/02/13	17 May 2013	Done
	Directorates develop draft 2013/14 SDBIP and present to Portfolio Committee	07/03/13	30 May 2013	In progress
	One and multi-year scorecard revised and presented to MAYCO	12/03/13	29/03/13	Done
	Directorates confirming programmes and projects to MAYCO	20/03/13	29/03/13	Done
INTEGRATION PHASE	Horizontal and vertical alignment with District, Province and other stakeholders	20/03/13	20/03/13	Done
	Financial plan and capital investment plan are developed	20/03/13	20/03/13	Done
	Presentation of service plans and integration into the IDP document to MAYCO	20/03/13	20/3/13	Done
	TABLING OF THE Draft IDP including proposed revisions and MTREF Budget and related resolutions - MMM and Centlec	29/03/13	29/03/13	Done
	Submission of draft IDP and MTREF to MEC's Treasury and Co-operative Governance, Traditional and Human Settlements, and National Public participation process including hearings on Draft IDP and Budget	04/04/13	09/04/13	Done
	Public participation process including hearings on Draft IDP and Budget	4,5,8,9/04/13		Done and additional session was held on 22 April 2013 and engagement session with business and youth sectors held on 02 May 2013
	IDP Budget Lekgotla	12/04/13	17/05/13	Done
	Special Council considers submissions, representations and recommendations from hearings. Executive Mayor to be provided with an opportunity to respond to submissions during consultation and table amendments for Council consideration	25/04/13	30/05/13	In progress
	Executive Mayor with support of MAYCO to recommend approval by Council after considering inputs from Council and all sectors	07/05/13	30/05/13	In progress
	Compilation and submission of draft 2013/14 SDBIP and annual performance agreements by City Manager to the Executive Mayor	07/05/13	30/05/13	In progress
	Council meeting to approve MTREF budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year.	30/05/13	30/05/13	In progress
	Approval of draft GDS by Council	30/05/13	30 June 2013	In progress
	The Executive Mayor submits the approved IDP, MTREF Budget, Taxes and tariffs and Budget related Policies to MEC for Co-operative Governance, Traditional Affairs and Human Settlements, National and Provincial Treasury, Office of the Audit-General and make public within 14 days after approval	04/06/13		In progress
	Publication of approved IDP, budget, SDBIP and performance agreements on the website and in local newspapers	04/06/13		In progress
	Executive mayor approves the 2013/14 SDBIP and annual performance agreements of the City Manager and senior managers within 28 days after the approval of IDP and budget. Executive mayor ensures that the annual performance agreements are linked to the measurable performance objectives approved with the budget and SDBIP	28/06/13		In progress

PUBLIC PARTICIPATION

Public participation processes unfold smoothly, wards and communities were consulted and involved for effective participation and to meet specific deadlines as reflected in the reviewed process plan. The following table provides a “snap-shot” analysis of the public participation processes as unfolded.

Public Participation Engagements

Community	Wards	2012		2013				
		Nov	Dec	Jan	Feb	Mar	Apr	May
Maria Moroka - Thaba Nchu	38	22						02*
Thaba Nchu- Sediti High School	39, 41	27					22	
Thaba Nchu Region - Mmabana Theatre	39, 40, 42, 43, 49	8			5th Repeated			
Caleb Motshabi Hall - Bloemfontein	1, 2, 3, 4, 5, 6, 16, 47		5		6th Repeated			
Rocklands Hall - Bloemfontein	7, 8, 9, 13, 15, 17, 45		6		7th Repeated at South Regional Hall			
South Regional Centre Hall	10, 11, 12, 14, 46		7		8th repeated at South Regional			
Floreat Hall - Bloemfontein	18,19,20,21,22,23,24, 25,26,44,48			11				
Nicro Hall - Botshabelo	31,32,33,34,35,36,37			12				
H Hall - Botshabelo	27,28,29,30			13				

*2nd May 2013 - business and youth sections (All Wards)

In strengthening the community participation process, ward-councillors, ward-committees and interested parties will be afforded an opportunity to make written submissions to the IDP offices by 11 May 2013 about issues which were not raised and are pertinent in their respective communities. The municipality has made every effort to involve the community and various stakeholders in the formulation of the reviewed IDP 2013/14 IDP and the development of the 2013/14 - 2015/16 MTREF budget.

2. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

The Mangaung Metropolitan Municipality's IDP outlined the key area for development in the short to medium term. These are the commitments that the Metropolitan Council will take forward. By and large the Mayoral Committee played a significant role in shaping these priorities and it was necessary to link them to the National, Provincial, District and Sector Departments' priorities and plans.

Council has set the following Mayoral priorities:

- Poverty reduction, job creation , rural and economic development
- Financial sustainability
- Spatial development and the built environment
- Eradication of bucket system, VIP toilets in Mangaung, Botshabelo and Thaba Nchu, roads, ageing infrastructure, focus on the basics
- Human settlements
- Public transport
- Environment management and climate change
- Social and community services
- Good governance

The 2013/14 draft MTREF budget continues to address the following IDP interventions that are informed by the 12 outcomes of government particularly outcome 8 and outcome 9 that focuses on integrated Human Settlement and guidelines of Output 8. These emphasis the development in an integrated manner.

The tables below serve to illustrate the alignment of the budget to the IDP Strategic objectives:

IDP Strategic Objective (Revenue)

The table below outlines the linkage between the IDP strategic objectives and operating revenue budget for the MTREF period. That is, it outlines how the projected revenue budget is going to be used in meeting the main goals of poverty reduction, job creation, rural and economic development, financial sustainability, spatial development and the built environment, eradication of bucket system, VIP toilets, roads, ageing infrastructure, human settlements, public transport, environmental management and climate change, social and community services and good governance, anchoring the IDP.

MAN Mangaung - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
Strategic Leadership and Planning	Good Governance	1	70,315	24,556		7	7	7	1,553	1,646	1,646
IT governance and planning	Good Governance	2	1,434	10		118	118	118	130	143	158
Human Resource Management	Good Governance	3	1,984	3,461		9,761	8,561	8,561	11,382	12,390	13,493
Fleet Management and Support	Upgrading and Maintenance of Infrastructure	4	3	1		219	219	219	136	147	158
Strategic Management Programmes	Good Governance	5	678,792	357,290		1,105,739	1,450,103	1,450,103	1,383,899	1,407,609	1,497,976
Fire and Disaster Management	Social and Community Service	6	497	-		616	616	616	678	745	820
Environment Health	Social and Community Service	7		1,119		14,493	523	523	193	212	234
Parks and Cemeteries Management	Social and Community Service	8	5,297	5,424		9,060	5,340	5,340	5,141	5,572	6,045
Law Enforcement and Safety	Social and Community Service	9	2,848	3,365		7,855	6,855	6,855	8,641	9,505	10,456
Social and Community Development	Social and Community Service	10	1,815	84,590		806	806	806	923	1,015	1,116
Economic Development	Poverty eradication, rural and economic development and job creation.	11	12,641	11,307		22,790	22,790	22,790	166,549	284,769	345,871
Market Services Management	Poverty eradication, rural and economic development and job creation.	12	16,072	16,804		20,561	18,642	18,642	19,143	20,401	21,746
Fiscal Prudence	Financial Sustainability	13	497,522	601,298		961,591	1,035,911	1,035,911	1,040,889	1,103,505	1,143,374
Roads and Stormwater Improvement	Upgrading and Maintenance of Infrastructure	14	1,488	263,357		1,095	1,095	1,095	1,204	1,325	1,457
Solid Waste Management	Upgrading and Maintenance of Infrastructure	15	4,626	5,506		120,485	120,485	120,485	190,712	205,226	222,856
Water and Sanitation Provision	Eradication of bucket system, VIP toilets etc	16	241,237	299,125		134,242	134,242	134,242	213,496	229,417	236,926
Sustainable Shelter Provision	Human Settlement	17	5,414	4,740		14,376	14,376	14,376	14,972	15,395	15,842
Purified Water Provision	Upgrading and Maintenance of Infrastructure	18	404,953	541,421		610,174	610,174	610,174	668,129	730,438	801,339
Electricity Provision and Maintenance	Upgrading and Maintenance of Infrastructure	19	1,037,152	929,711		1,854,328	2,125,162	2,125,162	2,465,995	2,965,341	3,307,632
Not Analysed					4,172,179						
Allocations to other priorities											
Total Revenue (excluding capital transfers and contributions)			2,984,087	3,153,085	4,172,179	4,888,315	5,556,026	5,556,026	6,193,763	6,994,802	7,629,145

IDP Strategic Objective (Operating Expenditure)

The table below outlines the linkage between the IDP strategic objectives and operating expenditure budget for the MTREF period. That is, it outlines how the allocated expenditure budget is going to be used in meeting the main goals of poverty reduction, job creation, rural and economic development, financial sustainability, spatial development and the built environment, eradication of bucket system, VIP toilets, roads, ageing infrastructure, human settlements, public transport, environmental management and climate change, social and community services and good governance, anchoring the IDP.

MAN Mangaung - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Strategic Leadership and Planning	Good Governance	1	207,630	181,885		246,628	252,286	252,286	198,908	212,019	222,688
IT governance and planning	Good Governance	2	92,666	36,529		74,923	71,060	71,050	78,571	83,620	88,944
Human Resource Management	Good Governance	3	15,294	25,917		106,327	120,905	120,905	187,736	201,258	215,764
Fleet Management and Support	Upgrading and Maintenance of Infrastructure	4	15,174	59,405		18,654	16,093	16,093	42,050	44,610	47,255
Strategic Management Programmes	Good Governance	5	332,711	370,176		536,581	618,001	618,001	634,037	669,556	715,468
Fire and Disaster Management	Social and Community Service	6	39,646	39,943		50,750	52,253	52,253	63,580	68,206	73,013
Environment Health	Social and Community Service	7		3,723		24,528	24,345	24,345	22,317	23,430	24,252
Parks and Cemeteries Management	Social and Community Service	8	56,514	55,339		77,127	88,557	88,557	95,173	102,031	108,961
Law Enforcement and Safety	Social and Community Service	9	67,718	72,954		104,591	111,370	111,370	117,130	125,525	133,835
Social and Community Development	Social and Community Service	10	36,787	121,712		30,100	31,586	31,586	40,073	42,837	45,751
Economic Development	Poverty eradication, rural and economic development and job creation.	11	50,720	48,011		129,532	124,128	124,128	124,316	112,261	121,331
Market Services Management	Poverty eradication, rural and economic development and job creation.	12	13,150	14,025		13,861	17,212	17,212	18,428	20,072	21,797
Fiscal Prudence	Financial Sustainability	13	91,682	88,267		133,283	142,260	142,260	178,398	187,678	197,101
Roads and Stormwater Improvement	Upgrading and Maintenance of Infrastructure	14	128,225	131,813		183,673	302,919	302,919	310,934	330,961	352,298
Solid Waste Management	Upgrading and Maintenance of Infrastructure	15	80,206	72,816		107,633	110,261	110,261	124,985	133,793	143,083
Water and Sanitation Provision	Eradication of bucket system, VIP toilets etc	16	91,406	93,806		116,246	150,403	150,403	185,685	195,145	206,022
Sustainable Shelter Provision	Human Settlement	17	26,884	25,733		36,165	30,109	30,109	41,927	44,662	47,489
Purified Water Provision	Upgrading and Maintenance of Infrastructure	18	307,971	363,986		518,065	585,214	585,214	623,746	665,532	719,795
Electricity Provision and Maintenance	Upgrading and Maintenance of Infrastructure	19	1,043,547	1,046,365		1,667,649	1,931,669	1,931,669	2,280,477	2,714,471	2,995,332
Not Analysed					3,821,255						
Allocations to other priorities											
Total Expenditure			2,697,932	2,852,404	3,821,255	4,176,315	4,780,621	4,780,621	5,368,473	5,977,670	6,480,178

IDP Strategic Objective (Capital Expenditure)

The table below outlines the linkage between the IDP strategic objectives and capital expenditure budget for the MTREF period. That is, it outlines how the allocated expenditure budget is going to be used in meeting the main goals of poverty reduction, job creation, rural and economic development, financial sustainability, spatial development and the built environment, eradication of bucket system, VIP toilets, roads, ageing infrastructure, human settlements, public transport, environmental management and climate change, social and community services and good governance, anchoring the IDP.

MAN Mangaung - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
Strategic Leadership and Planning	Good Governance	1	324,478	5	3,473	-	-	-	500	3,000	25,411
IT governance and planning	Good Governance	2	9,787	525	-	4,000	16,884	16,884	14,985	11,000	7,500
Human Resource Management	Good Governance	3	1,137	-	19,499	-	23,822	23,822	17,600	16,500	25,500
Fleet Management and Support	Upgrading and Maintenance of Infrastructure	4	-	-	3	25,448	25,960	25,960	33,909	35,712	-
Strategic Management Programmes	Good Governance	5	-	-	15,752	-	-	-	-	-	-
Fire and Disaster Management	Social and Community Service	6	10,923	-	266	500	500	500	3,300	1,032	1,564
Environment Health	Social and Community Service	7	-	-	820	-	5,500	5,500	-	-	-
Parks and Cemeteries Management	Social and Community Service	8	2,793	200	-	18,350	22,773	22,773	22,484	55,300	77,016
Law Enforcement and Safety	Social and Community Service	9	24,908	2,743	13,152	3,000	6,500	6,500	4,000	5,000	4,290
Social and Community Development	Social and Community Service	10	21	200,734	-	15,000	15,000	15,000	-	-	-
Economic Development	Poverty eradication, rural and economic development and job creation.	11	8,248	1,555	35,111	68,687	65,559	65,559	73,245	52,835	73,407
Market Services Management	Poverty eradication, rural and economic development and job creation.	12	-	-	1,569	-	828	828	1,700	1,000	1,000
Fiscal Prudence	Financial Sustainability	13	1,087	4,597	3,930	6,600	3,580	3,580	2,000	500	300
Roads and Stormwater Improvement	Upgrading and Maintenance of Infrastructure	14	127,978	104,752	156,986	129,159	237,605	237,605	116,592	212,167	267,514
Solid Waste Management	Upgrading and Maintenance of Infrastructure	15	8,234	5,563	1,348	12,410	18,992	18,992	13,550	11,300	-
Water and Sanitation Provision	Eradication of bucket system, VIP toilets etc	16	30,426	70,278	119,553	152,936	185,329	185,329	227,147	118,238	95,020
Sustainable Shelter Provision	Human Settlement	17	26,065	5,266	330	16,500	19,247	19,247	-	-	-
Purified Water Provision	Upgrading and Maintenance of Infrastructure	18	24,331	22,351	79,831	116,311	156,507	156,507	178,388	230,500	213,800
Electricity Provision and Maintenance	Upgrading and Maintenance of Infrastructure	19	102,075	40,167	135,840	184,767	190,485	190,485	156,588	201,167	226,765
Allocations to other priorities											
Total Capital Expenditure			702,491	458,735	587,464	753,667	995,070	995,070	865,989	955,250	1,019,088

3. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

A. Measurable Performance Objectives

The table on Measurable Performance Objectives says to outline how the municipality intends to manage and monitor service delivery progress against identified strategic objectives and priorities by the respective directorates.

MAN Mangaung - Supporting Table SA7 Measurable performance objectives

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote 1 City Manager										
Organisational Planning and IDP and Performance Management										
Improve the implementation of performance management system	Number of performance management reports developed with verifiable supporting documentation							5 reports	5 reports	5 reports
Internal Audit										
Improve the implementation of internal audit strategic plan	Number of audit reports developed and forwarded to management for implementation							10 reports	15 reports	20 reports
Risk Management										
Reduce incidences of fraud and corruption	Percentage increase in the number of concluded investigations on the reported cases of irregular, fruitless and wasteful expenditure							70% investigation of all reported cases of irregular, fruitless and wasteful expenditure	80% investigation of all reported cases of irregular, fruitless and wasteful expenditure	90% investigation of all reported cases of irregular, fruitless and wasteful expenditure
Vote3 -Corporate Services										
Facilities Management										
Upgrade existing sports facilities	Number of Sport Facilities Upgraded	-	-	200.0%	15.0%	17.0%	400.0%	500.0%	300.0%	400.0%
Maintenance of Buildings	Number of Buildings maintained according to Maintenance plan						7	12	8	8
Scrapping of Informal Soccer Field	Number of fields scrapped						46	46	50	58
Vote 4 -Finance										
Revenue Management										
Billing										
Improvement of billing system	Number of customers				156 000	156 000	156 000	170 000	180 000	190 000
Increasing revenue base by accounting for	Number of additional							14 000	10 000	10 000
Debt Management										
Improve revenue collection	Collection rate to be				90.0%	90.0%	90.0%	96.0%	96.0%	96.0%
Regular updating of indigent register	Number of indigent				40 000	40 000	40 000	40 000	56 000	60 000
Accounting and Compliance										
Compliance										
Improvement from Qualification to Unqualified Opinion	Number of audit report matters (Qualification paragraphs) raised by			14	7	7	7	4	3	2
Budget and Treasury Office										
Expenditure										
Cost Coverage (NKPI)	3 Month(s) Coverage				3 months	3 months	3 months	3 months	3 months	3 months

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote 5 - Social Service										
Social Development										
Environmental Health										
Ensure food safety (Environmental Health)	Number of food premises inspections conducted	18 240 food premise inspections conducted	18 240 food premise inspections conducted	17 213 food premise inspections conducted	17 500 food premise inspections conducted	17 500 food premise inspections conducted	17 500 food premise inspections conducted	17 500 food premise inspections conducted	17 500 food premise inspections conducted	17 500 food premise inspections conducted
Libraries										
Promote literacy in communities (Libraries)	Number of outreach programmes conducted	Not included in 2009/10 SDBIP	452 Outreach programmes conducted	470 Outreach programmes conducted	480 Outreach programmes conducted	480 Outreach programmes conducted	480 Outreach programmes conducted	490 Outreach programmes conducted	490 Outreach programmes conducted	490 Outreach programmes conducted
HIV and Aids										
Prevent new infections (HIV/AIDS)	Conduct training on HIV/AIDS	12 courses conducted	12 courses conducted	13 courses conducted	12 courses to be conducted	12 courses to be conducted	12 courses to be conducted	12 courses to be conducted	12 courses to be conducted	15 courses to be conducted
Arts and Culture & Sports										
Promote Arts, Heritage and Cultural programmes as well as Sports	Number of arts and cultural organizations supported and programs implemented	Not included in 2009/10 SDBIP	3 supported and 2 programs implemented	5 supported and 4 programs implemented	5 supported and 4 programs implemented	5 supported and 4 programs implemented	5 supported and 4 programs implemented	5 supported and 4 programs implemented	5 supported and 6 programs implemented	5 supported and 6 programs implemented
Traffic and Law Enforcement										
To initiate law enforcement programs by tracking of road users behaviour through law enforcement interventions	Number of programmes	Not included in 2009/10 SDBIP	Not included in 2009/10 SDBIP	210 x speed law enforcement programmes	240 x speed law enforcement programmes	240 x speed law enforcement programmes	240 x speed law enforcement programmes	240 x speed law enforcement programmes	240 x speed law enforcement programmes	240 x speed law enforcement programmes
Reduction in the number of crime related cases on Municipal premises	Number of crime awareness campaigns conducted	8 awareness campaigns conducted	8 awareness campaigns conducted	67 awareness campaigns conducted	16 awareness campaigns conducted	16 awareness campaigns conducted	16 awareness campaigns conducted	16 awareness campaigns conducted	16 awareness campaigns conducted	16 awareness campaigns conducted
Enforcing by-laws	Number of fines, notices and warnings issued	Not included in 2009/10 SDBIP	Not included in 2009/10 SDBIP	514 summonses issued	800 summonses issued	800 summonses issued	800 summonses issued	800 summonses issued	800 summonses issued	800 summonses issued
Traffic law enforcement initiatives to be conducted in identified accident hotspots	Number of road block conducted in high risk area: Andries Pretorius street, Dr Belcher Road, Church Street, Nelson Mandela, Station Road and Chief Maroko Street	Not included in 2009/10 SDBIP	Not included in 2009/10 SDBIP	514 road blocks conducted	440 road blocks to be conducted	440 road blocks to be conducted	440 road blocks to be conducted	440 road blocks to be conducted	440 road blocks to be conducted	440 road blocks to be conducted
Emergency Services										
Disaster Management										
Attendance of Joint Operations Centre at public events at all stadia and venues with a capacity of more than 2,000 persons	Percentage of Joint Operations Centres at public events attended	Not included in 2009/10 SDBIP	Not included in 2009/10 SDBIP	95% of Joint Operations Centres at public events attended	90% of Joint Operations Centres at public events to be attended	90% of Joint Operations Centres at public events to be attended	90% of Joint Operations Centres at public events to be attended	90% of Joint Operations Centres at public events to be attended	90% of Joint Operations Centres at public events to be attended	90% of Joint Operations Centres at public events to be attended
Initiating compilation of Contingency plans.	Number of Contingency plans of which compilation was initiated within 5 working days of request being received	Not included in 2009/10 SDBIP	Not included in 2009/10 SDBIP	Not included in 2009/10 SDBIP	Initiating compilation of 8 out of 10 Contingency plans within 5 working days of request being received	Initiating compilation of 8 out of 10 Contingency plans within 5 working days of request being received	Initiating compilation of 8 out of 10 Contingency plans within 5 working days of request being received	Initiating compilation of 8 out of 10 Contingency plans within 5 working days of request being received	Initiating compilation of 8 out of 10 Contingency plans within 5 working days of request being received	Initiating compilation of 8 out of 10 Contingency plans within 5 working days of request being received
Fire and Rescue										
Delivery of Operational Fire and Rescue Services in the entire MMM area complying to SANS 10090	Number of fire and rescue emergency responded to in compliance with SANS 10090 in respect of turn out time and weight of response	Compliance in respect of 8 out of 10 (80%)	Compliance in respect of 7.8 out of 10 (78%)	Compliance in respect of 7.5 out of 10 (75%)	Compliance in respect of 7.5 out of 10 (75%)	Compliance in respect of 7.5 out of 10 (75%)	Compliance in respect of 7.5 out of 10 (75%)	Compliance in respect of 7.5 out of 10 (75%)	Compliance in respect of 7.5 out of 10 (75%)	Compliance in respect of 7.5 out of 10 (75%)
Ensuring compliance with statutory fire safety measures	Number of inspections at High Risk Premises	75	90	137	90	90	90	90	90	90
	Number of inspections at Moderate Risk Premises	108	200	230	230	230	230	230	230	230
	Number of inspections at Low Risk Premises	1408	1750	1998	1800	1800	1800	1800	1800	1800
Parks and Cemeteries										
Parks										
Green and beautify key sites such as City entrances and streets to improve attractiveness and promote civic pride	City entrances beautified	4	0	0	0	0	0	2	2	2
Greening plan - Planting of trees	Number of trees planted	200	300	400	10 000	0	10 000	15 000	20 000	25 000
Pruning of trees	Number of trees pruned	8000	10 000	12000	450 000	0	450 000	480 000	530 000	580 000
Development of parks	Number of parks developed	1	0	0	1 000 000	0	1 000 000	5 000 000	7 300 000	3 000 000
Zoo										
Relocation of the Zoo	Feasibility study and	0	0	0	1 200 000	0	1 200 000	20 000 000	50 000 000	38 000 000

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote 6 -Planning										
Townplanning										
Airport Node Development										
<i>Design phase</i>	Completion of the project				100.0%		100.0%			
<i>Implementation phase</i>								30.0%	50.0%	20.0%
Naval Hill Redevelopment										
<i>Phase 1 Masterplan</i>	Completion of the project				100.0%		100.0%			
<i>Phase 2 Implementation</i>							50.0%	50.0%		
Residential Areas										
<i>Grassland 4 & Phase 7</i>	Completion of the project				20.0%		20.0%	80.0%		
<i>Brandkop</i>					30.0%		30.0%	70.0%		
<i>Cecelia Park</i>					30.0%		30.0%	70.0%		
Vote7 -HUMAN SETTLEMENTS	Number of housing opportunities provided		100.0%	100.0%				3500 housing opportunities to be provided	4000 housing opportunities to be provided	4500 housing opportunities to be provided
Function 1 - Reduction of Housing										
Sub-function 1 - Provision of Social and Rental Housing										
<i>Households allocated affordable social/rental housing units</i>	Number of households with access to social/rental housing	0.0%	0.0%	90.0%				300 households allocated affordable social/rental housing units	400 households allocated affordable housing units	600 households allocated affordable housing units
Sub-function 2 - Accelerating Accreditation to Implement National Housing Programmes										
<i>Accreditation to implement national housing program accelerated</i>	Approved Level 2 and 3 Accreditation Business Plan	0.0%	0.0%	MMM Business Plan has been finalized. Awaiting the assessment of the Municipality , which will take place at the end of July 2012				level 2 accreditation	level 3 accrediteditation	Full assignment certification
Sub- Function 3 -Upgrading of Informal Settlements										
<i>Informal Settlements Upgraded</i>	Number of Informal Settlements Upgraded	0.0%	0.0%	0.0%				5 Informal Settlements Upgraded	8 Informal Settlements Upgraded	15 Informal Settlements Upgraded
Sub-function 4 - Accelerate Development of 7 land parcels										
<i>Development of seven (7) land parcels to provide housing accelerated</i>	Development of seven (7) land parcels to provide housing	0.0%	0.0%	0.0%				Developmental processes finalised	construction of mixed housing units	construction of mixed housing units
Sub-function 5 - Monitor the performance of FRESCHO as per	Number of quarterly reports submitted	0.0%	0.0%	0.0%				Full compliance	Full compliance	Full compliance with
Vote9 - Engineering Service										
Water and Sanitation										
Water										
<i>Provision of water connections</i>	Number	10 935	11 289	3 700	614	614	614	690	800	800
Sanitation										
<i>Provision of waterborne sewer connections</i>	Number	1 385	1 800	26 500	614	614	614	690	800	800
Solid Waste										
<i>Accelerate waste removal</i>	No of households with weekly kerbside waste removal in formal areas			153 797 households receive weekly kerbside	153 797 households receive weekly kerbside	153 797 households receive weekly kerbside	153 797 households receive weekly kerbside	153 797 households receive weekly kerbside	153 797 households receive weekly kerbside	153 797 households receive weekly kerbside
	No of informal settlement dwellings with access to refuse removal	21 209 informal settlement dwellings had	21 209 informal settlement dwellings had	21 209 informal settlement dwellings had	21 209 informal settlement dwellings had	21 209 informal settlement dwellings had	21 209 informal settlement dwellings had	26 799 informal settlement dwellings had	26 799 informal settlement dwellings had	26 799 informal settlement dwellings had
	Frequency of removal of refuse from consumer units			weekly	weekly	weekly	weekly	weekly	weekly	weekly
Roads and Stormwater										
<i>Kilometer of roads and functional stormwater</i>	Kilometer	17.7	11.8	21.5	21.0	1.0	1.0	21.0	21.0	21.0

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote13 - Strategic Projects										
City Services Monitoring and Evaluation										
Regional Centre										
Service regulatory, monitoring and evaluation	% improved on service delivery monitoring and evaluation							50.0%	75.0%	80.0%
Customer Relations Management	%improvement of customer queries resolved on time							50.0%	75.0%	80.0%
Strategic Projects										
Project Contracts Management										
Development, management and custodian of all Grant Funding and Engineering Professional Service Providers database and Overall coordination of the Projects Development Services	% on grant funded contracts implemented and managed in a financial year							95.0%	100.0%	100.0%
Project implementation										
disciplined projects with large capital outlay and providing a supporting role in the implementation of capital projects and improving the Capital Budget Expenditure	% of capital projects implemented in a financial year							95.0%	100.0%	100.0%

B. Key Financial Ratios/Indicators

The benchmark ratios as reflected in the table below are based on the actual results of the last three (3) financial years and the outlook for the MTREF period.

MAN Mangaung - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
Borrowing Management											
Credit Rating		A/A2	BBB+/A3	BBB+/A3	BBB+/A2	BBB+/A2	BBB+/A2				
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.3%	25.5%	1.5%	1.9%	3.7%	3.7%	4.4%	4.1%	4.0%	
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.7%	32.1%	1.8%	2.1%	4.2%	4.2%	4.9%	4.4%	4.2%	
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	23.8%	-160.7%	23.9%	49.3%	29.0%	29.0%	24.1%	15.5%	0.0%	
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.7%	1.3%	2.1%	17.0%	4.5%	4.5%	9.2%	8.4%	7.6%	
Liquidity											
Current Ratio	Current assets/current liabilities	0.6	0.8	0.9	1.0	1.2	1.2	1.2	1.5	1.5	
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.6	0.8	0.3	(0.0)	0.4	0.4	0.4	0.6	0.6	
Liquidity Ratio	Monetary Assets/Current Liabilities	0.0	0.3	0.3	0.4	0.4	0.4	0.6	0.9	1.0	
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		78.6%	101.3%	97.5%	88.4%	82.8%	0.0%	91.4%	87.4%	
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			87.9%	101.3%	97.4%	88.4%	82.8%	0.0%	90.2%	86.9%	
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	17.2%	17.4%	20.5%	11.5%	16.1%	16.1%	12.6%	9.8%	8.0%	
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	
Creditors to Cash and Investments		1807.3%	362.3%	282.0%	213.8%	170.3%	170.3%	127.6%	78.6%	75.0%	
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)		151955780	140192645	151757573	151757573	151757573	163898178	177010033	191170835	
	Total Cost of Losses (Rand '000)		140,596	130,533	180,194	180,194	180,194	195,863	211,532	228,455	
	Total Volume Losses (kℓ)		29061300	31851224	31035833	31035833	31035833	30259937	29503439	28765853	
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)		114,210	111,479	134,696	134,696	134,696	154,931	166,104	178,348	
	Employee costs	Employee costs/(Total Revenue - capital revenue)	26.3%	26.7%	23.1%	21.9%	20.9%	20.9%	21.7%	20.9%	20.3%
	Remuneration	Total remuneration/(Total Revenue - capital revenue)	27.2%	0.0%	24.2%	23.0%	21.8%	21.8%	22.6%	21.7%	21.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.2%	3.0%	4.8%	5.5%	5.5%	5.5%	5.6%	5.1%	5.0%	
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	9.2%	12.7%	13.4%	6.1%	10.3%	10.3%	11.8%	11.0%	10.6%	
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	3.0	24.5	47.4	52.7	52.7	52.7	13.2	14.8	16.4	
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	24.0%	22.8%	28.3%	17.1%	25.4%	25.4%	19.6%	14.6%	11.7%	
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.3	1.8	1.3	1.1	1.4	1.4	1.9	2.6	2.7	

4. OVERVIEW OF BUDGET RELATED POLICIES

4.1 Budget Policies

The following policies that govern the municipality's budget, compilation and/or implementation thereof:

- Supply Chain Management Policy
- Banking and Investments Policy
- Land Disposal Policy
- Indigent Policy
- Tariffs Policy
- Asset Management Policy
- Leave Policy
- Pre-payment Water Meter Policy
- Credit Control and Debt Collection Policy
- Water Estimates Policy
- Funding and Reserves Policy
- Borrowing Policy
- Capital Infrastructure Investment Policy
- Policy on Long Term Financial Planning
- Virement Policy
- Policy on the writing off of Irrecoverable Debt
- Budget Policy

The abovementioned policies are available on the Mangaung Metropolitan Municipality's website (www.mangaung.co.za)

4.2 Amended Policies (Annexure B)

The following amended draft policies are being tabled in Council with this draft budget:

- Virement Policy
- Property rates Policy and By-Laws Regarding Property Rates
- Indigent Policy
- Credit Control and Debt Collection Policy
- Supply Chain Management policy
- Financial Asset Impairment Policy

1. Virement Policy

- a. The proposed amendments are set to bring clarity to paragraph 7.1.3.2 of the current policy, in order to correct the contradictions.

Delete line item "Repairs and Maintenance" from paragraph 7.1.3.2"

- b. Add the following paragraph:

7.1.3.5 Virements to and from the following cost elements are not allowed:

- *Interdepartmental charges*
- *Interdepartmental recoveries*
- *Less amount charged out"*

2. Property Rates Policy

The amendments to the Policy are as follows:

- a. Additional categories of guesthouses and student dwellings have been added in the policy due to the high number of these establishments within the city.
- b. The category dealing with multiple purposes has been removed and the dominant use of the property would be applied.
- c. The exemptions threshold for all the residential properties has been increased from R 40,000.00 to R 70,000.00 due to the increased property market values in the valuation roll.

- d. The rebate on Retired and Disabled Persons threshold has been increased from the first R 200,000.00 of the rateable value for the residential properties to R 250,000.00 due to the new valuation roll.
- e. The due date for rebate applications has been moved from August to March before the start of the financial year in order to consider all implications of these rebates on the new budget.
- f. The rebate for private own towns serviced by the owner have been abolished since Mangaung is the only City offering this rebate.

3. Indigent Policy

The proposed amendments to the Indigent policy are follows:

- a. Paragraph 9.4, 9.5, 9.6.4, 12.4.2 – *Replace “ Customer Care Clerk” with “Accounting Clerk”*
- b. Paragraph 11.3.2 - *Replace “R 40 000” with “R 70 000”.*
- c. *Delete Paragraph 11.4.2 and change Paragraph 11.4.3 to 11.4.2*
- d. Paragraph 12.1.3 - *Replace “applications” by “ Proof of income affidavits”*

4. Credit Control and Debt Collection Policy’

The proposed amendments to the credit control and debt collection policy are follows:

- (a) Paragraph 7- *Add: “(13)No new account will opened where there are arrears of the owner or previous tenant”.*
- (b) Paragraph 8– *Add: “(13) Where it is found that services are available at a property for which no deposit was paid, the Municipality shall be entitled to terminate all services to the property until such time that the owner or the occupant, authorised thereto by the owner, has paid the required deposit to the Municipality”.*
- (c) Paragraph 15 - *Add:*
 - *“(e) All unfavourable balances must be paid before the account can be closed”.*
 - *“(f) The customer must apply for a refund where there is a favourable balance on the final account”.*
 - *“(g)Deposits/credits that are not claimed for a period exceeding three years will be written off”.*
- (d) Paragraph 17(3)*Replace with: ‘Cheques will not be accepted as payment for all municipal services. Only cash (or credit- or debit cards where available), direct deposits and third party receipts (SAPO, Pay@ etc.) will be accepted as payment. Only Attorney cheques will be accepted for clearance purposes when transferring property”.*
- (e) Paragraph 18 *Add: “(5)Interest shall be charged on all overdue accounts (interest will be charged at prime +1% on all accounts older than 30 days calculated from the last transaction date)Interest shall be levied on all services”*
- (f) Paragraph 20 *Add: “(14) The owner of a property may request in writing the disconnection services where a tenant owes the services account”.*
- (g) Paragraph 22 *Add” (1)(f)(v)Accounts in dispute”.*

Add “(4)(e)(iv) All files where clearance certificates have been issued must be closed and the commission or any legal cost must be referred to the transferring attorney”.

Add “(4)(e)(v)The municipality will not process a refund on cancellation of sale after clearance certificate was issued”.

Add“(8)Preference of payment will be allocated to current account to avoid disconnection and a repeat hand over of the account”.

- (h) Paragraph 23 (1)(b) Add: “At the date of the arrangement a minimum of 30% of the capital arrear debt must be paid immediately for residential customers”.
- (i) Paragraph 26 Add: “(5)Salary deduction will be implemented on all staff with arrears on their account irrespective of whether they enter into an arrangement or not. (MFMA)”

5. Supply Chain Management Policy

The proposed amendments to the Supply Chain Management Policy are as follows:

Add: Paragraph 15.8.3: Exemption from obtaining three (3) Quotations.

The following procurement of goods, services or works shall be exempted from obtaining three (3) quotations, irrespective of the monetary value and the inclusion of service providers on supply chain management accredited list of service providers. For all this exemptions the accounting officer authorizes the sourcing of one quotation.

1. Newspaper Advertisements.
2. Stamp and postage
3. Courier services
4. Groceries
5. Annual subscriptions and membership.
6. Annual registrations
7. Registration and licensing
8. General repairs and maintenance of agent products
9. Venues and accommodation bookings
10. Transportation.
11. Medical products and services.
12. Repairs for certificate of roadworthy
13. Scheduled fleet maintenance/service
14. Dinning and restaurants

6. The Financial Assets Impairment Policy

Included in the policy are proposed amendments to Financial Impairment Policy, key amendments to the policy as stipulated by GRA104, is to introduce the following changes:

- (a) The Municipality must assesses financial assets individually, when assets are individually significant, and individually or collectively for financial assets that are not individually significant.
- (b) Obtain evidence of impairment for significant debtors.
- (c) Where no objective evidence of impairment exists for an individually assessed asset (whether individually significant or not), an entity includes the assets in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment.
- (d) Significance is arrived at by calculating the average debtor amount per geographical area.
- (e) Scoring in terms of impairment Matrix. (Slight changes from the previously approved matrix), e.g. Business and Government debtors are separated from the residential consumer debtors

5. OVERVIEW OF BUDGET ASSUMPTIONS

5.1 Key Parameters

The following provisional indicative growth rates and parameters were issued to directorates for compiling their operating budgets and tariffs;

The budget parameters were developed after the approval of the IDP/Budget Process Plan and issued to the department to kick start the planning process on the 3 October 2012. The parameters and the final budget outcome influenced in the interim by:

- The actual audit outcome especially in respect of the depreciation, debt impairment and interest on shareholders loan provisions.
- The outcome of the current 2012/13 Adjustment Budget projections.
- The outcome of the new municipal valuation roll.

The following provisional indicative growth rate was issued to departments for compiling their operating budget and tariffs proposals:

	2013/14	2014/15	2015/16
EXPENDITURE			
Salary Increase	7.50%	7.25%	7.00%
General Expenditure	6.00%	6.00%	6.00%
Repairs & Maintenance	8.00%	8.00%	8.00%
Bulk Purchases			
- Water	10.00%	9.5%	10.00%
- Electricity	20.00%	18.00%	16.00%
Contracted Services	7.00%	6.5%	6.5%
Debt Impairment	R 270,010 m	R 293,525 m	R 311,846 m
Depreciation	R 449,583 m	R 497,967 m	R 496,638 m
Other Expenditure	6.00%	6.00%	6.00%
REVENUE			
Fuel Levy	R 243,022 m	R 257,604 m	R 269,454 m
Capital Grants & Subsidies	R 752,592 m	R 746,272 m	R 794,823 m
Tariff Increases			
- Water	9.30%	10.00%	10.00%
- Electricity	5.25%	?	?
- Sewerage	5.9%	6.50%	6.50%
- Refuse Removal	7.00%	6.50%	6.50%
- General Tariffs	10.00%	10.00%	10.00%
Interest on Shareholders Loan	R 234,400 m	R 257,901 m	R 283,692 m
Equitable Share	R 634,704 m	R 680,527 m	R 733,304 m

5.1.1 General inflation general outlook and its impact on the municipal activities

Fiscal Year	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	Actual		Estimate	Forecast		
Real GDP growth	3.4	3.1	2.5	3.0	3.6	3.8
CPI Inflation	3.8	5.6	5.6	5.6	5.4	5.4

5.1.2 National and Provincial influences, including taking cognisance of the MFMA circulars No 50 and No 67.

5.1.3 Interest rates for borrowing and investment of funds - refer to Table SA9 (page 69)

5.1.4 Growth in the tax base of the municipality

Rates:

Projected growth of 2% is projected for the 2013/14 financial year. The values in the valuation roll to increase by at least 15% as a result of the implementation of the new valuation roll 35.9%.

Water:

Service growth of 1% is expected as a result of various developments in the City.

Electricity:

Service growth of 1% is expected as a result of various developments in the City.

Refuse:

Service growth of 1% is projected for the 2013/14 financial year.

5.2 Other Assumptions

The other assumptions that informed the budget are calculated in the following Supporting Tables SA9, SA 11 to SA14.

MAN Mangaung - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics											
Population			645,435	752,906	780,000	783,500	802,865	744,000	818,400	900,240	990,264
Females aged 5 - 14			63,160	80,042	88,000	89,150	90,335	102,945	113,000	124,000	136,433
Males aged 5 - 14			64,327	67,977	71,000	72,436	74,095	100,000	110,000	121,000	133,100
Females aged 15 - 34			99,475	142,425	149,000	151,159	152,250	255,000	280,500	309,000	339,955
Males aged 15 - 34			93,417	139,993	147,000	145,755	154,280	250,000	275,000	302,000	332,250
Unemployment			104,934	310,117	325,000	325,000	331,905	95,950	105,600	116,500	128,600
Monthly household income (no. of households)											
No income								38.10%	39.80%	40.20%	41.50%
R1 - R1 600								25.3%	26.50%	27.80%	28.88%
R1 601 - R3 200								15.50%	16.60%	16.80%	17.78%
R3 201 - R6 400								9.30%	9.30%	10.00%	11.10%
R6 401 - R12 800								7.00%	7.07%	8.80%	9.68%
R12 801 - R25 600								3.30%	3.30%	3.33%	3.63%
R25 601 - R51 200								0.70%	0.90%	1.00%	2.00%
R52 201 - R102 400								0.30%	0.30%	1.00%	1.00%
R102 401 - R204 800								0.39%	0.40%	1.00%	2.00%
R204 801 - R409 600								0.10%	0.05%	0.01%	0.01%
R409 601 - R819 200								0.01%	0.02%	0.01%	0.01%
> R819 200											
Poverty profiles (no. of households)											
< R2 050 per household per month											
< R2 400 per household per month	Two (2) X Pension income						32,625	40,000	43,600	48,832	50,000
Household demographics (000)											
Number of people in municipal area			752,906		780		803	744	818	900	990
Number of poor people in municipal area					386		393	186	204	224	246
Number of households in municipal area					173		177	176	194	213	234
Number of poor households in municipal area					86		89	47	52	57	63
Definition of poor household (R per month)					1,100		1,100	2,060	2,266	2,492	2,741
Housing statistics											
Formal		132,654	158,965	157,711							
Informal		43,848	36,902	38,640			4,850				
Total number of households		176,502	195,867	196,351			4,850				
Dwellings provided by municipality				2,500	2,500	2,500	2,500				
Dwellings provided by provincials						6,301					
Dwellings provided by private sector											
Total new housing dwellings				2,500	2,500	8,801	2,500	2,500			
Economic											
Inflation/inflation outlook (CPIX)								6.0%	5.5%	5.1%	4.9%
Interest rate - borrowing								12.0%	12.0%	12.0%	12.0%
Interest rate - investment								4.8%	5.0%	5.0%	5.0%
Remuneration increases								7.5%	8.0%	7.3%	7.0%
Consumption growth (electricity)								2.0%	2.0%	2.0%	2.0%
Consumption growth (water)								2.0%	2.0%	2.0%	2.0%
Collection rates											
Property tax/service charges								95.0%	95.0%	95.0%	95.0%
Rental of facilities & equipment								100.0%	70.0%	85.0%	95.0%
Interest - external investments								80.0%	100.0%	100.0%	100.0%
Interest - debtors								75.0%	67.0%	67.0%	67.0%
Revenue from agency services											

Supporting Table SA11 - Property Rates Summary

The table below provides a summary of the municipal evaluation roll that was used as a basis for assessment rates revenue estimates. In projecting the estimated revenue the following factors were taken into account:

1. The second municipal valuation roll undertaken in line with the Municipal Property Rates Act (2004), since the last valuation of 2009.
2. Implementation of the valuation roll on the 12 July 2013 and subsequent supplementary valuations.

MAN Mangaung - Supporting Table SA11 Property rates summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Valuation:									
Date of valuation:	2009/07/01	2009/07/01	2009/07/01	2009/07/01			2013/07/01	2013/07/01	2013/07/01
Financial year valuation used	2009	2009	2009	2009			2013	2013	2013
Municipal by-laws s6 in place? (Y/N)									
Municipal/assistant valuer appointed? (Y/N)									
Municipal partnership s38 used? (Y/N)	N/A	N/A	N/A	No	200343	200343	No	N/A	N/A
No. of assistant valuers (FTE)	N/A	N/A	N/A	N/A	included above	included above	N/A	N/A	N/A
No. of data collectors (FTE)	N/A	N/A	N/A	N/A	-	-	N/A	N/A	N/A
No. of internal valuers (FTE)	-	-	-	-	8,768	8,769	-	-	-
No. of external valuers (FTE)	N/A	N/A	N/A	1 Valuation firm	11	11	1 Valuation firm	1 Valuation firm	1 Valuation firm
No. of additional valuers (FTE)	External	External	External	External	12	12	External	External	External
Valuation appeal board established? (Y/N)								N/A	N/A
Implementation time of new valuation roll (mths)				-					
No. of properties	387,957	389,722	392,645	200,343	200,343	200,343	202,343	204,343	206,343
No. of sectional title values	included above	included above	included above	included above	included above	included above	included above	included above	included above
No. of unreasonably difficult properties s7(2)	-	-	-	-	-	-	-	-	-
No. of supplementary valuations	-	-	1,291	8,768	8,768	8,769	N/A	N/A	N/A
No. of valuation roll amendments	-	-	-	11	11	11	N/A	N/A	N/A
No. of objections by rate payers	-	-	-	12	12	12	N/A	N/A	N/A
No. of appeals by rate payers	-	-	-	11	11	11	N/A	N/A	N/A
No. of successful objections	-	-	-	10	10	10	-	-	-
No. of successful objections > 10%	-	-	-	10	10	10	-	-	-
Supplementary valuation	-	-	-	4	4	4	4	4	4
Public service infrastructure value (Rm)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Municipality owned property value (Rm)			2,184	3,015	3,015	3,015			
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Valuation reductions-nature reserves/park (Rm)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Valuation reductions-mineral rights (Rm)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Valuation reductions-R15,000 threshold (Rm)	-	-	-	30	30	30	N/A	N/A	N/A
Valuation reductions-public worship (Rm)	-	-	-	2	2	2	N/A	N/A	N/A
Valuation reductions-other (Rm)	-	-	-	-	-	-	N/A	N/A	N/A
Total valuation reductions:	-	-	-	32	32	32	-	-	-
Total value used for rating (Rm)			37,308	41,346	41,346	41,346			
Total land value (Rm)	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	-	-	-	-	-	-	-	-	-
Total market value (Rm)			37,308	41,346	41,346	41,346	-	-	-
Rating:									
Residential rate used to determine rate for other categories? (Y/N)					Yes			yes	yes
Differential rates used? (Y/N)					Yes			yes	yes
Limit on annual rate increase (s20)? (Y/N)									
Special rating area used? (Y/N)					No	no		no	no
Phasing-in properties s21 (number)									
Rates policy accompanying budget? (Y/N)					Yes	yes	yes	N/A	N/A
Fixed amount minimum value (R'000)					No	yes		N/A	N/A
Non-residential prescribed ratio s19? (%)	0.0%	0.0%	0.0%	0.0%					
Rate revenue:									
Rate revenue budget (R'000)	-	396,843	445,409	493,976	493,976	493,976	535,964	578,841	625,149
Rate revenue expected to collect (R'000)	313,116	334,067	420,911	466,808	466,808	466,808	506,486	625,149	675,161
Expected cash collection rate (%)	0.0%	84.2%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%
Special rating areas (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)	-	-	-	3,063	3,063	3,063	N/A	N/A	N/A
Rebates, exemptions - pensioners (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)	-	-	-	6,963	6,963	6,963	N/A	N/A	N/A
Rebates, exemptions - other (R'000)	-	-	-	-	-	-	N/A	N/A	N/A
Phase-in reductions/discounts (R'000)	-	-	-	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)	-	-	-	10,026	10,026	10,026	-	-	-

Supporting Table SA12 - Property Rates by Category

Tables SA12a and SA12b provide details of the number of the properties per rateable category as existing in the valuation roll.

MAN Mangaung - Supporting Table SA12a Property rates by category (current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2012/13																
Valuation:																
No. of properties	282 141	70 287	15 376	2 581	2 348	1 287	-	-	-	-	-	13 397	-	-	-	-
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations	2 153	-	153	6	10	47	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers	4	-	2	2	-	-	-	-	-	-	-	7	-	-	-	-
No. of appeals by rate-payers	4	-	2	2	-	-	-	-	-	-	-	7	-	-	-	-
No. of appeals by rate-payers finalised	4	-	2	2	-	-	-	-	-	-	-	7	-	-	-	-
No. of successful objections	2	-	2	1	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	4	-	2	2	-	-	-	-	-	-	-	7	-	-	-	-
Estimated no. of properties not valued																
Years since last valuation (select)	4	4	4													
Frequency of valuation (select)	<4															
Method of valuation used (select)	Market															
Base of valuation (select)	Land & impr.															
Phasing-in properties s21 (number)	282141	70827	15376	2581	2348	1287	0	0	0	0	0	13397	0	0	0	0
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)	6 087	-	-	1 240	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)	271	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:																
Total value used for rating (Rm)	28 292	-	5 645	1 240	3 191	2 184	69	-	-	232	-	-	-	-	-	-
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)	28 292	-	5 645	1 240	3 191	2 184	16	-	-	232	-	-	-	-	-	-
Rating:																
Average rate																
Rate revenue budget (R'000)	160 283		218 002	47 880	62 192	-	-			18 076						
Rate revenue expected to collect (R'000)	145 858		198 382	43 571	62 192					16 449						
Expected cash collection rate (%)	91.0%		91.0%	91.0%	100.0%					91.0%						
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)	12 457															
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates,exemptns,eductns,discs (R'000)																

MAN Mangaung - Supporting Table SA12b Property rates by category (budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2013/14																
Valuation:																
No. of properties	168 922	-	4 442	3 250	672	16 642	304	-	-	2 294	-	-	-	-	-	-
No. of sectional title property values	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations	8 768	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)	#####	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments	11	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers	12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers	10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)	4	0	4	4	4	4	4	0	0	4	0	0	0	0	0	0
Frequency of valuation (select)	4	0	4	4	4	4	4	0	0	4	0	0	0	0	0	0
Method of valuation used (select)	Market	0	Market	Market	Market	Market	Market	0	0	Market	0	0	0	0	0	0
Base of valuation (select)	& Improvem	0	& Improvem	& Improvem	& Improvem	& Improvem	& Improvem	0	0	& Improvem	0	0	0	0	0	0
Phasing-in properties s21 (number)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)	30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:																
Total value used for rating (Rm)	30 219	-	6 428	1 298	3 401	15	17	-	-	54	-	-	-	-	-	-
Total land value (Rm)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total value of improvements (Rm)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total market value (Rm)	30 219	-	6 428	1 298	3 401	15	17	-	-	54	-	-	-	-	-	-
Rating:																
Average rate	0.779600	-	3.862000	0.7796-75%	1.949000	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)	235 588	-	248 244	2 583	66 288	-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)	222 630	-	234 590	2 441	62 642	-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	94.5%	0.0%	94.5%	94.5%	94.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Special rating areas (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)	3 063	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)	-	-	-	6 963	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total rebates,exemptns,eductns,discs (R'000)																

Supporting Table SA13 - Service Tariffs by Category

The supporting table below provides the reader with details of service charges tariffs to be levied over the MTREF period, exemptions, reductions and rebates.

MAN Mangaung - Supporting Table SA13a Service Tariffs by category

Description	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Property rates (rate in the Rand)								
Residential properties	Cent/Rand on rateable value	0.5651 cent	0.6386 cent	0.7152 cent	0.7796 cent	0.5457 cent	0.5812 cent	0.6190 cent
Residential properties - vacant land	Cent/Rand on rateable value	0.5651 cent	0.6386 cent	0.7152 cent	0.7796 cent	0.5457 cent	0.5812 cent	0.6190 cent
Formal/informal settlements	Cent/Rand on rateable value	0.5651 cent	0.6386 cent	0.7152 cent	0.7796 cent	0.5457 cent	0.5812 cent	0.6190 cent
Small holdings	Cent/Rand on rateable value	0.5651 cent	0.6386 cent	0.7152 cent	0.7796 cent	0.5457 cent	0.5812 cent	0.6190 cent
Farm properties - used	Cent/Rand on rateable value	0.0340 cent	0.0798 cent	0.1341 cent	0.1949 cent	0.1364 cent	0.1453 cent	0.15447 cent
Farm properties - not used	Cent/Rand on rateable value	0.0340 cent	0.0798 cent	0.1341 cent	0.1949 cent	0.1364 cent	0.1453 cent	0.15447 cent
Industrial properties	Cent/Rand on rateable value	2.8255 cent	3.1081 cent	3.5432 cent	3.8620 cent	2.4836 cent	2.6450 cent	2.8169 cent
Business and commercial properties	Cent/Rand on rateable value	2.8255 cent	3.1081 cent	3.5432 cent	3.8620 cent	2.4836 cent	2.6450 cent	2.8169 cent
Communal land - residential	Cent/Rand on rateable value	0.5651 cent	0.6386 cent	0.7152 cent	0.7796 cent	0.5457 cent	0.5812 cent	0.6190 cent
Communal land - small holdings	Cent/Rand on rateable value	0.5651 cent	0.6386 cent	0.7152 cent	0.7796 cent	0.5457 cent	0.5812 cent	0.6190 cent
Communal land - farm property	Cent/Rand on rateable value	2.8255 cent	3.1081 cent	3.5432 cent	3.8620 cent	2.4836 cent	2.6450 cent	2.8169 cent
Communal land - business and commercial	Cent/Rand on rateable value	2.8255 cent	3.1081 cent	3.5432 cent	3.8620 cent	2.4836 cent	2.6450 cent	2.8169 cent
Communal land - other	Cent/Rand on rateable value	-	-	-	-	-	-	-
State-owned properties	Cent/Rand on rateable value	1.4128 cent	1.5965 cent	1.7881 cent	1.9490 cent	2.4836 cent	2.6450 cent	2.8169 cent
Municipal properties	Cent/Rand on rateable value	-	-	-	n/a	-	-	-
Public service infrastructure	Cent/Rand on rateable value	-	-	-	n/a	-	-	-
Privately owned towns serviced by the owner	Cent/Rand on rateable value	0.5651 cent	0.6386 cent	0.7152 cent	0.7796 cent	0.5457 cent	0.5812 cent	0.6190 cent
State trust land	Cent/Rand on rateable value	-	-	-	-	-	-	-
Restitution and redistribution properties	Cent/Rand on rateable value	-	-	-	-	-	-	-
Protected areas	Cent/Rand on rateable value	-	-	-	-	-	-	-
National monuments properties	Cent/Rand on rateable value	-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)								
Residential properties								
R15 000 threshold rebate		15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate	Rebate for first R40 000	40,000	40,000	40,000	40,000	70,000	70,000	70,000
Indigent rebate or exemption	Full rebate	-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption	Rebate	200,000	200,000	200,000	200,000	250,000	250,000	250,000
Temporary relief rebate or exemption		-	-	-	-	-	-	-
Bona fide farmers rebate or exemption	Phase in market value	-	-	-	-	-	-	-
Other rebates or exemptions								
Water tariffs								
Domestic								
Basic charge/ fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
Water usage - flat rate tariff (c/kl)								
Water usage - life line tariff	0 - 6 kl	R2.89	R3.32	R3.65	R4.34	R5.12	R5.63	R6.20
Water usage - Block 1 (c/kl)	7 - 15 kl	R8.70	R10.01	R11.02	R12.00	R12.84	R14.12	R15.54
Water usage - Block 2 (c/kl)	16 - 30 kl	R8.70	R10.01	R11.02	R12.66	R13.55	R14.91	R16.4
Water usage - Block 3 (c/kl)	31 - 60 kl	R9.04	R10.40	R11.40	R13.68	R14.64	R16.10	R17.71
Water usage - Block 4 (c/kl)	above 60 kl	R9.04	R10.40	R11.40	R14.25	R15.32	R16.85	R18.54
Other								
Water usage - Block 4 (c/kl)								
Above 100 kl								
Other								
Waste water tariffs								
Domestic								
Basic charge/ fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	Linked to value of property				R0.32132	R0.2249	R0.2395	R0.2551
Volumetric charge - Block 2 (c/kl)								
Volumetric charge - Block 3 (c/kl)								
Volumetric charge - Block 4 (c/kl)								
Other								
Electricity tariffs								
Domestic								
Basic charge/ fixed fee (Rands/month)								
Service point - vacant land (Rands/month)		68	-	-	-	-	-	-
FBE	50 units	1	-	-	-	291	315	341
Life-line tariff - meter	N/A	-	-	-	-	-	-	-
Life-line tariff - prepaid	N/A	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	N/A	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)	N/A	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	0 -50	R0.622	R0.67	R0.72	R0.74	R0.76	R0.8231	R0.8914
Meter - IBT Block 2 (c/kwh)	51-350	R0.788	R0.80	R0.83	R0.90	R0.97	R1.0505	R1.1377
Meter - IBT Block 3 (c/kwh)	351 - 600	-	R0.865	R0.945	R1.05	R1.16	R1.2563	R1.3606
Meter - IBT Block 4 (c/kwh)	>600	-	R0.91	R1.076	R1.23	R1.39	R1.5054	R1.6303
Meter - IBT Block 5 (c/kwh)	-	-	-	-	-	-	-	-
[insert extra blocks if necessary]	(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)	0 -50	R0.622	R0.67	R0.72	R0.74	R0.76	R0.8231	R0.8914
Prepaid - IBT Block 2 (c/kwh)	51-350	R0.788	R0.8	R0.83	R0.9	R0.97	R1.0505	R1.1377
Prepaid - IBT Block 3 (c/kwh)	351 - 600	-	R0.865	R0.945	R1.05	R1.16	R1.2563	R1.3606
Prepaid - IBT Block 4 (c/kwh)	>600	-	R0.91	R1.076	R1.23	R1.39	R1.5054	R1.6303
Prepaid - IBT Block 5 (c/kwh)	-	-	-	-	-	-	-	-
Other								
(fill in thresholds)								
Waste management tariffs								
Domestic								
Street cleaning charge								
Basic charge/ fixed fee	Size of erf - 0 -300 m2	None	None	None	R30.00	R32.10	R34.19	R36.41
80l bin - once a week	301 - 600m2	None	None	None	R40.00	R42.80	R45.58	R48.55
250l bin - once a week	601 - 900m2	None	None	None	R70.70	R74.90	R79.77	R84.95
	901 -1500	None	None	None	R100.00	R107.00	R113.96	R121.36

MAN Mangaung - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Exemptions, reductions and rebates (Rands)								
<i>R15 000 threshold rebate</i>								
General residential rebate		15,000	15,000	15,000	15,000	70,000	70,000	70,000
Indigent rebate or exemption	Rebate for first R40 000	40,000	40,000	40,000	40,000	70,000	70,000	70,000
Pensioners/social grants rebate or exemption	Full rebate							
Temporary relief rebate or exemption	Rebate	200,000	200,000	200,000	200,000	250,000	250,000	250,000
Bona fide farmers rebate or exemption	-	-	-	-	-	-	-	-
Water tariffs								
Domestic								
<i>Basic charge/fixd fee (Rands/month)</i>								
<i>Service point - vacant land (Rands/month)</i>								
<i>Water usage - flat rate tariff (c/k)</i>								
<i>Water usage - life line tariff</i>								
Water usage - Block 1 (c/k)	0-6kl	2.89	3.32	3.65	4.34	5.12	5.63	6.20
Water usage - Block 1 (c/k)	7-15kl	0.00	0.00	0.00	12.00	12.84	14.12	15.54
Water usage - Block 2 (c/k)	7-30kl	8.70	10.01	11.02	0.00	0.00	0.00	0.00
Water usage - Block 2 (c/k)	16-30kl	0.00	0.00	0.00	12.66	13.55	14.49	15.94
Water usage - Block 3 (c/k)	31-60kl	0.00	0.00	0.00	13.68	14.64	16.10	17.71
Water usage - Block 3 (c/k)	31-100kl	9.04	10.40	11.40	0.00	0.00	0.00	0.00
Water usage - Block 5 (c/k)	above 60kl	0.00	0.00	0.00	14.25	15.25	16.77	18.45
Water usage - Block 4 (c/k)	above 100kl	9.58	11.02	12.12	0.00	0.00	0.00	0.00
Waste water tariffs								
Basic charge/fixd fee (Rands/month)	Linked to the valuation of the property - Residential	0.3388 cent	0.3828 cent	0.4211 cent	0.3213	0.2249	0.2395	0.2551
	Linked to the valuation of the property - Non Residential				0.4589	0.3212	0.3621	0.3643
Electricity tariffs								
Domestic								
Basic charge/fixd fee (Rands/month)	N/A	67.52	-	-	-			
Service point - vacant land (Rands/month)	N/A	-	-	-	-			
FBE	50 units	0.62	-	-	-	291.0000	315.1530	341.3107
Life-line tariff - meter	N/A					N/A		
Life-line tariff - prepaid	N/A					N/A		
Flat rate tariff - meter (c/kwh)	N/A					N/A		
Flat rate tariff - prepaid (c/kwh)	N/A					N/A		
Meter - IBT Block 1 (c/kwh)	0-50	0.6220	0.6700	0.7200	0.7400	0.7600	0.8231	0.8914
Meter - IBT Block 2 (c/kwh)	51-350	0.7880	0.8000	0.8300	0.9000	0.9700	1.0505	1.1377
Meter - IBT Block 3 (c/kwh)	351-600	N/A	0.8650	0.9450	1.0500	1.1600	1.2563	1.3606
Meter - IBT Block 4 (c/kwh)	>600	N/A	0.9100	1.0760	1.2300	1.3900	1.5054	1.6303
Rotational IBT								
Rotational - IBT Block 1 (c/kwh)	0-50		0.6700	0.7200	0.7400	0.7600	0.8231	0.8914
Rotational - IBT Block 2 (c/kwh)	51-350		0.8000	0.8300	0.9000	0.9700	1.0505	1.1377
Rotational - IBT Block 3 (c/kwh)	351-600		0.8650	0.9450	1.0500	1.1600	1.2563	1.3606
Rotational - IBT Block 4 (c/kwh)	>600		0.9100	1.0760	1.2300	1.3900	1.5054	1.6303
Homeflex (ToU)	Connection: 80A to 150A per	New tariff	New tariff			269.5000	291.8685	316.0936
Basic charge/fixd fee (Rands/month)				52.7200	250.0000	269.5000	291.8685	316.0936
Peak				0.7500	1.0700	1.2700	1.3754	1.4896
Off Peak				0.6000	0.6800	0.8400	0.9097	0.9852
Standard					0.8000	0.9500	1.0289	1.1142
Environmental levy					0.0300	1.3800	1.4945	1.6186
Capacity Charge				2.0800	Removed			
Bulk Residential 4 (ToU)	150 to 150kVA connection size	New tariff	New tariff	New tariff				
Basic charge/fixd fee (Rands/month)					1,400.0000	1131.9000	1225.5477	1327.5931
Access Charge					12.7800	0.0000	0.0000	0.0000
Maximum Demand					36.5200	43.3100	46.9047	50.7978
Peak					1.2700	2.0800	2.2526	2.4396
Off Peak					0.7600	1.1000	1.1913	1.2902
Standard					0.6500	1.1600	1.2563	1.3606
Environmental levy					0.0300			
Bulk Residential 3 (ToU)	New tariff	New tariff	New tariff					
Basic charge/fixd fee (Rands/month)					1,050.0000	1509.2000	1634.4636	1770.1241
Access Charge					14.0600	Removed		
Maximum Demand					40.1800	39.3700	42.6377	46.1766
Peak					1.3900	1.9000	2.0577	2.2285
Off Peak					2.8400	1.1300	1.2238	1.3254
Standard					0.7100	1.1800	1.2779	1.3840
Environmental levy					0.0300			

Supporting Table SA14 - Household Bills

The table below gives the user an indication of the size of the household bill that an average household should expect to pay for services:

MAN Mangaung - Supporting Table SA14 Household bills										
Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14 % incr.	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	319.20	360.70	403.98	428.78	428.78	428.78	5.9%	286.49	305.13	324.98
Electricity: Basic levy	68.60	-	-	-	-	-	-	-	-	-
Electricity: Consumption	576.00	714.50	956.25	1,061.50	1,061.50	1,061.50	Avg 5.25%	1,175.00	1,272.53	1,378.15
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	226.14	260.06	286.14	323.94	323.94	323.94	Avg 7%	349.53	384.51	414.06
Sanitation	83.87	94.77	104.25	176.72	176.72	176.72	(30.0%)	131.19	139.71	148.81
Refuse removal	-	-	-	100.00	100.00	100.00	7.0%	107.00	113.96	121.36
Other	-	-	-	-	-	-	-	-	-	-
sub-total	1,273.81	1,430.03	1,750.62	2,090.94	2,090.94	2,090.94	(2.0%)	2,049.21	2,215.84	2,387.36
VAT on Services	124.04	149.71	188.53	232.70	232.70	232.70	-	246.78	267.50	288.73
Total large household bill:	1,397.85	1,579.74	1,939.15	2,323.64	2,323.64	2,323.64	(1.2%)	2,295.99	2,483.34	2,676.09
% increase/-decrease		13.0%	22.8%	19.8%				(1.2%)	8.2%	7.8%
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	99.01	111.88	274.16	298.81	298.81	298.81	5.9%	195.54	208.26	221.81
Electricity: Basic levy	68.60	-	-	-	-	-	-	-	-	-
Electricity: Consumption	286.85	321.14	430.38	464.50	464.50	464.50	Avg 5.25%	503.00	544.75	589.96
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	182.64	210.04	231.09	260.64	260.64	260.64	Avg 7%	281.78	309.96	332.06
Sanitation	74.11	83.74	92.11	127.07	127.07	127.07	(30.0%)	93.71	99.79	106.29
Refuse removal	-	-	-	70.00	70.00	70.00	7.0%	74.90	79.77	84.95
Other	-	-	-	-	-	-	-	-	-	-
sub-total	711.21	726.80	1,027.74	1,221.02	1,221.02	1,221.02	(5.9%)	1,148.93	1,242.53	1,335.07
VAT on Services	76.10	86.09	105.50	129.11	129.11	129.11	-	133.47	144.80	155.86
Total small household bill:	787.31	812.89	1,133.24	1,350.13	1,350.13	1,350.13	(5.0%)	1,282.40	1,387.33	1,490.93
% increase/-decrease		3.2%	39.4%	19.1%				(5.0%)	8.2%	7.5%
Monthly Account for Household - 'Indigent'										
Household receiving free basic services										
Rates and services charges:										
Property rates	-	-	-	168.89	168.89	168.89	5.9%	104.59	111.40	118.64
Electricity: Basic levy	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption	-	-	-	270.00	270.00	270.00	Avg 5.25%	291.00	315.15	341.31
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	-	-	-	171.30	171.30	171.30	Avg 7%	183.31	201.63	212.86
Sanitation	-	-	-	69.62	69.62	69.62	(30.0%)	56.23	59.88	63.78
Refuse removal	-	-	-	-	-	-	7.0%	32.10	34.19	36.41
Other	-	-	-	-	-	-	-	-	-	-
sub-total	-	-	-	679.81	679.81	679.81	(1.9%)	667.23	722.25	773.00
VAT on Services	-	-	-	71.53	71.53	71.53	-	78.77	85.52	91.61
Total small household bill:	-	-	-	751.34	751.34	751.34	(0.7%)	746.00	807.77	864.61
% increase/-decrease								(0.7%)	8.3%	7.0%

6. OVERVIEW OF BUDGET FUNDING

MAN Mangaung Supporting Table SA10 Funding measurement

Description	MFMA section	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	47,212	246,466	341,761	305,136	423,516	423,516	652,748	1,031,963	1,148,211
Cash + investments at the yr end less applications - R'000	18(1)b	(437,275)	(694,417)	(679,390)	(623,088)	(528,017)	(528,017)	(442,937)	(190,734)	(196,844)
Cash year end/monthly employee/supplier payments	18(1)b	0.3	1.8	1.3	1.1	1.4	1.4	1.9	2.6	2.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	286,156	300,680	350,924	712,001	775,405	775,405	825,290	1,017,132	1,148,966
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	13.3%	18.3%	5.6%	(1.1%)	(6.0%)	9.4%	12.9%	5.1%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	87.9%	101.3%	97.4%	88.4%	82.8%	82.8%	90.2%	86.9%	87.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	5.3%	10.3%	16.3%	4.9%	4.7%	4.7%	7.4%	6.5%	5.8%
Capital payments % of capital expenditure	18(1)c:19	99.5%	121.3%	106.0%	90.0%	75.0%	75.0%	80.0%	85.0%	85.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	22.5%	(141.2%)	21.9%	44.2%	26.6%	26.6%	22.5%	14.4%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							92.7%	90.4%	86.3%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	14.2%	57.8%	(34.6%)	55.4%	0.0%	(11.0%)	(11.8%)	(10.4%)
Long term receivables % change - incr(decr)	18(1)a	N.A.	(78.8%)	(100.0%)	0.0%	5.0%	0.0%	5.0%	5.0%	5.0%
R&M % of Property Plant & Equipment	20(1)(vi)	3.1%	2.0%	1.8%	4.9%	2.8%	2.8%	3.1%	3.1%	3.1%
Asset renewal % of capital budget	20(1)(vi)	46.5%	54.9%	44.5%	21.3%	37.3%	37.3%	19.2%	24.6%	34.0%

Based on the final budget, the outcome of the funding measurement is as follows:

- ### Cash and Cash Equivalents

This measure serves to give an indication of the expected cash flow position at the end of the year, following the implementation of the budget. It is showing an improvement from a favourable position R 423,516 million based on the 2012/13 audit outcome, to a balance of R 703,241 million for 2013/14 budget year. The positive trend continues for the two outer years of the MTREF period, with the projected balance of R 815,764 million and R 936,939 million respectively. The cash balance is however, inclusive of the unspent conditional grants. The measure indicates that the medium term budget is sustainable.

- ### Cash Plus Investments at the Year-End less Applications

The purpose of this measure is to give the reader an overview of how the municipality has applied its available cash and investments on its budgeted cash flow statement. A deficit indicates a continuous draw down from cash and investment balances to meet day-to-day operational needs, which may indicate low debts collection levels and/or excessive monthly operating expenses. The measure is improving over the MTREF period from a deficit position of R 513,094 million based on the 2012/13 Adjustment Budget, to a shortfall of R 301,986 million for the 2013/14 budget year. The shortfall situation gets turned around in the two outer years of the MTREF period to a shortfall of R 55,563 million in 2014/15 and a favourable position of R 225,308 million in 2015/16. The ratio indicates that the municipality cash situation will be addressed totally in 2015/16.

- ### Monthly Payments Cash Coverage Ration

The purpose of this measure is to give an indication of the municipality's ability to meet its monthly payment commitments as and when they fall due. The actual performance over the years has been very low, averaging 1.4 times for the 2012/13 Adjustment Budget. The ration declines slightly to coverage of 2 times in 2013/14 and to 2.2 times in 2015/16. Much as the outcome continues to indicate a rising trend, the performance is still below the National treasury's target coverage level of 3 times average monthly cash outflow.

- ### Cash Receipts % of Ratepayer and Other Revenue

This ratio measures the rate at which funds are being collected by the municipality from its customers (consumers of municipal services). The ratio increases from a calculated 83% in 2012/13, to a rate of 88.9% as per the template. The trend ration improves to 83.1% and 83.9% in the two outer years of the MTREF period. On a rolling twelve (12) months basis the debtor's collection rates is 96%. This is deemed realistic given the initiatives taken to improve revenue collection. The collection rate at mid-term was 93%.

- ### Service Charges Revenue % of Ratepayer - Macro CPIX Target exclusive

This ratio measures the sensitivity of the increase in "revenue" linked the change in the tariffs, as well as any assumption about new property development and services consumption. The factor is calculated by deducting the maximum, macro-economic inflation target increase of between 3-6%. The ratio increases from a ratio of -6.00% in 2012/13 Adjustment Budget to 9.4% in 2013/14

budget year, mainly due to a change in the basis of tariffs setting (sanitation and refuse money). The ratio for the outer two years then stabilizes to the ratio of 11.5% and 4.5% respectively.

- **Borrowing Receipts % of Capital Expenditure (excluding Transfers)**

The ratio measures the extent to which the municipality is utilizing borrowings (external loans) to finance its capital expenditure budget (excluding government transfers and subsidies). The utilization of the borrowings was 26.6% during the 2012/13 Adjustment Budget. The costs thereof represent 2.1% of the budgeted capital expenditure, excluding transfers.

- **Repairs and Maintenance % of Property, Plant & Equipment.**

This increases from a spent ratio of 2.8% (2012/13) Adjustment Budget to an average of 2.9% in 2013/14 and 3.0% and 3.1% respectively for the remainder of the MTREF period.

- **Asset renewal % of capital budget**

The municipality's proposed spending on asset renewal as a percentage of the capital budget for the 2012/13 budget year is 37.3% on the total adjusted capital budget. The ratio on the asset renewal declines to 21.0% in the 2013/14 budget year. The spending level indicates the municipality's bias to investing in new assets, rather than renewal of existing assets. The spending trend ratio increases to 24,3% and 32.8% on the two outer years of the MTREF period. This is informed by the current backlogs on the sewer reticulation by converting VIP toilets to water bourne systems in Botshabelo and Thaba Nchu

Based on the above the budget as per the Supporting Table SA10 - Funding Measurement, is not sufficiently funded for the first year of the MTREF period. However it is fully funded in respect of the two outer years of the MTREF period. The cost of compliance to the GRAP and IFIRS accounting standards continues to pose a huge challenge to the municipality, e.g. costs of Defined Benefit Plan Obligations required cash over and depreciation provision as a result of revaluation of assets. Even though the budget is not fully funded in year one, it is sustainable over the MTREF period.

Particulars of Monetary Investment

The municipality's monetary investment particulars by type and maturity are as follows:

MAN Mangaung - Supporting Table SA15 Investment particulars by type

Investment type	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Parent municipality									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank	26,649	198,907	145,713	282,192	305,719	305,719	629,791	1,005,757	1,134,381
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	26,649	198,907	145,713	282,192	305,719	305,719	629,791	1,005,757	1,134,381
Entities									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank									
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Entities sub-total	-	-	-	-	-	-	-	-	-
Consolidated total:	26,649	198,907	145,713	282,192	305,719	305,719	629,791	1,005,757	1,134,381

MAN Mangaung - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
	Yrs/Months									
Rand thousand										
Parent municipality										
Various Banks - Call Accounts	3 Months	Call Investments	Yes	Variable	5.5% average	0	Not applicable		629,791	34,639
Municipality sub-total									629,791	34,639
Entities										
None										
Entities sub-total									-	-
TOTAL INVESTMENTS AND INTEREST									629,791	34,639

Existing and Proposed New Borrowings

The table below gives the user an indication of the existing and proposed new borrowings for the MTREF period:

MAN Mangaung - Supporting Table SA17 Borrowing

Borrowing - Categorized by type R thousand	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Parent municipality									
Long-Term Loans (annuity/reducing balance)	11,241	20,163	57,686	185,039	57,686	57,686	216,619	203,253	228,752
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases				68,776	68,776	68,776	32,975	35,712	-
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	11,241	20,163	57,686	253,814	126,461	126,461	249,593	238,964	228,752
Entities									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Entities sub-total	-	-	-	-	-	-	-	-	-
Total Borrowing	11,241	20,163	57,686	253,814	126,461	126,461	249,593	238,964	228,752

The municipality has an existing loan of R 200 million with the Development Bank of South Africa. Projections to date indicate that the loan facilities will be fully utilised by the end of the 2012/13 budget year, all things being equal. The municipality is to enter into a 36 months lease to own type of an agreement with a financing institution. The assets financed are mostly heavy duty fleet to fast track infrastructural services delivery operations.

The municipality is concerned about its continuing over-reliance on conditional grants and subsidies. The intention during the course of the 2013/14 budget year is to investigate the possibility of raising municipal bonds as a source of funding for its capital budget. The market will then be approached during the last two years of the MTREF period for bond investments.

7. BUDGETED GRANTS AND TRANSFERS

The following grants allocated to the municipality in terms of the 2012 Division of Revenue Act have been included in the medium term budget:

The receipts and expenditure on the grants received are to be as follows:

MAN Mangaung - Supporting Table SA18 Transfers and grant receipts

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
RECEIPTS:									
Operating Transfers and Grants									
National Government:	417,147	515,212	583,155	630,134	639,278	639,278	633,472	604,210	592,987
Local Government Equitable Share	394,637	494,273	581,692	608,634	608,634	608,634	605,072	602,710	591,487
Finance Management	750	1,189	1,463	1,500	1,960	1,960	1,500	1,500	1,500
Municipal Systems Improvement	500	750	-	-	-	-	-	-	-
2010 FIFA World Cup Operating	19,000	19,000	-	-	-	-	-	-	-
Water Services Operating Subsidy	2,261	-	-	-	6,684	6,684	6,900	-	-
EPWP Incentive	-	-	-	-	2,000	2,000	-	-	-
Public Transport Infrastructure Grant	-	-	-	20,000	20,000	20,000	20,000	-	-
Provincial Government:	1,130	-	644	21,000	10,250	10,250	20,900	-	-
Housing	1,130	-	561	-	3,000	3,000	-	-	-
Health subsidy	-	-	-	14,000	-	-	-	-	-
CoGTA	-	-	83	-	-	-	-	-	-
Police, Public Safety and Roads	-	-	-	7,000	7,000	7,000	7,000	-	-
Premiers Office	-	-	-	-	250	250	-	-	-
Water Affairs	-	-	-	-	-	-	13,900	-	-
District Municipality:	2,725	6,089	878	-	-	-	-	-	-
<i>Motheo</i>	2,725	6,089	878	-	-	-	-	-	-
Other grant providers:	-	-	-	-	801	801	-	-	-
<i>Kellogs Foundation</i>	-	-	-	-	249	249	-	-	-
<i>City of Ghent</i>	-	-	-	-	552	552	-	-	-
Total Operating Transfers and Grants	421,003	521,301	584,676	651,134	650,329	650,329	654,372	604,210	592,987
Capital Transfers and Grants									
National Government:	178,627	336,518	419,332	510,967	668,606	668,606	642,615	707,406	748,407
Municipal Infrastructure Grant (MIG)	76,874	169,729	62,689	-	-	-	-	-	-
Public Transport and Systems	97,168	151,000	19,531	-	15,000	15,000	-	-	-
Neighbourhood Development Partnership	-	-	-	-	-	-	-	3,000	10,000
Urban Settlements Development Grant	-	-	302,785	485,967	614,545	614,545	596,719	679,406	703,407
EPWP Incentive Grant	-	-	-	-	3,914	3,914	3,896	-	-
Human Settlements	-	-	-	-	-	-	-	-	-
Water Affairs	-	-	-	-	9,316	9,316	-	-	-
MSIG	-	-	-	-	831	831	-	-	-
Minerals and Energy	4,585	15,789	34,327	25,000	25,000	25,000	42,000	25,000	35,000
Provincial Government:	63,045	37,924	30,254	3,000	21,243	21,243	43,773	-	-
Police, Public Safety and Roads	53,045	37,924	9,477	3,000	9,243	9,243	-	-	-
Planning	2,000	-	-	-	-	-	-	-	-
Human Settlements	8,000	-	20,778	-	12,000	12,000	43,773	-	-
District Municipality:	3,775	-	1,259	-	5,500	5,500	-	-	-
<i>Motheo</i>	3,775	-	1,259	-	5,500	5,500	-	-	-
Other grant providers:	-	-	-	-	1,428	1,428	-	-	-
<i>Kellogs Foundation</i>	-	-	-	-	-	-	-	-	-
<i>City of Ghent</i>	-	-	-	-	512	512	-	-	-
<i>DBSA</i>	-	-	-	-	916	916	-	-	-
Total Capital Transfers and Grants	245,447	374,442	450,845	513,967	696,777	696,777	686,388	707,406	748,407
TOTAL RECEIPTS OF TRANSFERS & GRANTS	666,450	895,743	1,035,522	1,165,101	1,347,106	1,347,106	1,340,760	1,311,616	1,341,394

MAN Mangaung - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	417,147	515,212	583,155	630,134	639,278	639,278	633,472	604,210	592,987
Local Government Equitable Share	394,637	494,273	581,692	608,634	608,634	608,634	605,072	602,710	591,487
Finance Management	750	1,189	1,463	1,500	1,960	1,960	1,500	1,500	1,500
Municipal Systems Improvement	500	750							
2010 FIFA World Cup Operating	19,000	19,000							
Water Services Operating Subsidy	2,261	-			6,684	6,684	6,900	-	-
EPWP Incentive					2,000	2,000			
Public Transport Infrastructure Grant				20,000	20,000	20,000	20,000	-	-
Provincial Government:	1,130	-	632	21,000	10,250	10,250	20,900	-	-
Housing			549	-	3,000	3,000			
Health subsidy				14,000	-	-			
CoGTA			83						
Police, Public Safety and Roads	1,130			7,000	7,000	7,000	7,000	-	-
Premiers Office				-	250	250			
Water Affairs							13,900		
District Municipality:	2,725	6,089	878	-	-	-	-	-	-
<i>Motheo</i>	2,725	6,089	878						
Other grant providers:	-	-	-	-	801	801	-	-	-
<i>Kellogs Foundation</i>					249	249			
<i>City of Ghent</i>					552	552			
Total operating expenditure of Transfers and Grants:	421,003	521,301	584,665	651,134	650,329	650,329	654,372	604,210	592,987
Capital expenditure of Transfers and Grants									
National Government:	178,627	336,518	474,697	510,967	668,606	668,606	642,615	707,406	748,407
Municipal Infrastructure Grant (MIG)	76,874	169,729	62,689	-	-	-	-	-	-
Public Transport and Systems	97,168	151,000	19,531	-	15,000	15,000	-	-	-
Neighbourhood Development Partnership								3,000	10,000
Urban Settlements Development Grant			342,785	485,967	614,545	614,545	596,719	679,406	703,407
EPWP Incentive Grant					3,914	3,914	3,896	-	-
Water Affairs					9,316	9,316	-	-	-
MSIG					831	831	-	-	-
Minerals and Energy	4,585	15,789	49,692	25,000	25,000	25,000	42,000	25,000	35,000
Provincial Government:	63,045	37,924	30,266	3,000	21,243	42,485	43,773	-	-
Police, Public Safety and Roads	53,045	37,924	9,477	3,000	9,243	9,243	-	-	-
Planning	2,000	-	-	-	-	-	-	-	-
Human Settlements	8,000	-	20,789	-	12,000	12,000	43,773	-	-
District Municipality:	3,775	-	1,259	-	5,500	5,500	-	-	-
<i>Motheo</i>	3,775	-	1,259	-	5,500	5,500	-	-	-
Other grant providers:	-	-	-	-	1,428	1,428	-	-	-
<i>Kellogs Foundation</i>					-	-	-	-	-
<i>City of Ghent</i>					512	512	-	-	-
<i>DBSA</i>					916	916	-	-	-
Total capital expenditure of Transfers and Grants	245,447	374,442	506,222	513,967	696,777	718,020	686,388	707,406	748,407
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	666,450	895,743	1,090,887	1,165,101	1,347,106	1,368,349	1,340,760	1,311,616	1,341,394

MAN Mangaung - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Operating transfers and grants:									
National Government:									
Balance unspent at beginning of the year	-			-	-	-			
Current year receipts	349,275			630,134	639,528	639,528	633,472	604,210	592,987
Conditions met - transferred to revenue	349,275	-	-	630,134	639,528	639,528	633,472	604,210	592,987
Conditions still to be met - transferred to liabilities				-	-	-			
Provincial Government:									
Balance unspent at beginning of the year	59,706			-	-	-			
Current year receipts	-			21,000	10,000	10,000	20,900	-	-
Conditions met - transferred to revenue	59,706	-	-	21,000	10,000	10,000	20,900	-	-
Conditions still to be met - transferred to liabilities	-								
District Municipality:									
Balance unspent at beginning of the year	10,141			-	-	-			
Current year receipts	-			-	-	-			
Conditions met - transferred to revenue	(3,645)	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities	13,786								
Other grant providers:									
Balance unspent at beginning of the year				-	-	-			
Current year receipts				-	801	801			
Conditions met - transferred to revenue	-	-	-	-	801	801	-	-	-
Conditions still to be met - transferred to liabilities									
Total operating transfers and grants revenue	405,335	-	-	651,134	650,329	650,329	654,372	604,210	592,987
Total operating transfers and grants - CTBM	13,786	-	-	-	-	-	-	-	-
Capital transfers and grants:									
National Government:									
Balance unspent at beginning of the year	38,868			-	-	-			
Current year receipts				510,967	680,606	680,606	642,615	707,406	748,407
Conditions met - transferred to revenue	(94,359)	-	-	510,967	680,606	680,606	642,615	707,406	748,407
Conditions still to be met - transferred to liabilities	133,226								
Provincial Government:									
Balance unspent at beginning of the year				-	-	-			
Current year receipts				3,000	9,243	9,243	43,773		
Conditions met - transferred to revenue	-	-	-	3,000	9,243	9,243	43,773	-	-
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year				-	-	-			
Current year receipts				-	5,500	5,500			
Conditions met - transferred to revenue	-	-	-	-	5,500	5,500	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year				-	-	-			
Current year receipts				-	1,428	1,428			
Conditions met - transferred to revenue	-	-	-	-	1,428	1,428	-	-	-
Conditions still to be met - transferred to liabilities									
Total capital transfers and grants revenue	(94,359)	-	-	513,967	696,777	696,777	686,388	707,406	748,407
Total capital transfers and grants - CTBM	133,226	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE	310,976	-	-	1,165,101	1,347,106	1,347,106	1,340,760	1,311,616	1,341,394
TOTAL TRANSFERS AND GRANTS - CTBM	147,013	-	-	-	-	-	-	-	-

8. ALLOCATIONS OF GRANTS MADE BY THE MUNICIPALITY

The table below outlines the allocation of grants to the municipal entity and the cash transfer to groups and individuals:

MAN Mangaung - Supporting Table SA21 Transfers and grants made by the municipality

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash Transfers to other municipalities <i>Insert description</i>									
Total Cash Transfers To Municipalities:	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms <i>Insert description</i>	49,098	6,985	79,192	138,233	138,233	138,233	119,467	105,445	106,511
Total Cash Transfers To Entities/Ems'	49,098	6,985	79,192	138,233	138,233	138,233	119,467	105,445	106,511
Cash Transfers to other Organs of State <i>Insert description</i>									
Total Cash Transfers To Other Organs Of State:	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations <i>Insert description</i>									
Total Cash Transfers To Organisations	-	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals									
Bursaries Employees		733	994	1,212	1,459	1,459	1,535	1,614	1,709
Central Agricultural Society	8		9	10	10	10	10	11	11
Cost of Living Allowance Pensioners			(0)	196	196	196	206	216	229
Miscellaneous Grants		115	(53)	216	216	216	227	239	253
Relief of the poor				28	28	28	29	31	32
Miscellaneous Grants									
SPCA	328	351	372	394	394	394	414	435	461
Total Cash Transfers To Groups Of Individuals:	336	1,199	1,322	2,057	2,304	2,304	2,422	2,545	2,696
TOTAL CASH TRANSFERS AND GRANTS	49,434	8,185	80,514	140,289	140,536	140,536	121,889	107,990	109,207
Non-Cash Transfers to other municipalities <i>Insert description</i>									
Total Non-Cash Transfers To Municipalities:	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms <i>Insert description</i>									
Total Non-Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State <i>Insert description</i>									
Total Non-Cash Transfers To Other Organs Of State:	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations <i>Insert description</i>									
Total Non-Cash Grants To Organisations	-	-	-	-	-	-	-	-	-
Groups of Individuals <i>Insert description</i>									
Total Non-Cash Grants To Groups Of Individuals:	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	49,434	8,185	80,514	140,289	140,536	140,536	121,889	107,990	109,207

9. COUNCILLORS AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS

The table below provides an indication of the total cost to employer of the councillors and staff members over the MTREF period:

MAN Mangaung - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	14,347		28,122	29,760	29,760	29,760	31,993	34,312	36,714
Pension and UIF Contributions	1,679		2,237	3,056	3,056	3,056	3,286	3,524	3,771
Medical Aid Contributions	228		280	326	326	326	351	376	403
Motor Vehicle Allowance	5,460		9,744	10,277	10,277	10,277	11,048	11,849	12,678
Cellphone Allowance			792	1,363	1,363	1,363	1,796	1,903	2,018
Housing Allowances	191		142	154	154	154	165	177	190
Other benefits and allowances			-	-	-	-	-	-	-
Sub Total - Councillors	21,904	-	41,318	44,938	44,938	44,938	48,638	52,142	55,773
% increase		(100.0%)	-	8.8%	-	-	8.2%	7.2%	7.0%
Senior Managers of the Municipality									
Basic Salaries and Wages	6,650		10,359	12,290	12,290	12,290	11,707	12,556	13,435
Pension and UIF Contributions	425		661	408	408	408	712	764	817
Medical Aid Contributions	68		220	237	237	237	184	198	212
Overtime			-	-	-	-	-	-	-
Performance Bonus	328		-	2,944	2,944	2,944	2,931	3,143	3,363
Motor Vehicle Allowance	998		1,860	1,704	1,704	1,704	2,048	2,197	2,351
Cellphone Allowance			-	82	82	82	121	130	139
Housing Allowances			-	-	-	-	-	-	-
Other benefits and allowances			284	-	-	-	1	1	1
Sub Total - Senior Managers of Municipality	8,470	-	13,384	17,666	17,666	17,666	17,705	18,989	20,318
% increase		(100.0%)	-	32.0%	-	-	0.2%	7.2%	7.0%
Other Municipal Staff									
Basic Salaries and Wages	384,664		557,209	547,566	540,947	540,947	754,428	810,867	867,627
Pension and UIF Contributions	55,955		91,110	80,981	83,938	83,938	102,789	110,243	117,960
Medical Aid Contributions	21,443		37,624	41,050	43,058	43,058	58,748	63,062	67,555
Overtime	33,802		73,301	34,410	42,365	42,365	42,325	45,399	48,577
Performance Bonus			-	-	-	-	-	-	-
Motor Vehicle Allowance	31,536		52,189	42,720	44,907	44,907	51,907	55,670	59,567
Cellphone Allowance			-	2,457	2,475	2,475	4,298	4,572	4,861
Housing Allowances	2,925		3,039	3,574	3,782	3,782	6,154	6,600	7,062
Other benefits and allowances	28,141		186	9,223	10,034	10,034	11,836	12,694	13,583
Post-retirement benefit obligations			18,821	22,980	22,980	22,980	24,704	25,433	26,959
Sub Total - Other Municipal Staff	558,466	-	833,479	784,962	794,486	794,486	1,057,189	1,134,540	1,213,751
% increase		(100.0%)	-	(5.8%)	1.2%	-	33.1%	7.3%	7.0%
Total Parent Municipality	588,840	-	888,181	847,566	857,089	857,089	1,123,532	1,205,671	1,289,842
		(100.0%)	-	(4.6%)	1.1%	-	31.1%	7.3%	7.0%
Board Members of Entities									
Board Fees	379		57	1,269	1,269	1,269	1,248	1,515	1,625
Sub Total - Board Members of Entities	379	-	57	1,269	1,269	1,269	1,248	1,515	1,625
% increase		(100.0%)	-	2,126.5%	-	-	(1.7%)	21.4%	7.2%
Senior Managers of Entities									
Basic Salaries and Wages	6,063		13,624	7,758	7,758	7,758	5,582	5,987	6,406
Pension and UIF Contributions	98		259	259	259	259	-	-	-
Medical Aid Contributions	49		-	-	-	-	-	-	-
Overtime			-	-	-	-	-	-	-
Performance Bonus	303		-	1,088	1,088	1,088	781	838	897
Motor Vehicle Allowance	852		-	-	-	-	-	-	-
Cellphone Allowance			-	-	-	-	-	-	-
Housing Allowances			-	-	-	-	-	-	-
Other benefits and allowances			336	336	336	336	-	-	-
Sub Total - Senior Managers of Entities	7,366	-	13,624	9,441	9,441	9,441	6,364	6,825	7,303
% increase		(100.0%)	-	(30.7%)	-	-	(32.6%)	7.3%	7.0%
Other Staff of Entities									
Basic Salaries and Wages	59,898			97,015	131,586	131,586	71,505	106,227	103,996
Pension and UIF Contributions	8,481			15,989	19,326	19,326	8,800	9,438	10,098
Medical Aid Contributions	3,954			8,400	10,022	10,022	12,456	13,359	14,294
Overtime	12,313			9,585	10,925	10,925	10,163	10,901	11,664
Performance Bonus				-	-	-	-	-	-
Motor Vehicle Allowance	5,466			8,584	10,643	10,643	5,732	6,148	6,578
Cellphone Allowance				-	-	-	-	-	-
Housing Allowances	617			2,258	2,557	2,557	622	668	714
Other benefits and allowances	735			689	2,781	2,781	585	628	672
Payments in lieu of leave				-	-	-	-	-	-
Long service awards				-	-	-	-	-	-
Post-retirement benefit obligations				-	-	-	-	-	-
Sub Total - Other Staff of Entities	91,464	-	-	142,520	187,839	187,839	109,864	147,368	148,017
% increase		(100.0%)	-	-	31.8%	-	(41.5%)	34.1%	0.4%
Total Municipal Entities	99,209	-	13,681	153,230	198,549	198,549	117,476	155,708	156,944
TOTAL SALARY, ALLOWANCES & BENEFITS	688,048	-	901,862	1,000,796	1,055,638	1,055,638	1,241,008	1,361,379	1,446,787
% increase		(100.0%)	-	11.0%	5.5%	-	17.6%	9.7%	6.3%
TOTAL MANAGERS AND STAFF	665,765	-	860,488	954,589	1,009,431	1,009,431	1,191,122	1,307,722	1,389,389

MAN Mangaung - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.					2.
Councillors							
Speaker		632,195	18,662	293,490			944,347
Chief Whip		564,263	84,640	237,763			886,666
Executive Mayor		736,123	129,080	331,415			1,196,618
Deputy Executive Mayor		585,654	106,510	252,183			944,347
Executive Committee		5,603,665	856,373	2,348,932			8,808,970
Total for all other councillors		24,266,636	2,597,199	8,993,543			35,857,378
Total Councillors	-	32,388,536	3,792,464	12,457,326			48,638,326
Senior Managers of the Municipality							
Municipal Manager (MM)		1,976,220	29,040	280,013	451,500		2,736,773
Chief Finance Officer		1,354,002	26,831	464,840	365,500		2,211,173
Head Planning		1,573,403	1,857	270,413	365,500		2,211,173
Head Corporate Services		1,427,900	194,505	169,517	354,750		2,146,672
Head Social Services		1,397,296	250,333	144,292	354,750		2,146,671
Head Strategic Projects		1,348,637	54,054	210,213	318,374		1,931,278
<i>List of each official with packages >= senior manager</i>							
Senior Managers Continued							-
Head Human Settlements and Housing		1,315,258	323,062	189,180	365,500		2,193,000
Head Engineering Services		1,314,677	17,653	441,420	354,750		2,128,500
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total Senior Managers of the Municipality	-	11,707,393	897,335	2,169,888	2,930,624		17,705,240
A Heading for Each Entity							
List each member of board by designation							
ML Mbali (Chairperson)		312,012					312,012
FP Zitha (Deputy Chairperson)		208,008					208,008
L de Jager (Non Executive member)		121,334					121,334
TJ Mongake (Non Executive member)		121,334					121,334
SM Zimu (Non Executive member)		121,334					121,334
SG Xulu (Non Executive member)		121,334					121,334
N Mokhesi (Non Executive member)		121,334					121,334
KM Moroka (Non Executive member)		121,334					121,334
Senior Managers							-
MP Seboka (Chief Executive Officer)		1,663,078			232,831		1,895,909
LG Kritzinger (Chief Operations Officer)		1,494,588			209,242		1,703,830
TJ Ramulondi (Chief Financial Officer)		1,241,373			173,792		1,415,165
LR Bomela (Company Secretary)		1,183,078			165,631		1,348,709
							-
							-
							-
Total for municipal entities	-	6,830,142	-	-	781,496		7,611,638
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	-	50,926,071	4,689,799	14,627,214	3,712,120		73,955,204

SUMMARY OF PERSONNEL NUMBERS

The table above gives and insight into the size of the city staff establishment, outlining the required number of positions to be filled for effective service delivery.

MAN Mangaung - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	2011/12			Current Year 2012/13			Budget Year 2013/14		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	98	12	-	98	13	-	98	13	-
Board Members of municipal entities	8	8	-	8	8	-			
Municipal employees									
Municipal Manager and Senior Managers	35	35	8	8	8	-	9	9	-
Other Managers	86	86	-	110	110	-	181	128	-
Professionals	186	149	-	138	138	-	165	101	-
<i>Finance</i>	113	88	-			-	77	41	-
<i>Spatial/town planning</i>	11	11	-			-	10	7	-
<i>Information Technology</i>	3	2	-			-	18	12	-
<i>Roads</i>	5	4	-			-	17	12	-
<i>Electricity</i>	30	21	-			-	33	22	-
<i>Water</i>	7	7	-			-	2	2	-
<i>Sanitation</i>	17	16	-			-	2	1	-
<i>Refuse</i>	-	-	-			-	6	4	-
<i>Other</i>	-	-	-	138	138	-			
Technicians	219	195	-	187	187	-	540	382	-
<i>Finance</i>	19	13	-			-	207	127	-
<i>Spatial/town planning</i>	9	9	-			-	3	3	-
<i>Information Technology</i>	12	12	-			-	73	44	-
<i>Roads</i>	7	2	-			-	11	8	-
<i>Electricity</i>	146	135	-			-	193	156	-
<i>Water</i>	8	11	-			-	9	7	-
<i>Sanitation</i>	6	9	-			-	24	21	-
<i>Refuse</i>	12	4	-			-	20	16	-
<i>Other</i>				187	187	-			
Clerks (Clerical and administrative)	906	864	-	797	797	-	1,036	837	-
Service and sales workers	520	448	-	404	404	-	906	531	-
Skilled agricultural and fishery workers	48	36	-	31	31	-	53	21	-
Craft and related trades	306	212	-	198	198	-	314	116	-
Plant and Machine Operators	420	322	-	303	303	-	493	365	-
Elementary Occupations	1,586	1,366	-	982	982	-	1,965	1,298	-
TOTAL PERSONNEL NUMBERS	4,418	3,733	8	3,264	3,179	-	5,760	3,801	-
% increase				(26.1%)	(14.8%)	(100.0%)	76.5%	19.6%	-
Total municipal employees headcount	197			260	260	-			
Finance personnel headcount	64			92	92	-			
Human Resources personnel headcount									

10. MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

The Supporting Tables SA25, SA26, SA27, SA28, SA29 and SA30 to follow hereafter provides management and users of the budget with a monthly breakdown of the budget as contained in Tables A2 to A7. These tables are to be used as a measure of performance on the budget on a monthly basis. They are to be used on the monthly Section 71 report to track management's actual implementation of the budget.

The following tables outline the monthly targets for revenue and expenditure, capital and cash flow are as follows:

a. Consolidated budgeted monthly revenue and expenditure

MAN Mangaung - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
Revenue By Source																
Property rates	47,377	47,380	47,380	47,380	47,380	47,380	47,380	47,380	47,380	47,380	47,380	47,352	568,524	639,499	690,212	
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - electricity revenue	175,221	175,221	175,221	175,221	175,221	175,221	175,221	175,221	175,221	175,221	175,221	175,221	2,102,657	2,611,356	2,932,121	
Service charges - water revenue	49,156	49,156	49,156	49,156	49,156	49,156	49,156	49,156	49,156	49,156	49,156	49,156	589,873	649,804	715,824	
Service charges - sanitation revenue	11,920	11,920	11,920	11,920	11,920	11,920	11,920	11,920	11,920	11,920	11,920	11,920	143,043	156,071	170,286	
Service charges - refuse revenue	8,116	8,116	8,116	8,116	8,116	8,116	8,116	8,116	8,116	8,116	8,116	8,116	97,396	106,294	116,006	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	25,908	27,560	29,213	
Interest earned - external investments	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	177,902	190,528	204,280	
Interest earned - outstanding debtors	12,237	12,237	12,237	12,237	12,237	12,237	12,237	12,237	12,237	12,237	12,237	12,237	146,843	151,220	154,495	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	13,208	10,327	8,208	
Licences and permits	70	70	70	70	70	70	70	70	70	70	70	70	843	928	1,020	
Agency services	303	303	303	303	303	303	303	303	303	303	303	303	3,631	3,851	3,987	
Transfers recognised - operational	54,531	54,531	54,531	54,531	54,531	54,531	54,531	54,531	54,531	54,531	54,531	54,531	654,372	604,210	592,987	
Other revenue	80,866	80,866	80,866	80,866	80,866	80,866	80,866	80,866	80,866	80,866	80,866	80,866	970,388	1,117,916	1,228,963	
Gains on disposal of PPE	75	75	75	75	75	75	75	75	75	75	75	75	900	-	-	
Total Revenue (excluding capital transfers and contri	457,957	457,960	457,960	457,960	457,960	457,960	457,960	457,960	457,960	457,960	457,960	457,932	5,495,467	6,269,564	6,847,603	
Expenditure By Type																
Employee related costs	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	1,191,122	1,307,722	1,389,389	
Remuneration of councillors	4,157	4,157	4,157	4,157	4,157	4,157	4,157	4,157	4,157	4,157	4,157	4,157	49,886	53,657	57,398	
Debt impairment	21,736	21,736	21,736	21,736	21,736	21,736	21,736	21,736	21,736	21,736	21,736	21,736	260,837	270,852	268,027	
Depreciation & asset impairment	37,465	37,465	37,465	37,465	37,465	37,465	37,465	37,465	37,465	37,465	37,465	37,465	449,583	473,967	496,638	
Finance charges	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	200,445	213,266	228,392	
Bulk purchases	133,531	133,531	133,531	133,531	133,531	133,531	133,531	133,531	133,531	133,531	133,531	133,531	1,602,367	2,026,660	2,324,318	
Other materials	25,825	25,825	25,825	25,825	25,825	25,825	25,825	25,825	25,825	25,825	25,825	25,825	309,900	321,256	343,920	
Contracted services	25,257	25,201	25,201	25,201	25,201	25,201	25,201	25,201	25,201	25,201	25,201	25,814	303,081	276,309	273,764	
Transfers and grants	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	121,889	107,990	109,207	
Other expenditure	73,280	73,338	73,338	73,338	73,338	73,338	73,338	73,338	73,338	73,338	73,338	72,698	879,363	925,991	989,126	
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure	447,373	447,375	447,375	447,375	447,375	447,375	447,375	447,375	447,375	447,375	447,375	447,348	5,368,473	5,977,670	6,480,178	
Surplus/(Deficit)	10,584	10,584	10,584	10,584	10,584	10,584	10,584	10,584	10,584	10,584	10,584	10,584	127,014	291,893	367,424	
Transfers recognised - capital	57,199	57,199	57,199	57,199	57,199	57,199	57,199	57,199	57,199	57,199	57,199	57,199	686,388	707,406	748,407	
Contributions recognised - capital	991	991	991	991	991	991	991	991	991	991	991	991	11,888	17,833	33,135	
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	825,290	1,017,132	1,148,966	
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	825,290	1,017,132	1,148,966	

b. Consolidated budgeted monthly revenue and expenditure (municipal vote)

MAN Mangaung - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand															
Revenue by Vote															
Vote 1 - City Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Executive Mayor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	959	959	959	959	959	959	959	959	959	959	959	959	11,512	12,533	13,650
Vote 4 - Finance	86,870	86,870	86,870	86,870	86,870	86,870	86,870	86,870	86,870	86,870	86,870	86,870	1,042,442	1,105,151	1,145,020
Vote 5 - Social Services	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	15,575	17,050	18,670
Vote 6 - Planning	493	493	493	493	493	493	493	493	493	493	493	493	5,910	6,501	7,152
Vote 7 - Human Settlement and Housing	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	175,611	293,663	354,561
Vote 8 - Fresh Produce Market	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	19,143	20,401	21,746
Vote 9 - Engineering Services	33,796	33,796	33,796	33,796	33,796	33,796	33,796	33,796	33,796	33,796	33,796	33,796	405,548	436,114	461,397
Vote 10 - Water Services	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	668,129	730,438	801,339
Vote 11 - Miscellaneous Services	115,325	115,325	115,325	115,325	115,325	115,325	115,325	115,325	115,325	115,325	115,325	115,325	1,383,899	1,407,609	1,497,976
Vote 12 - Regional Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery Regu	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Electricity - Centlec (Soc) Ltd	205,500	205,500	205,500	205,500	205,500	205,500	205,500	205,500	205,500	205,500	205,500	205,500	2,465,995	2,965,341	3,307,632
0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	6,193,763	6,994,802	7,629,145
Expenditure by Vote to be appropriated															
Vote 1 - City Manager	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	3,960	47,514	49,823	51,827
Vote 2 - Executive Mayor	13,127	13,127	13,127	13,127	13,127	13,127	13,127	13,127	13,127	13,127	13,127	13,127	157,524	169,581	180,999
Vote 3 - Corporate Services	22,826	22,826	22,826	22,826	22,826	22,826	22,826	22,826	22,826	22,826	22,826	22,826	273,911	292,712	311,689
Vote 4 - Finance	15,631	15,631	15,631	15,631	15,631	15,631	15,631	15,631	15,631	15,631	15,631	15,631	187,575	197,524	207,573
Vote 5 - Social Services	28,368	28,368	28,368	28,368	28,368	28,368	28,368	28,368	28,368	28,368	28,368	28,368	340,418	364,816	388,801
Vote 6 - Planning	8,411	8,411	8,411	8,411	8,411	8,411	8,411	8,411	8,411	8,411	8,411	8,411	100,934	85,323	91,130
Vote 7 - Human Settlement and Housing	7,857	7,857	7,857	7,857	7,857	7,857	7,857	7,857	7,857	7,857	7,857	7,857	94,279	101,244	108,492
Vote 8 - Fresh Produce Market	1,536	1,536	1,536	1,536	1,536	1,536	1,536	1,536	1,536	1,536	1,536	1,536	18,428	20,072	21,797
Vote 9 - Engineering Services	55,698	55,698	55,698	55,698	55,698	55,698	55,698	55,698	55,698	55,698	55,698	55,698	668,370	709,565	754,066
Vote 10 - Water Services	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	623,746	665,532	719,795
Vote 11 - Miscellaneous Services	43,394	43,394	43,394	43,394	43,394	43,394	43,394	43,394	43,394	43,394	43,394	43,394	520,734	554,135	592,342
Vote 12 - Regional Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery Regu	4,547	4,547	4,547	4,547	4,547	4,547	4,547	4,547	4,547	4,547	4,547	4,547	54,562	52,871	56,335
Vote 14 - Electricity - Centlec (Soc) Ltd	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	190,040	2,280,477	2,714,471	2,995,332
0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	5,368,473	5,977,670	6,480,178
Surplus/(Deficit) before assoc.	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	825,290	1,017,132	1,148,966
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	825,290	1,017,132	1,148,966

c. Consolidated budgeted monthly revenue and expenditure (standard classification)

MAN Manguang - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard															
Governance and administration	216,527	216,527	216,527	216,527	216,527	216,527	216,527	216,527	216,527	216,527	216,527	216,527	2,598,325	2,803,390	2,995,187
Executive and council	129	129	129	129	129	129	129	129	129	129	129	129	1,553	1,646	1,646
Budget and treasury office	202,066	202,066	202,066	202,066	202,066	202,066	202,066	202,066	202,066	202,066	202,066	202,066	2,424,788	2,511,115	2,641,351
Corporate services	14,332	14,332	14,332	14,332	14,332	14,332	14,332	14,332	14,332	14,332	14,332	14,332	171,984	290,629	352,191
Community and public safety	3,391	3,391	3,391	3,391	3,391	3,391	3,391	3,391	3,391	3,391	3,391	3,391	40,697	43,185	45,875
Community and social services	423	423	423	423	423	423	423	423	423	423	423	423	5,071	5,495	5,960
Sport and recreation	49	49	49	49	49	49	49	49	49	49	49	49	584	642	706
Public safety	1,644	1,644	1,644	1,644	1,644	1,644	1,644	1,644	1,644	1,644	1,644	1,644	19,732	21,294	22,985
Housing	1,248	1,248	1,248	1,248	1,248	1,248	1,248	1,248	1,248	1,248	1,248	1,248	14,972	15,395	15,842
Health	28	28	28	28	28	28	28	28	28	28	28	28	338	359	381
Economic and environmental services	690	690	690	690	690	690	690	690	690	690	690	690	8,275	9,103	10,013
Planning and development	493	493	493	493	493	493	493	493	493	493	493	493	5,910	6,501	7,152
Road transport	181	181	181	181	181	181	181	181	181	181	181	181	2,172	2,389	2,628
Environmental protection	16	16	16	16	16	16	16	16	16	16	16	16	193	212	234
Trading services	293,912	293,912	293,912	293,912	293,912	293,912	293,912	293,912	293,912	293,912	293,912	293,912	3,526,949	4,118,313	4,555,872
Electricity	204,551	204,551	204,551	204,551	204,551	204,551	204,551	204,551	204,551	204,551	204,551	204,551	2,454,613	2,953,233	3,294,751
Water	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	55,677	668,129	730,438	801,339
Waste water management	17,791	17,791	17,791	17,791	17,791	17,791	17,791	17,791	17,791	17,791	17,791	17,791	213,496	229,417	236,926
Waste management	15,893	15,893	15,893	15,893	15,893	15,893	15,893	15,893	15,893	15,893	15,893	15,893	190,712	205,226	222,566
Other	1,626	1,626	1,626	1,626	1,626	1,626	1,626	1,626	1,626	1,626	1,626	1,626	19,516	20,811	22,197
Total Revenue - Standard	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	516,147	6,193,763	6,994,802	7,629,145
Expenditure - Standard															
Governance and administration	107,756	110,908	110,908	110,908	110,908	110,908	110,908	110,908	110,908	110,908	110,908	110,908	1,293,073	1,372,429	1,461,220
Executive and council	22,648	22,648	22,648	22,648	22,648	22,648	22,648	22,648	22,648	22,648	22,648	22,648	271,778	284,943	301,182
Budget and treasury office	58,261	58,261	58,261	58,261	58,261	58,261	58,261	58,261	58,261	58,261	58,261	58,261	699,132	741,813	789,442
Corporate services	26,847	29,998	29,998	29,998	29,998	29,998	29,998	29,998	29,998	29,998	29,998	29,998	(4,667)	322,163	370,596
Community and public safety	35,697	32,545	32,545	32,545	32,545	32,545	32,545	32,545	32,545	32,545	32,545	32,545	67,211	428,360	457,860
Community and social services	10,232	10,232	10,232	10,232	10,232	10,232	10,232	10,232	10,232	10,232	10,232	10,232	122,786	131,547	140,500
Sport and recreation	3,556	405	405	405	405	405	405	405	405	405	405	405	42,672	45,781	49,068
Public safety	15,875	15,875	15,875	15,875	15,875	15,875	15,875	15,875	15,875	15,875	15,875	15,875	190,498	204,130	217,899
Housing	4,987	4,987	4,987	4,987	4,987	4,987	4,987	4,987	4,987	4,987	4,987	4,987	59,841	62,945	66,145
Health	1,047	1,047	1,047	1,047	1,047	1,047	1,047	1,047	1,047	1,047	1,047	1,047	12,563	13,457	14,385
Economic and environmental services	35,394	35,394	35,394	35,394	35,394	35,394	35,394	35,394	35,394	35,394	35,394	35,394	424,724	430,065	457,363
Planning and development	7,490	7,490	7,490	7,490	7,490	7,490	7,490	7,490	7,490	7,490	7,490	7,490	89,878	73,963	78,984
Road transport	26,044	26,044	26,044	26,044	26,044	26,044	26,044	26,044	26,044	26,044	26,044	26,044	312,529	332,671	354,127
Environmental protection	1,860	1,860	1,860	1,860	1,860	1,860	1,860	1,860	1,860	1,860	1,860	1,860	22,317	23,430	24,252
Trading services	266,959	266,959	266,959	266,959	266,959	266,959	266,959	266,959	266,959	266,959	266,959	266,959	3,203,511	3,696,834	4,051,352
Electricity	189,091	189,091	189,091	189,091	189,091	189,091	189,091	189,091	189,091	189,091	189,091	189,091	2,269,095	2,702,363	2,982,451
Water	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	51,979	623,746	665,532	719,795
Waste water management	15,474	15,474	15,474	15,474	15,474	15,474	15,474	15,474	15,474	15,474	15,474	15,474	185,685	195,145	206,022
Waste management	10,415	10,415	10,415	10,415	10,415	10,415	10,415	10,415	10,415	10,415	10,415	10,415	124,985	133,793	143,083
Other	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	1,567	18,805	20,483	22,246
Total Expenditure - Standard	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	447,373	5,368,473	5,977,670	6,480,178
Surplus/(Deficit) before assoc.	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	825,290	1,017,132	1,148,966
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	68,774	825,290	1,017,132	1,148,966

d. Consolidated budgeted monthly capital expenditure

MAN Mangaung - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
R thousand																
Multi-year expenditure to be appropriated																
Vote 1 - City Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Executive Mayor		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	4,333	26,000	27,500	29,000	
Vote 4 - Finance		42	42	42	42	42	42	42	42	42	42	83	500	500	300	
Vote 5 - Social Services		2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	4,081	24,484	60,300	42,716	
Vote 6 - Planning		3,570	3,570	3,570	3,570	3,570	3,570	3,570	3,570	3,570	3,570	7,139	42,835	42,835	-	
Vote 7 - Human Settlement and Housing		667	667	667	667	667	667	667	667	667	667	1,333	8,000	10,000	17,000	
Vote 8 - Fresh Produce Market		83	83	83	83	83	83	83	83	83	83	167	1,000	1,000	1,000	
Vote 9 - Engineering Services		23,065	23,065	23,065	23,065	23,065	23,065	23,065	23,065	23,065	23,065	44,026	274,674	293,301	257,790	
Vote 10 - Water Services		13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	27,000	162,000	230,500	213,800	
Vote 11 - Miscellaneous Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 12 - Regional Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 13 - Strategic Projects and Service Delivery Regulation		-	-	-	-	-	-	-	-	-	-	-	-	-	3,000	
Vote 14 - Electricity - Centlec (Soc) Ltd		12,216	12,216	12,216	12,216	12,216	12,216	12,216	12,216	12,216	12,216	24,431	146,588	201,167	221,765	
0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		-	57,349	57,349	57,349	57,349	57,349	57,349	57,349	57,349	57,349	112,594	686,082	870,102	793,371	
Single-year expenditure to be appropriated																
Vote 1 - City Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Executive Mayor		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		467	467	467	467	467	467	467	467	467	467	1,918	6,585	-	4,000	
Vote 4 - Finance		125	125	125	125	125	125	125	125	125	125	250	1,500	-	-	
Vote 5 - Social Services		442	442	442	442	442	442	442	442	442	442	883	5,300	1,032	40,154	
Vote 6 - Planning		2,868	2,868	2,868	2,868	2,868	2,868	2,868	2,868	2,868	2,868	(14,265)	14,410	-	-	
Vote 7 - Human Settlement and Housing		42	42	42	42	42	42	42	42	42	42	83	500	-	71,818	
Vote 8 - Fresh Produce Market		58	58	58	58	58	58	58	58	58	58	117	700	-	-	
Vote 9 - Engineering Services		13,710	13,710	13,710	13,710	13,710	13,710	13,710	13,710	13,710	13,710	(20,579)	116,524	84,116	104,744	
Vote 10 - Water Services		1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	(685)	16,388	-	-	
Vote 11 - Miscellaneous Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Regional Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Strategic Projects and Service Delivery Regulation		-	-	-	-	-	-	-	-	-	-	-	8,000	8,000	-	-
Vote 14 - Electricity - Centlec (Soc) Ltd		833	833	833	833	833	833	833	833	833	833	1,667	10,000	-	5,000	
0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	20,252	20,252	20,252	20,252	20,252	20,252	20,252	20,252	20,252	(22,612)	179,907	85,148	225,717	
Total Capital Expenditure		-	77,601	77,601	77,601	77,601	77,601	77,601	77,601	77,601	77,601	89,982	865,989	955,250	1,019,088	

e. Consolidated budgeted monthly capital expenditure (standard classification)

MAN Mangaung - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital Expenditure - Standard															
<i>Governance and administration</i>	5,366	6,374	6,374	6,374	6,374	6,374	6,374	6,374	6,374	6,374	6,374	(4,717)	64,393	68,212	105,707
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	3,000	10,000
Budget and treasury office	167	167	167	167	167	167	167	167	167	167	167	167	2,000	500	300
Corporate services	5,199	6,208	6,208	6,208	6,208	6,208	6,208	6,208	6,208	6,208	6,208	(4,884)	62,393	64,712	95,407
<i>Community and public safety</i>	3,532	2,524	2,524	2,524	2,524	2,524	2,524	2,524	2,524	2,524	2,524	13,615	42,384	69,832	109,131
Community and social services	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	1,874	22,484	55,300	77,016
Sport and recreation	1,008	-	-	-	-	-	-	-	-	-	-	11,092	12,100	8,500	11,000
Public safety	608	608	608	608	608	608	608	608	608	608	608	608	7,300	6,032	5,704
Housing	42	42	42	42	42	42	42	42	42	42	42	42	500	-	15,411
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	15,153	15,153	15,153	15,153	15,153	15,153	15,153	15,153	15,153	15,153	15,153	15,153	181,837	255,002	267,664
Planning and development	5,437	5,437	5,437	5,437	5,437	5,437	5,437	5,437	5,437	5,437	5,437	5,437	65,245	42,835	-
Road transport	9,716	9,716	9,716	9,716	9,716	9,716	9,716	9,716	9,716	9,716	9,716	9,716	116,592	212,167	267,664
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	47,973	47,973	47,973	47,973	47,973	47,973	47,973	47,973	47,973	47,973	47,973	47,973	575,674	561,205	535,585
Electricity	13,049	13,049	13,049	13,049	13,049	13,049	13,049	13,049	13,049	13,049	13,049	13,049	156,588	201,167	226,765
Water	14,866	14,866	14,866	14,866	14,866	14,866	14,866	14,866	14,866	14,866	14,866	14,866	178,388	230,500	213,800
Waste water management	18,929	18,929	18,929	18,929	18,929	18,929	18,929	18,929	18,929	18,929	18,929	18,929	227,147	118,238	95,020
Waste management	1,129	1,129	1,129	1,129	1,129	1,129	1,129	1,129	1,129	1,129	1,129	1,129	13,550	11,300	-
<i>Other</i>	142	142	142	142	142	142	142	142	142	142	142	142	1,700	1,000	1,000
Total Capital Expenditure - Standard	72,166	72,166	72,166	72,166	72,166	72,166	72,166	72,166	72,166	72,166	72,166	72,166	865,989	955,250	1,019,088

f. Consolidated budgeted monthly cash flow.

MAN Mangaung - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand															
Cash Receipts By Source															
Property rates	45,008	45,008	45,008	45,008	45,008	45,008	45,008	45,008	45,008	45,008	45,008	45,008	540,098	601,129	648,799
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	196,460	186,004	171,754	166,167	152,325	141,319	144,460	153,456	161,470	164,603	175,975	183,530	1,997,524	2,454,674	2,756,194
Service charges - water revenue	46,698	46,698	46,698	46,698	46,698	46,698	46,698	46,698	46,698	46,698	46,698	46,698	560,379	610,816	672,875
Service charges - sanitation revenue	11,324	11,324	11,324	11,324	11,324	11,324	11,324	11,324	11,324	11,324	11,324	11,324	135,891	146,707	160,069
Service charges - refuse revenue	7,710	7,710	7,710	7,710	7,710	7,710	7,710	7,710	7,710	7,710	7,710	7,710	92,526	99,917	109,046
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	2,159	25,908	27,560	29,213
Interest earned - external investments	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	14,825	177,902	190,528	204,280
Interest earned - outstanding debtors	11,625	11,625	11,625	11,625	11,625	11,625	11,625	11,625	11,625	11,625	11,625	11,625	139,501	142,146	145,998
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	1,101	13,208	10,327	8,208
Licences and permits	70	70	70	70	70	70	70	70	70	70	70	70	843	928	1,020
Agency services	303	303	303	303	303	303	303	303	303	303	303	303	3,631	3,851	3,987
Transfer receipts - operational	237,289	5,000	-	5,000	217,390	5,000	9,650	5,000	170,043	-	-	-	654,372	604,210	592,987
Other revenue	68,736	68,736	68,736	68,736	68,736	68,736	68,736	68,736	68,736	68,736	68,736	68,736	824,830	782,541	860,274
Cash Receipts by Source	643,309	400,564	381,314	380,727	579,275	355,879	363,670	368,016	541,072	374,163	385,535	393,090	5,166,612	5,675,334	6,192,950
Other Cash Flows by Source															
Transfer receipts - capital	250,000	10,500	4,100	10,500	203,360	10,500	6,771	180,157	10,500	-	-	-	686,388	707,406	748,407
Contributions recognised - capital & Contributed assets	991	991	991	991	991	991	991	991	991	991	991	991	11,888	17,833	33,135
Proceeds on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	0	1	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	3,366	3,366	3,366	3,366	3,366	3,366	3,366	3,366	3,366	3,366	3,366	3,366	40,394	35,712	-
Increase (decrease) in consumer deposits	500	500	500	500	500	500	500	500	500	500	500	500	6,000	6,230	6,550
Decrease (increase) in non-current debtors	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	55,000	30,000	30,000
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	902,749	420,504	394,854	400,667	792,075	375,819	379,881	557,613	561,012	383,603	394,975	402,530	5,966,282	6,472,514	7,011,042
Cash Payments by Type															
Employee related costs	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	99,260	1,191,122	1,307,722	1,390,389
Remuneration of councillors	39,991	39,991	39,991	39,991	39,991	39,991	39,991	39,991	39,991	39,991	39,991	39,991	479,886	53,657	57,398
Finance charges	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	16,704	200,445	213,266	228,392
Bulk purchases - Electricity	139,167	125,153	110,002	100,231	90,167	85,167	80,865	85,417	87,847	97,001	114,167	134,818	1,250,000	1,630,000	1,887,992
Bulk purchases - Water & Sewer	21,365	23,459	24,130	27,199	29,007	33,130	36,876	36,101	35,861	33,191	29,364	22,686	352,367	376,827	436,326
Other materials	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	21,951	263,415	305,194	343,920
Contracted services	21,421	21,421	21,421	21,421	21,421	21,421	21,421	21,421	21,421	21,421	21,421	21,421	257,051	261,824	273,019
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	10,157	121,889	107,990	109,207
Other expenditure	47,668	47,668	47,668	47,668	47,668	47,668	47,668	47,668	47,668	47,668	47,668	47,668	572,021	741,357	939,427
Cash Payments by Type	417,684	405,764	391,284	384,582	376,326	375,449	374,893	378,670	380,860	387,344	400,683	414,657	4,688,195	4,997,836	5,666,070
Other Cash Flows/Payments by Type															
Capital assets	57,733	57,733	57,733	57,733	57,733	57,733	57,733	57,733	57,733	57,733	57,733	57,733	692,791	811,963	866,225
Repayment of borrowing	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	35,000	33,200	31,900
Other Cash Flows/Payments	165,765	-	-	-	155,300	-	-	-	-	-	-	-	321,065	250,300	330,600
Total Cash Payments by Type	644,098	466,413	451,933	445,231	592,275	436,098	435,542	439,319	441,509	447,993	461,332	475,306	5,737,051	6,093,299	6,894,794
NET INCREASE/(DECREASE) IN CASH HELD	258,651	(45,910)	(57,080)	(44,564)	199,800	(60,280)	(55,661)	118,294	119,503	(64,390)	(66,357)	(72,776)	229,231	379,215	116,247
Cash/cash equivalents at the month/year begin:	423,517	682,168	636,258	579,178	534,615	734,415	674,135	618,474	736,768	856,271	791,881	725,524	423,517	652,748	1,031,963
Cash/cash equivalents at the month/year end:	682,168	636,258	579,178	534,615	734,415	674,135	618,474	736,768	856,271	791,881	725,524	652,748	652,748	1,031,963	1,148,211

11. ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS – ENTITY

(a) The entity

- (i) The municipality has established a municipal entity called CENTLEC (SOC);
- (ii) The municipality has entered into Service Delivery Agreement (SDA) and Sale of Business (SOB) Agreement and the SDA specifically provide that the said agreement will **“commence on the Effective Date and shall, subject to clause 42, endure indefinitely, unless superseded by national legislation” SDA clause 8;**
- (iii) Electricity services to communities, reticulation of electricity and maintenance of electricity infrastructure;
- (iv) The Service Delivery Agreement (SDA) duration is still in force.

(b) Aggregated annual budget of the entity

MAN Mangaung - Supporting Table SA31 Aggregated entity budget

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Financial Performance									
Property rates							-		
Service charges	967			1,691	1,832	1,832	2,103	2,611	2,932
Investment revenue	-			-	130	130	145	156	169
Transfers recognised - operational	64			13	13	13	17	21	23
Other own revenue	-			1	1		87	74	67
Contributions recognised - capital & contributed assets				25	25		114	103	117
Total Revenue (excluding capital transfers and contributions)	1,031	-	-	1,729	2,000	1,975	2,466	2,965	3,308
Employee costs	99			152	197	197	116	154	155
Remuneration of Board Members	0			1	1	1	1	2	2
Depreciation & asset impairment	75			45	45	45	154	164	170
Finance charges	-			14	14	14	15	15	16
Materials and bulk purchases	636			1,198	1,232	1,232	1,339	1,727	1,989
Transfers and grants	-			0	0	0	0	0	0
Other expenditure	233			257	441	441	654	653	663
Total Expenditure	1,044	-	-	1,668	1,932	1,932	2,280	2,714	2,996
Surplus/(Deficit)	(12)	-	-	62	68	43	186	251	311
Capital expenditure & funds sources									
Capital expenditure									
Transfers recognised - operational	6			125	131	131	102	85	84
Public contributions & donations	-			25	25	25	12	18	33
Borrowing	-			-	-	-	-	-	-
Internally generated funds	-			35	35	35	43	99	110
Total sources	6	-	-	185	190	190	157	201	227
Financial position									
Total current assets	529	662		322	322	322	324	530	604
Total non current assets	2,783	2,676		1,942	2,860	2,860	3,506	3,465	3,708
Total current liabilities	208	346		522	522	522	522	726	799
Total non current liabilities	807	813		1,436	1,436	1,436	1,436	1,436	1,436
Equity							1,872	1,832	2,077
Cash flows									
Net cash from (used) operating	89	158		144	222	222	186	384	270
Net cash from (used) investing	(200)	(149)		(107)	(185)	(185)	(184)	(216)	(227)
Net cash from (used) financing	65	5		(0)	-	-	-	-	-
Cash/cash equivalents at the year end	0	15		52	52	52	54	222	265

(c) An executive summary of the annual budget and multi-year business plan:

- (i) The municipal entity is wholly owned by the City;
- (ii) The City has established Board of Directors who will oversee the activities of the municipal entity on the behalf of the municipality. A political and administrative representative of the City serve on the Board of Directors of Centlec to protect the interest of the Shareholder;
- (iii) The primary mandate of the municipal entity is to provide electricity services to communities, reticulate electricity and maintain the electricity infrastructure;
- (iv) The funding of the municipal entity is derived from the sale of electricity and grant received from the Department of Energy for Electrification and Capital Grant from the City for upgrading of electricity infrastructure;

- (v) In the main, the SDA provide for rendering of electricity services in compliance with the requirement of the National Electricity Regulator as stipulated in the Distribution and Generation Licences. On an annual basis the services discharged by the municipal entity are articulated in the Business Plan of the Entity that is approved by the Board of Directors and subsequently by the municipality. The City and the municipal entity has embarked on the process of reviewing the SDA and SOB;
- (vi) The City reviews and provide comments on the Annual Business Plan of the entity and ensures that critical matters related to electricity services, maintenance of infrastructure and compliance to licenses conditions are captured in the IDP of the City;
- (vii) The municipal entity has played a critical role in installing electricity infrastructure to anchor future development, maintenance of electricity infrastructure to ensure reliable electricity supply, efficient provision of electricity services and extending and connecting households to electricity services

12. CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

Included in the budget are costs for the two main contracts for services, which will impose financial obligations on the municipality beyond the MTREF period.

Past and Current Costs of Contract

MAN Mangaung - Supporting Table SA33 Contracts having future budgetary implications

Description	Preceding Years	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework			Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Total Contract Value
	Total	Original Budget	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand													
Parent Municipality:													
Revenue Obligation By Contract													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Operating Revenue Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract													
Bioewater		322,857	345,457	368,881	427,769	470,546	517,601	569,361	626,297	688,927	757,819	833,601	5,949,116
Cleaning Of CBD MD 70		1,214	1,287	1,364	1,446								5,310
Door to door collection MD 92 & 92A		13,297	14,095	14,941	15,837								58,171
Total Operating Expenditure Implication	-	337,368	360,839	405,186	445,052	470,546	517,601	569,361	626,297	688,927	757,819	833,601	6,012,597
Capital Expenditure Obligation By Contract													
Heavy rehabilitation of St Georges Street		3,500	4,000										
Heavy Rehabilitation of Wilcocks Road		3,861	6,100										
Heavy Rehabilitation of Andries Pretorius Street		14,204	18,000										32,204
Batho roads learnership project		4,765	3,404										8,168
Total Capital Expenditure Implication	-	26,330	31,504	-	-	-	-	-	-	-	-	-	57,833
Total Parent Expenditure Implication	-	363,698	392,342	405,186	445,052	470,546	517,601	569,361	626,297	688,927	757,819	833,601	6,070,430
Entities:													
Revenue Obligation By Contract													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Operating Revenue Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Operating Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Capital Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-

EXTERNAL MECHANISMS

MAN Mangaung - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
To be awarded	Yrs	5	Banking Services	30 June 2018	6,600

13. CAPITAL EXPENDITURE DETAILS

a. Details of Capital Expenditure by class and sub-class areas are provided below:

Most projects under the Infrastructure class and sub-class are for the development and construction until projects are finalized, save for projects that are implemented in phases.

MAN Mangaung - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	308,005	201,028	277,809	477,865	496,956	496,956	536,477	533,980	487,104
Infrastructure - Road transport	30,485	7,956	66,792	80,025	80,025	80,025	71,281	145,719	147,614
<i>Roads, Pavements & Bridges</i>	30,485	7,956	66,792	80,025	80,025	80,025	71,281	145,719	147,614
<i>Storm water</i>	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	100,534	22,537	114,091	162,592	168,174	168,174	126,845	145,323	157,259
<i>Generation</i>	-	-	-	-	-	-	-	-	-
<i>Transmission & Reticulation</i>	96,498	22,537	114,091	162,592	168,174	168,174	126,845	145,323	157,259
<i>Street Lighting</i>	4,035	-	-	-	-	-	-	-	-
Infrastructure - Water	19,019	7,510	32,287	106,311	109,791	109,791	131,388	151,700	113,800
<i>Dams & Reservoirs</i>	-	-	-	-	-	-	-	-	-
<i>Water purification</i>	-	-	-	-	-	-	-	-	-
<i>Reticulation</i>	19,019	7,510	32,287	106,311	109,791	109,791	131,388	151,700	113,800
Infrastructure - Sanitation	26,537	35,006	45,236	128,936	138,965	138,965	206,947	91,238	68,431
<i>Reticulation</i>	-	-	-	-	-	-	-	-	-
<i>Sewerage purification</i>	26,537	35,006	45,236	128,936	138,965	138,965	206,947	91,238	68,431
Infrastructure - Other	131,430	128,019	19,402	-	-	-	15	-	-
<i>Waste Management</i>	328	1,500	-	-	-	-	-	-	-
<i>Transportation</i>	131,101	126,519	19,402	-	-	-	-	-	-
<i>Gas</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	15	-	-
Community	24,943	197	10,266	11,000	11,000	11,000	24,600	23,800	41,650
Parks & gardens	-	-	-	3,000	3,000	3,000	5,000	7,300	9,350
Sportsfields & stadia	-	-	7,185	-	-	-	12,000	16,500	21,500
Swimming pools	-	-	-	-	-	-	-	-	-
Community halls	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Recreational facilities	-	-	3,036	8,000	8,000	8,000	5,600	-	4,000
Fire, safety & emergency	-	-	-	-	-	-	-	-	-
Security and policing	24,943	197	46	-	-	-	2,000	-	6,800
Buses	-	-	-	-	-	-	-	-	-
Clinics	-	-	-	-	-	-	-	-	-
Museums & Art Galleries	-	-	-	-	-	-	-	-	-
Cemeteries	-	-	-	-	-	-	-	-	-
Social rental housing	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	2,500	6,108	6,108	-	-	-
Buildings	-	-	-	2,500	1,820	1,820	-	-	-
Other	-	-	-	-	4,288	4,288	-	-	-
Investment properties	2,293	-	8,894	9,500	9,500	9,500	8,500	10,000	73,407
Housing development	2,293	-	8,894	9,500	9,500	9,500	8,500	10,000	73,407
Other	-	-	-	-	-	-	-	-	-
Other assets	40,744	5,676	28,846	92,098	100,126	100,126	129,804	152,474	70,617
General vehicles	8,952	-	3	36,148	36,660	36,660	38,390	40,427	-
Specialised vehicles	12,176	-	-	-	-	-	-	-	-
Plant & equipment	8,947	1,148	14,306	3,500	9,000	9,000	1,441	712	2,546
Computers - hardware/equipment	-	-	-	2,000	7,000	7,000	6,500	5,000	2,500
Furniture and other office equipment	10,670	4,302	13,499	17,600	15,064	15,064	9,255	6,500	5,300
Abattoirs	-	-	-	-	-	-	-	-	-
Markets	-	128	606	-	-	-	-	-	-
Civic Land and Buildings	-	99	432	1,000	1,000	1,000	53,835	48,835	1,060
Other Buildings	-	-	-	8,450	8,450	8,450	20,384	51,000	59,016
Other Land	-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)	-	-	-	-	-	-	-	-	-
Other	-	-	-	23,400	22,952	22,952	-	-	195
Agricultural assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Biological assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming	-	-	-	-	-	-	-	-	-
Other (<i>list sub-class</i>)	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	375,985	206,901	325,815	592,962	623,690	623,690	699,381	720,254	672,778

MAN Mangaung - Supporting Table SA34b Consolidated capital expenditure on existing assets by asset class

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	247,957	229,436	244,850	155,205	335,129	335,129	136,790	218,477	318,346
Infrastructure - Road transport	216,774	123,810	105,095	74,620	183,246	183,246	39,196	61,633	133,700
Roads, Pavements & Bridges	216,774	123,810	105,095	74,620	183,246	183,246	39,196	61,633	133,700
Storm water	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	5,577	16,714	16,547	26,175	26,175	26,175	2,844	39,744	42,646
Generation	-	-	-	-	-	-	-	-	-
Transmission & Reticulation	5,577	16,714	16,547	26,175	26,175	26,175	2,744	39,644	42,446
Street Lighting	-	-	-	-	-	-	100	100	200
Infrastructure - Water	5,311	14,443	47,544	33,000	69,852	69,852	47,000	78,800	100,000
Dams & Reservoirs	-	-	-	-	-	-	-	-	-
Water purification	-	-	-	-	-	-	-	-	-
Reticulation	5,311	14,443	47,544	33,000	69,852	69,852	47,000	78,800	100,000
Infrastructure - Sanitation	4,009	35,272	74,317	9,000	23,364	23,364	20,200	27,000	42,000
Reticulation	-	-	-	-	-	-	-	-	-
Sewerage purification	4,009	35,272	74,317	9,000	23,364	23,364	20,200	27,000	42,000
Infrastructure - Other	16,286	39,196	1,348	12,410	32,492	32,492	27,550	11,300	-
Waste Management	545	4,063	1,348	12,410	18,992	18,992	13,550	11,300	-
Transportation	-	35,134	-	-	7,500	7,500	14,000	-	-
Gas	-	-	-	-	-	-	-	-	-
Other	15,740	-	-	-	6,000	6,000	-	-	-
Community	57,421	11,816	9,932	4,500	25,383	25,383	-	320	385
Parks & gardens	-	-	-	-	-	-	-	-	-
Sportsfields & stadia	56,732	8,780	9,932	-	-	-	-	-	-
Swimming pools	-	-	-	-	3,500	3,500	-	-	-
Community halls	-	-	-	3,500	6,000	6,000	-	-	-
Libraries	-	-	-	-	1,500	1,500	-	-	-
Recreational facilities	508	2,955	-	1,000	10,883	10,883	-	-	-
Fire, safety & emergency	-	-	-	-	-	-	-	-	-
Security and policing	-	-	-	-	3,500	3,500	-	320	385
Buses	-	-	-	-	-	-	-	-	-
Clinics	-	-	-	-	-	-	-	-	-
Museums & Art Galleries	-	-	-	-	-	-	-	-	-
Cemeteries	-	-	-	-	-	-	-	-	-
Social rental housing	-	-	-	-	-	-	-	-	-
Other	181	81	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	3,202	3,202	-	-	300
Buildings	-	-	-	-	3,202	3,202	-	-	300
Other	-	-	-	-	-	-	-	-	-
Investment properties	14,744	5,308	-	-	-	-	-	-	-
Housing development	-	5,308	-	-	-	-	-	-	-
Other	14,744	-	-	-	-	-	-	-	-
Other assets	6,384	5,274	6,867	1,000	7,666	7,666	29,818	16,200	27,278
General vehicles	-	1,831	11	-	839	839	478	-	-
Specialised vehicles	6,107	-	-	-	-	-	-	-	-
Plant & equipment	-	-	-	1,000	400	400	23,500	3,000	7,178
Computers - hardware/equipment	-	-	-	-	-	-	80	-	-
Furniture and other office equipment	7	699	6,856	-	-	-	2,060	2,200	2,700
Abattoirs	-	2,743	-	-	-	-	-	-	-
Markets	-	-	-	-	339	339	1,700	1,000	1,000
Civic Land and Buildings	-	-	-	-	6,088	6,088	2,000	10,000	16,400
Other Buildings	270	-	-	-	-	-	-	-	-
Other Land	-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									
Biological assets	-	-	-	-	-	-	-	-	-
List sub-class									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
Total Capital Expenditure on renewal of existing assets	326,506	251,834	261,649	160,705	371,380	371,380	166,608	234,997	346,309

14. LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In Year Reporting
Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published performance on the municipality's website.
2. Internship Programme
The municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial services Departments.
3. Budget and Treasury Office
The Budget and Treasury Office has been established in accordance with the MFMA.
4. Audit Committee
An Audit Committee has been established and is fully functional.
5. Risk Management
The Risk Management Committee has not been established and a Chief Risk Officer has been appointed.
6. Service Delivery and Implementation Plan
The detail SDBIP document is at a draft stage and will be finalised after approval of the 2013/14 MTREF in June 2013 directly aligned and informed by the 2013/14 MTREF.
7. Annual Report
Annual Report is compiled in terms of the MFMA and National Treasury requirements.
8. Property Rates Act
The new Municipal Property Rates Act, No 6 of 2004, was fully implemented on the 1st July 2009.

15. OTHER SUPPORTING DOCUMENTS

Table SA36 - Consolidated Detailed Capital Budget

MAN Mangaung - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
					Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
R thousand									
Parent municipality: CORPORATE SERVICES FACILITIES MANAGEMENT	UPGRADING: HEIDEDAL SWIMMING POOL	613701001	3	COMMUNITY	1,100		4,000	16	N
	UPGRADING OF BILLY MURISON STADIUM	613702001	3	COMMUNITY	2,500	1,500	1,000	16	N
	UPGRADING OF SELOSESHA STADIUM	613702002	3	COMMUNITY	2,000	3,000	3,000	40	N
	CONSTRUCTION OF 20X30 SWIMMING POOL: THABA NCHU: MMABANA STADIUM	613702003	3	COMMUNITY	4,500			34	N
	INSTALLATION OF LIGHT MAST: MASENKENG STADIUM	613702004	3	COMMUNITY	-	-		1	N
	UPGRADING OF BOTSHABELO STADIUM	613702005	3	COMMUNITY	2,000	4,000	3,000	29	N
	UPGRADING OF HISTORICAL BUILDINGS: CITY HALL	613703001	3	HERITAGE ASSETS	-	-		19	N
	ABLUTION FACILITIES: THABA NCHU WORKSHOP	613703002	3	OTHER ASSETS	-			37	N
	UPGRADING OF BRAM FISCHER BUILDING	613703003	3	OTHER ASSETS	-	-	-	19	N
	ELECTRONIC EQUIPMENT: AUDITORIUMS	613703004	3	OTHER ASSETS	-			19	N
	REPAIRS THABANCHU REGIONAL OFFICES	613703005	3	OTHER ASSETS	-			40	N
	REHABILITATION OF FREEDOM SQUARE SPORT CENTRE	613703006	3	COMMUNITY	1,500	2,000	1,500	6	N
	MULTI PURPOSE CENTRE: GRASSLAND 2	613703007	3	COMMUNITY	2,000	4,000	9,000	17	N
	JOHNSON BENDILE STADIUM: MASTER PLAN	613703008	3	COMMUNITY	2,000	2,000	4,000	2	N
	DESKTOP COMPUTERS (DESKTOP, SERVER, TABLET, NOTEBOOK,ETC.)	613902001	2	OTHER ASSETS	6,500	5,000	2,500	All	N
	INFORMATION MANAGEMENT SYSTEMS ENHANCEMENT	613902001	2	OTHER ASSETS	6,500	3,000	3,000	All	N
	CITY SERVICE MONITORING AND EVALUATION SYSTEM	613902001	2	OTHER ASSETS	1,000	3,000	2,000	All	N
	EVENUS MIGRATION TO SOLAR	613904001	2	OTHER ASSETS	985	-	-	All	N
FINANCE									
REVENUE MANAGEMENT	RATES REVAMP	6144030001	13	OTHER ASSETS	1,500	-	-	All	R
ASSET MANAGEMENT	OFFICE OF FURNITURE	614502001	13	OTHER ASSETS	500	500	300	All	N
SOCIAL SERVICES									
EMERGENCY MANAGEMENT SERVICES	AUDIO/RADIO SWITCH SYSTEM	615416001	9	OTHER ASSETS		-	100	All	R
	REPAIR CENTRAL FIRE STATION BUILDING	615421001	6	HERITAGE ASSETS			300	1	R
	CARPORTS - CENTRAL FIRE STATION	615421002	6	OTHER ASSETS	-		50	20	N
	NEW SOUTHERN REGION FIRE STATION	615421003	6	OTHER ASSETS	2,900			9	N
	EHRlichPARK FIRE STATION: UPGRADE/REPLACE FENCE	615421004	6	OTHER ASSETS			125	10	R
	CARPORTS - EHRlichPARK FIRE STATION	615421005	6	OTHER ASSETS			95	10	N
	EHRlichPARK FIRE STATION: HOT FIRE TRAINING FACILITY	615421006	6	OTHER ASSETS			-	All	N
	CENTRAL FIRE STATION: UPGRADE/ REPLACE FENCE	615421007	6	OTHER ASSETS			130	1	R
	EHRlichPARK FIRE STATION : MULTI GYM	615421008	6	OTHER ASSETS			180	10	N
	BAYSWATER FIRE STATION: MULTIGYM	615421009	6	OTHER ASSETS			-	All	N
	RADIO REPEATER : SOUTHERN REGION N1 SOUTH	615421010	6	OTHER ASSETS			150	All	N
	PNEUMATIC CHISEL SET	615421011	6	OTHER ASSETS			-	All	N
	UPGRADING/REPLACEMENT OF EXISTING FENCE BLOEMFONTEIN FIRE STATION	615421012	6	OTHER ASSETS		320		20	R
	EXTENSION/UPGRADING OF EXISTING HOT FIRE TRAINING FACILITY - EHRlichPARK FIRE STA	615421013	6	OTHER ASSETS		712		18	N
	SELOSESHA FIRE STATION: UPGRADE/ REPLACE FENCE	615421014	6	OTHER ASSETS			-	39	R
	CARPORTS - THABA NCHU FIRE STATION	615421015	6	OTHER ASSETS			50	39	N
	SELOSESHA FIRE STATION : MULTI GYM	615421016	6	OTHER ASSETS			180	39	N

MAN Mangaung - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
					Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
R thousand									
TRAFFIC AND LAW ENFORCEMENT	POSITIVE PRESSURE VENTILATOR	615421017	6	OTHER ASSETS			48	All	R
	UPGRADING/REPLACEMENT OF EXISTING FENCE - THABA NCHU	615421018	6	OTHER ASSETS		-	130	39	R
	PORTABLE SUBMERSIBLE PUMP	615421019	6	OTHER ASSETS			42	All	N
	HYDRAULIC TELESCOPIC RAM	615421020	6	OTHER ASSETS			65	All	N
	TRAFFIC LAW ENFORCEMENT CAMERAS (FIXED)	615511001	9	OTHER ASSETS			1,000	N	N
	LAW ENFORCEMENT CAMERAS (DIGITAL CAMERAS)	615511002	9	OTHER ASSETS			500	N	N
	ESTABLISHMENT OF A MUNICIPAL COURT	615511003	9	OTHER ASSETS	2,000	5,000	-	1	N
	PURCHASING OF PARKING METER SYSTEM	615511004	9	OTHER ASSETS			250	1	N
	ACCESS CONTROL PARKING GARAGE	615516001	9	OTHER ASSETS			150	1	N
	9MM PISTOL	615541001	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541002	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541003	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541004	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541005	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541006	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541007	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541008	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541009	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541010	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541011	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541012	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541013	9	OTHER ASSETS			10	All	R
	9MM PISTOL	615541014	9	OTHER ASSETS			10	All	N
BULLET PROOF VESTS	615541015	9	OTHER ASSETS			150	All	N	
CCTV	615541016	9	OTHER ASSETS	2,000			All	N	
CCTV - INTEGRATION	615541017	9	OTHER ASSETS			2,000	All	N	
PARKS AND CEMETERIES	RELOCATION OF ZOO	615621001	8	OTHER ASSETS	17,484	48,000	42,216	26	N
	POINT OF SALE SYSTEM	615621002	8	OTHER ASSETS				20	N
	NEW ROADS & STORMWATER BOTSHABELO REGIONAL CEMETERY	615652001	8	INFRASTRUCTURE			7,000	35	N
	NEW ROADS & STORMWATER BOTSHABELO CEMETERY	615652002	8	INFRASTRUCTURE			4,000	30	R
	CONSTRUCTION OF OFFICES & CLOAKROOM BOTSHABELO CEMETERY	615652003	8	INFRASTRUCTURE				30	N
	NEW ROADS & STORMWATER BAINSVLEI CEMETERY	615652004	8	INFRASTRUCTURE			2,000	16	N
	UPGRADING ROADS & STORMWATER PHAHAMENG CEMETERY	615652005	8	INFRASTRUCTURE			1,000	3	R
	ABLUTION BLOCK SOUTH PARK CEMETERY	615652006	8	OTHER ASSETS			800	18	N
	PERIMETER FENCE STORMLAAN CEMETERY	615652007	8	OTHER ASSETS			1,000	16	N
	PERIMETER FENCE BAINSVLEI CEMETERY	615652008	8	OTHER ASSETS			3,000	16	N
	PURCHASING LAND FOR A NEW CEMETERY BLOEMFONTEIN	615652009	8	OTHER ASSETS			6,000	N	N
	DEVELOPMENT / UPGRADING OF PARKS - BLOEMFONTEIN	615661001	8	COMMUNITY			1,000	16	N
	DEVELOPMENT / UPGRADING OF PARKS BOTSHABELO	615661002	8	COMMUNITY			1,000	28	N
	DEVELOPMENT / UPGRADING OF PARKS THABA NCHU	615661003	8	COMMUNITY			1,000	40	N
	UPGRADING OF HERTZOG SQUARE	615661004	8	COMMUNITY			1,500	1	N
BEAUTIFICATION OF THE WAAIHOEK PRECINT	615661005	8	COMMUNITY			1,350	1	N	
BEAUTIFICATION OF SOUTHPARK CEMETERY	615661006	8	COMMUNITY			500	12	N	

MAN Mangaung - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
					Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
R thousand									
DISASTER MANAGEMENT	FENCING OF HAMILTONPARK	615661007	8	OTHER ASSETS			650	8	N
	GREENING BLOEMSPRUIT BATHO	615661008	8	COMMUNITY			-	1	N
	BEAUTIFICATION/ENHANCEMENT OF RAYMOND MHLABA STREET	615661009	8	COMMUNITY			1,500	16	N
	BEAUTIFICATION/ENHANCEMENT OF KENNETH KAUNDA ROAD	615661010	8	COMMUNITY			1,500	8	N
	DEVELOPMENT / UPGRADING OF PARKS - BLOEMFONTEIN	615661011	8	COMMUNITY	2,000	4,000		16	N
	DEVELOPMENT / UPGRADING OF PARKS BOTSHABELO	615661012	8	COMMUNITY	1,500	1,700		28	N
	DEVELOPMENT / UPGRADING OF PARKS THABA NCHU	615661013	8	COMMUNITY	1,500	1,600		40	N
	ESTABLISHMENT/CONSTRUCTION OF PURPOSE BUILT DISASTER MANAGEMENT CENTRE	615711001	6	OTHER ASSETS		400		18	N
	HIGH BAND PORTABLE TWO WAY RADIO	615711002	6	OTHER ASSETS	-	-	5	All	N
	HIGH BAND PORTABLE TWO WAY RADIO	615711003	6	OTHER ASSETS	-	-	5	All	N
	HIGH BAND PORTABLE TWO WAY RADIO	615711004	6	OTHER ASSETS	-	-	5	All	N
	HIGH BAND PORTABLE TWO WAY RADIO	615711005	6	OTHER ASSETS	-	-	5	All	N
PLANNING									
TOWN AND REGIONAL PLANNING	TOWNSHIP STABLISHMENT BOTSHABELO WEST EXTENSION	616212001	11	INFRASTRUCTURE	-	-	-	45	N
	ENGINEERING DESIGN OF 2 NODES	616212002	11	OTHER ASSETS	-	-	-	17	N
	SERVICES RETICULATION OF MMM LAND WITHIN THE TWO N8 NODES	616212003	11	OTHER ASSETS	42,835	42,835	-	17	N
	CONCEPT AND DETAIL DESIGN FOR MMM LAND	616212004	11	INFRASTRUCTURE	-	-	-		N
	AIRPORT DEVELOPMENT NODE	616212005	11	OTHER ASSETS	-	-	-	17	N
	NAVAL HILL PHASE 2	616212006	11	OTHER ASSETS	-	-	-	21	N
	BOTSHBELO NODE	616212007	11	OTHER ASSETS	-	-	-	41	N
	REDEVELOPMENT OF HOFFMAN SQUARE	616212008	11	INFRASTRUCTURE	14,000	-	-	All	R
	REDEVELOPMENT OF HOFFMAN SQUARE	616212009	11	INFRASTRUCTURE	-	-	-	All	N
	3 x COMPUTERS	616214001	11	OTHER ASSETS	40	-	-	All	R
	HP PLOTTER	616214002	11	OTHER ASSETS	60	-	-	All	R
	BARCODE SYSTEM AND HANDHELD COMPUTERS	616224001	11	OTHER ASSETS	270	-	-	All	N
	3 X COMPUTERS	616224002	11	OTHER ASSETS	40	-	-	All	R
ECONOMIC DEVELOPMENT									
HUMAN SETTLEMENT AND HOUSING									
ADMINISTRATION									
	TOILET FACILITIES: 60 TWO ROOMED HOUSES HEIDEDAL-WARD 16 - HILLCREST, MURISON AN	616501001	1	INFRASTRUCTURE	500	-	-	16	N
	WHITE CITY INFRASTRUCTURE - BULK SERVICES;WATER NETWORK; SEWER AND ERF CONNE	616501002	1	INFRASTRUCTURE	-	-	-	1	N
	SEWER UPGRADE - BRANDWAG FLATS	616501003	1	INFRASTRUCTURE	-	-	-	20	N
	ELECTRICAL SUBSTATION - BRANDWAG FLATS	616501004	1	INFRASTRUCTURE	-	-	-	20	N
	DEVILS FORK - THABA NCHU HOUSING OFFICE	616501005	1	OTHER ASSETS	-	-	-	All	N
	RENOVATIONS - THABA NCHU HOUSING OFFICE	616501006	1	OTHER ASSETS	-	-	-	All	R
	PAVING - THABA NCHU HOUSING OFFICE	616501007	1	OTHER ASSETS	-	-	-	All	N
	CONSTRUCTION OF SECTION M OFFICE - BOTSHABELO	616501008	1	OTHER ASSETS	-	-	-	All	N
	CONSTRUCTION OF SECTION D OFFICE - BOTSHABELO	616501009	1	OTHER ASSETS	-	-	-	All	N
	PROCUREMENT OF 4 COMPUTERS - BOTSHABELO HOUSING OFFICES	616501010	1	OTHER ASSETS	-	-	-	All	N
	1XSEDAN - BOTSHABELO HOUSING OFFICE	616501011	1	OTHER ASSETS	-	-	-	All	N
	1XLIGHT DELIVERY VAN - BOTSHABELO OFFICE	616501012	1	OTHER ASSETS	-	-	-	All	N
	1XLIGHT DELIVERY VAN - BOTSHABELO OFFICE	616501013	1	OTHER ASSETS	-	-	-	All	N
	STABILISATION OF SOIL AND PAVING - LOURIERPARK SCHEME	616501014	1	OTHER ASSETS	-	-	-	18	N
	CONSTRUCTION OF PARKING SHELTERS FOR 50 UNITS - LOURIERPARK SCHEME	616501015	1	INFRASTRUCTURE	-	-	-	18	N

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Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
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R thousand									
LAND DEVELOPMENT AND PROPERTY MANAGEMENT	INTERNAL SERVICES (WATER AND SANITATION) BLOEMSIDE SCHOOL SITES (324 RESIDENTIAL)	616501016	1	INFRASTRUCTURE	-	-	10,692	8	N
	INTERNAL SERVICES (WATER AND SANITATION) BLOEMSIDE 4 - SONDER WATER (91 RESIDENTIAL)	616501017	1	INFRASTRUCTURE	-	-	3,003	45	N
	INTERNAL SERVICES (WATER AND SANITATION) NAMIBIA 27921 & 27778 (52 RESIDENTIAL ERV)	616501018	1	INFRASTRUCTURE	-	-	1,716	45	N
	PRO-ACTIVE ACQUISITION OF LAND FOR HUMAN SETTLEMENTS IN BLOEMSPRUIT (PROPOSED)	616541001	11	INFRASTRUCTURE	8,000	10,000	17,000	45	N
	FURTHER ACQUISITION OF LAND FOR HUMAN SETTLEMENTS IN GRASSLAND PHASE 4 (KHAYELI)	616541002	11	OTHER ASSETS	-	-	-	45	N
	PRO-ACTIVE ACQUISITION OF ALONG (N8) FOR HUMAN SETTLEMENT	616541003	11	INFRASTRUCTURE	-	-	21,407	All	N
	THABA NCHU STATION SITES PROJECT	616541004	11	INFRASTRUCTURE	-	-	-	All	N
	ACQUISITION OF LAND FOR BOTSHABELO/THABA NCHU NODE - SEPANE	616541005	11	INFRASTRUCTURE	-	-	35,000	All	N
	ACQUISITION OF LAND FOR N8 DEVELOPMENT CORRIDOR - VIRGINIA 1435	616541006	11	INFRASTRUCTURE	-	-	-	All	N
	FRESH PRODUCE MARKET	MECHANICAL PLANT	616602001	12	OTHER ASSETS	1,000	1,000	1,000	All
BATTERY DRIVEN SCRUBBING MACHINE		616602002	12	OTHER ASSETS	700	-	-	All	R
ENGINEERING SERVICES FLEET SERVICES AND ENGINEERING SUPPORT	VEHICLE LEASING	6172010001	4	OTHER ASSETS	32,975	35,712	-	All	N
	20 TON TROLLEY HYDRAULIC JACK	6172010002	4	OTHER ASSETS	21	-	-	All	N
	TYRE CHANGING MACHINE FOR CONSTRUCTION EQUIPMENT	6172010003	4	OTHER ASSETS	100	-	-	All	N
	FOUR (4)OFF TWO-POST CAR LIFTS	6172010004	4	OTHER ASSETS	200	-	-	All	N
	HEAVY DUTY PRESSURE CLEANER FOR CONSTRUCTION EQUIPMENT	6172010005	4	INFRASTRUCTURE	15	-	-	All	N
	PAVING FOR BOTSHABELO WORKSHOP AREA	6172010006	4	OTHER ASSETS	120	-	-	All	N
	VEHICLE LWB	6172010007	4	OTHER ASSETS	222	-	-	All	R
	VEHICLE SEDAN	6172010008	4	OTHER ASSETS	256	-	-	All	R
	EPWP UPGRADING OF ROADS	6173270001	14	INFRASTRUCTURE	3,896	-	-	All	R
	SLEEPER REPLACEMENT AND THERMIT WELDS	6173270002	14	INFRASTRUCTURE	100	100	200	All	R
ROADS AND STORMWATER	UPGRADING OF STREETS AND STORMWATER: TOORDAN ST	6173270003	14	INFRASTRUCTURE	8,000	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: DISPENSARY ST	6173270004	14	INFRASTRUCTURE	3,400	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: MOCHER ST	6173270005	14	INFRASTRUCTURE	3,000	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: MAN RD 103	6173270006	14	INFRASTRUCTURE	1,000	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: NGYCAY RD	6173270007	14	INFRASTRUCTURE	1,050	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: MAN RD 121	6173270008	14	INFRASTRUCTURE	2,100	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: MAN RD 101	6173270009	14	INFRASTRUCTURE	900	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO 60	6173270010	14	INFRASTRUCTURE	600	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO (LEARNERSHIPS)	6173270011	14	INFRASTRUCTURE	1,000	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO R5	6173270012	14	INFRASTRUCTURE	-	2,677	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO R6	6173270013	14	INFRASTRUCTURE	1,016	1,016	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO (LEARNERSHIPS)	6173270014	14	INFRASTRUCTURE	6,112	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO (LEARNERSHIPS)	6173270015	14	INFRASTRUCTURE	2,394	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO (LEARNERSHIPS)	6173270016	14	INFRASTRUCTURE	917	-	-	1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO RD 1	6173270017	14	INFRASTRUCTURE	3,483	-	-	2	N
	UPGRADING OF STREETS AND STORMWATER: BATHO RD 2	6173270018	14	INFRASTRUCTURE	2,106	-	-	2	N
	UPGRADING OF STREETS AND STORMWATER: BATHO RD 3	6173270019	14	INFRASTRUCTURE	2,619	-	-	2	N
	UPGRADING OF STREETS AND STORMWATER: STORMLAAN	6173270020	14	INFRASTRUCTURE	2,600	4,600	-	48	N
	UPGRADING OF STREETS AND STORMWATER: REGIONAL 1	6173270021	14	INFRASTRUCTURE	-	-	-	5	N
	UPGRADING OF STREETS AND STORMWATER: LESSING	6173270022	14	INFRASTRUCTURE	2,200	13,057	-	17	N
	UPGRADING OF STREETS AND STORMWATER: TSUENE ST	6173270023	14	INFRASTRUCTURE	-	5,664	-	14	N

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Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
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R thousand									
	UPGRADING OF STREETS AND STORMWATER: MAN RD 473	6173270024	14	INFRASTRUCTURE		3,109		11	N
	UPGRADING OF STREETS AND STORMWATER: MAN RD 474	6173270025	14	INFRASTRUCTURE		2,426		11	N
	UPGRADING OF STREETS AND STORMWATER: MAN RD 475	6173270026	14	INFRASTRUCTURE		1,221		11	N
	UPGRADING OF STREETS AND STORMWATER: NAZO ST	6173270027	14	INFRASTRUCTURE		1,712		5	N
	UPGRADING OF STREETS AND STORMWATER: ROAD 6	6173270028	14	INFRASTRUCTURE		5,211		6	N
	UPGRADING OF STREETS AND STORMWATER: MAN RD 778	6173270029	14	INFRASTRUCTURE		5,327		7	N
	UPGRADING OF STREETS AND STORMWATER: MOHALELI ST	6173270030	14	INFRASTRUCTURE		3,448		1	N
	UPGRADING OF STREETS AND STORMWATER: 7TH ST	6173270031	14	INFRASTRUCTURE		11,389		30	N
	UPGRADING OF STREETS AND STORMWATER: BOT RD 719	6173270032	14	INFRASTRUCTURE		6,506		34	N
	UPGRADING OF STREETS AND STORMWATER: ROAD K 13	6173270033	14	INFRASTRUCTURE		4,484		28	N
	UPGRADING OF STREETS AND STORMWATER: ROAD 68	6173270034	14	INFRASTRUCTURE		1,616		7	N
	UPGRADING OF STREETS AND STORMWATER: BOT RD 350	6173270035	14	INFRASTRUCTURE	3,785	10,000		32	N
	UPGRADING OF STREETS AND STORMWATER: MAPHISA	6173270036	14	INFRASTRUCTURE	3,003	11,000		3	N
	UPGRADING OF STREETS AND STORMWATER: BOT OUT RD	6173270037	14	INFRASTRUCTURE		9,227		37	N
	UPGRADING OF STREETS AND STORMWATER: BOT RD 1055	6173270038	14	INFRASTRUCTURE	2,750			37	N
	UPGRADING OF STREETS AND STORMWATER: THA RD 2033	6173270039	14	INFRASTRUCTURE	3,260			43	N
	UPGRADING OF STREETS AND STORMWATER: THA RD 2035	6173270040	14	INFRASTRUCTURE	4,103	5,000		43	N
	UPGRADING OF ROADS&SW: De BRUYN	6173270041	14	INFRASTRUCTURE		6,930	9,270	48	N
	UPGRADING OF ROADS&SW: ROAD 6 EXSTENSION BRIDGE	6173270042	14	INFRASTRUCTURE			5,000	11	N
	UPGRADING OF ROADS&SW: TURN LANES AT MASELSPOORT ROAD	6173270043	14	INFRASTRUCTURE		2,500		17	N
	UPGRADING OF ROADS&SW: REALINE OF CURVE DAN PIENAAR DRV	6173270044	14	INFRASTRUCTURE		9,600		20	N
	UPGRADING OF ROADS&SW: BLOEM RD 149	6173270045	14	INFRASTRUCTURE		8,000	10,600	45	N
	UPGRADING OF ROADS AND SW: BATHO: ROAD 38	6173270046	14	INFRASTRUCTURE			3,244	6	N
	UPGRADING OF ROADS AND SW: BATHO: ROAD 39	6173270047	14	INFRASTRUCTURE			1,864	6	N
	UPGRADING OF ROADS AND SW: BATHO: ROAD 42	6173270048	14	INFRASTRUCTURE			1,273	7	N
	UPGRADING OF ROADS AND SW: BATHO: COOK AVE	6173270049	14	INFRASTRUCTURE			7,168	1	N
	UPGRADING OF ROADS AND SW: BATHO: GONYANI ST	6173270050	14	INFRASTRUCTURE			6,884	1	N
	UPGRADING OF ROADS AND SW: BATHO: KB 1 (MAN RD 1204)	6173270051	14	INFRASTRUCTURE			3,636	1	N
	UPGRADING OF ROADS AND SW: BATHO: KOTSI RD	6173270052	14	INFRASTRUCTURE			5,534	1	N
	UPGRADING OF ROADS AND SW: BATHO: MAGANO ST	6173270053	14	INFRASTRUCTURE			3,564	1	N
	UPGRADING OF ROADS AND SW: BATHO: MAKHOLISO ST	6173270054	14	INFRASTRUCTURE			1,779	1	N
	UPGRADING OF ROADS AND SW: BATHO: MATLI ST	6173270055	14	INFRASTRUCTURE			7,161	1	N
	UPGRADING OF ROADS AND SW: BATHO: MOLOKANE ST	6173270056	14	INFRASTRUCTURE			1,629	1	N
	UPGRADING OF ROADS AND SW: BATHO: MOOKI ST	6173270057	14	INFRASTRUCTURE			5,523	1	N
	UPGRADING OF ROADS AND SW: BATHO: MSIMANS ST	6173270058	14	INFRASTRUCTURE			7,167	1	N
	UPGRADING OF ROADS AND SW: BATHO: PANYNE ST	6173270059	14	INFRASTRUCTURE			7,136	1	N
	UPGRADING OF ROADS AND SW: BATHO: THEMA ST	6173270060	14	INFRASTRUCTURE			8,770	1	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 170	6173270061	14	INFRASTRUCTURE			1,295	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 171	6173270062	14	INFRASTRUCTURE			4,796	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 172	6173270063	14	INFRASTRUCTURE			3,327	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 173	6173270064	14	INFRASTRUCTURE			1,224	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 174	6173270065	14	INFRASTRUCTURE			274	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 175	6173270066	14	INFRASTRUCTURE			283	3	N

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Municipal Vote/Capital project R thousand	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
					Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 176	6173270067	14	INFRASTRUCTURE			5,728	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 177	6173270068	14	INFRASTRUCTURE			598	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 178	6173270069	14	INFRASTRUCTURE			732	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 179	6173270070	14	INFRASTRUCTURE			697	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 180	6173270071	14	INFRASTRUCTURE			1,137	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 181	6173270072	14	INFRASTRUCTURE			585	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 182	6173270073	14	INFRASTRUCTURE			571	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 183	6173270074	14	INFRASTRUCTURE			591	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 184	6173270075	14	INFRASTRUCTURE			311	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 185	6173270076	14	INFRASTRUCTURE			325	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 186	6173270077	14	INFRASTRUCTURE			289	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 187	6173270078	14	INFRASTRUCTURE			291	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 188	6173270079	14	INFRASTRUCTURE			291	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 189	6173270080	14	INFRASTRUCTURE			278	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 190	6173270081	14	INFRASTRUCTURE			259	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 191	6173270082	14	INFRASTRUCTURE			586	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 192	6173270083	14	INFRASTRUCTURE			588	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 193	6173270084	14	INFRASTRUCTURE			1,079	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 194	6173270085	14	INFRASTRUCTURE			632	3	N
	UPGRADING OF ROADS AND SW: BATHO: MAN RD 195	6173270086	14	INFRASTRUCTURE			642	3	N
	UPGRADING OF STREETS AND STORMWATER: BRANDWAG 1	6173270087	14	INFRASTRUCTURE	4,300			22	N
	UPGRADING OF STREETS AND STORMWATER: BRANDWAG 2	6173270088	14	INFRASTRUCTURE	1,100			22	N
	UPGRADING OF STREETS AND STORMWATER: BRANDWAG 3	6173270089	14	INFRASTRUCTURE	1,400			22	N
	UPGRADING OF STREETS AND STORMWATER: BRANDWAG INT1	6173270090	14	INFRASTRUCTURE	1,200			22	N
	UPGRADING OF STREETS AND STORMWATER: BRANDWAG INT 2	6173270091	14	INFRASTRUCTURE	275			22	N
	UPGRADING OF STREETS AND STORMWATER: BRANDWAG INT 3	6173270092	14	INFRASTRUCTURE	275			22	N
	UNFORESEEN STORMWATER IMPROVEMENTS	6173270093	14	INFRASTRUCTURE	3,000	3,000	3,000	All	R
	REHABILITATION OF STORMWATER CANALS	6173270094	14	INFRASTRUCTURE	1,500	1,500	1,500	All	R
	STORMWATER BLOEMSIDE PHASE 4 - BLOEM RD 149	6173270095	14	INFRASTRUCTURE		8,000		45	R
	STORMWATER: INNER RING ROAD/ MOSHOESHOE ROAD	6173270096	14	INFRASTRUCTURE				5	R
	REHABILITATION OF ANDRIES PRETORIUS STREET	6173270097	14	INFRASTRUCTURE				21	R
	REHABILITATION OF HALDON ROAD	6173270098	14	INFRASTRUCTURE	1,000			19	R
	HEAVY REHABILITATION OF EUFEES ROAD	6173270099	14	INFRASTRUCTURE	2,000	6,000		21	R
	HEAVY REHABILITATION OF CHURCH STREET	6173270100	14	INFRASTRUCTURE				19	R
	HEAVY REHABILITATION OF RUDOLF GREYLING AVENUE	6173270101	14	INFRASTRUCTURE				17	R
	HEAVY REHABILITATION OF SITGEORGE STREET	6173270102	14	INFRASTRUCTURE	100			19	R
	HEAVY REHABILITATION OF WILCOCKS ROAD - PHASE 2	6173270103	14	INFRASTRUCTURE	100			44	R
	HEAVY REHABILITATION OF MC GREGOR STREET	6173270104	14	INFRASTRUCTURE	1,000	4,000		17	R
	HEAVY REHABILITATION OF EUFEES WAY	6173270105	14	INFRASTRUCTURE		-	18,800	21	R
	HEAVY REHABILITATION OF HALDONWAY	6173270106	14	INFRASTRUCTURE		2,000	25,400	19	R

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R thousand									
	HEAVY REHABILITATION OF DAN PIENAAR DRV	6173270107	14	INFRASTRUCTURE		3,400	5,000	20	R
	UPGRADING OF ST GEORGES & FIRST AVENUE INTERSECTION	6173270108	14	INFRASTRUCTURE	3,400	3,500		20	R
	NEW TRAFFIC LIGHTS	6173270109	14	OTHER ASSETS	700			All	N
	AIRPORT LINK (CONTRIBUTION TO SANRAL)	6173270110	14	OTHER ASSETS	4,715	4,715		17	N
	REPLACEMENT OF OBSOLETE AND ILLEGAL SIGNAGE AND TRAFFIC SIGNALS	6173270111	14	INFRASTRUCTURE	1,000	2,000	2,000	All	R
	STREETS AND STORMWATER MANAGEMENT SYSTEM	6173270112	14	INFRASTRUCTURE	500	800	800	All	R
	REHABILITATION OF BRIDGES	6173270113	14	INFRASTRUCTURE	1,500	1,500	2,000	All	R
	COMPUTER EQUIPMENT	6173270114	14	INFRASTRUCTURE	200	200	200	All	R
	STORMWATER: BAINSVLEI MOOIWATER STORMWATER	6173270115	14	INFRASTRUCTURE	1,000	10,000	14,000	48	N
	RESEALING OF STREETS	6173270116	14	INFRASTRUCTURE	20,000	25,733	70,000	All	R
	ELECTRIC TRAILER MOUNTED BOOM (TRAFFIC SIGNALS)	6173270117	14	OTHER ASSETS	600			All	N
	UPGRADING OF STREETS AND STORMWATER: BATHO R1	6173270118	14	INFRASTRUCTURE	83			1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO R4	6173270119	14	INFRASTRUCTURE	83			1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO R8	6173270120	14	INFRASTRUCTURE	83			1	N
	UPGRADING OF STREETS AND STORMWATER: BATHO R7	6173270121	14	INFRASTRUCTURE	83			1	N
	AIRPORT LINK N8 (CONTRIBUTION TO SANRAL)	6173270122	14	INFRASTRUCTURE	-			17	N
	HEAVY REHABILITATION ST GEORGES STREET	6173270123	14	INFRASTRUCTURE	-			20	R
LANDFILL SITE MANAGEMENT	UPGRADING AND CONSTRUCTION OF NORTHERN LANDFILL SITES	617413001	15	INFRASTRUCTURE	4,000	3,350	-	All	R
	UPGRADING AND CONSTRUCTION OF SOUTHERN LANDFILL SITES	617413002	15	INFRASTRUCTURE	5,550	1,500	-	All	R
	UPGRADING AND REHABILITATIONS OF BOTSHABELO LANDFILL SITES	617413003	15	INFRASTRUCTURE	2,250	4,700	-	All	R
	CLOSURE OF THABA NCHU LANDFILL SITES	617413004	15	INFRASTRUCTURE	-	-	-	All	R
	DEVELOPMENT OF TRANSFER STATION IN THABA NCHU	617413005	15	INFRASTRUCTURE	1,750	1,750	-	All	R
WATER AND SANITATION	NORTH EASTERN-WWTW (15ML/DAY) AND 1,8 KM OUTFALL SEWER	6175020001	16	INFRASTRUCTURE	70,480	33,000	8,420	17	N
	NORTH EASTERN-WWTW (15ML/DAY) AND 1,8 KM OUTFALL SEWER	6175020002	16	INFRASTRUCTURE	-	-	-	17	N
	2,5KM MAIN SEWER FROM THE AIR FORCE BASE TO NE-WWTW	6175020003	16	INFRASTRUCTURE	7,000	-	-	17	N
	MECHANICAL AND ELECTRICAL WORKS FOR NORTH EASTERN-WWTW	6175020004	16	INFRASTRUCTURE	40,100	8,638	-	17	N
	OUTFALL FROM BLOEMSPRUIT WWTW TO THE RACE COURSE	6175020005	16	INFRASTRUCTURE	1,000	-	-	17	N
	ADDITION OF 10ML TO STERKWATER WWTW	6175020006	16	INFRASTRUCTURE	16,285	19,000	14,000	46	N
	ADDITION OF 10ML TO STERKWATER WWTW	6175020007	16	INFRASTRUCTURE	3,709	-	-	46	N
	UPGRADE BULK SEWER FOR BRANDWAG PROJECT	6175020008	16	INFRASTRUCTURE	4,200	-	-	20	R
	REPLACE SEWER NETWORK IN FREEDOM SQUARE	6175020009	16	INFRASTRUCTURE	-	-	-	45	R
	WATERBORNE SANITATION IN RATAU & MOROKA (2 192 STANDS)	6175020010	16	INFRASTRUCTURE	6,000	8,000	8,000	39	N
	WATERBORNE SANITATION IN BULTFONTEIN 2,3,4 (4 021 STANDS)	6175020011	16	INFRASTRUCTURE	8,100	8,100	8,100	42	N
	WATERBORNE SANITATION IN SECTION F, F EXT, WEST	6175020012	16	INFRASTRUCTURE	8,000	12,000	12,000	27	N
	REFURBISHMENT OF OLD TOILETS	6175020013	16	INFRASTRUCTURE	2,500	2,500	2,500	All	N
	REFURBISHMENT OF SEWER SYSTEMS	6175020014	16	INFRASTRUCTURE	8,000	15,000	27,000	All	R
	REFURBISHMENT OF BLOEMSPRUIT WWTW	6175020015	16	INFRASTRUCTURE	8,000	12,000	15,000	17	R
	BOTSHABELO SECTION J - UPGRADING OF VIP TOILETS TO WATERBORNE	6175020016	16	INFRASTRUCTURE	-	-	-	29	R
	SEROALO, THABA NCHU - UPGRADING OF VIP TOILETS TO WATERBORNE	6175020017	16	INFRASTRUCTURE	-	-	-	41	R
	BOTSHABELO SECTION J - UPGRADING OF VIP TOILETS TO WATERBORNE (499 ERVEN)	6175020018	16	INFRASTRUCTURE	23,501	-	-	All	N

MAN Mangaung - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project R thousand	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
					Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
WATER	BOTSHABELO SECTION F EXT. - UPGRADING OF VIP TOILETS TO WATERBORNE (565 ERVEN)	6175020019	16	INFRASTRUCTURE	20,272	-	-	All	N
	BASIC SANITATION TO ERVEN BULTFONTEIN THABA NCHU	6175020020	16	INFRASTRUCTURE	-	-	-	All	N
	BASIC WATER TO STANDS BW	6176120001	18	INFRASTRUCTURE	5,000	5,000	10,000	All	N
	NAVAL HILL RESERVOIR 35 ML	6176120002	18	INFRASTRUCTURE	16,388	-	-	21	N
	NAVAL HILL RESERVOIR 35 ML	6176120003	18	INFRASTRUCTURE	6,000	6,000	-	21	N
	NAVAL HILL RESERVOIR: 3.5KM SUPL AND DEL LINES	6176120004	18	INFRASTRUCTURE	26,000	44,000	14,000	21	N
	LONGRIDGE RESERVOIR SUPPLY LINE 8.3 KM	6176120005	18	INFRASTRUCTURE	25,000	20,000	17,500	18	N
	UPGRADING OF MASELSPOORT PUMP SUPPLY TO NAVAL HILL	6176120006	18	INFRASTRUCTURE	18,000	11,000	-	17	N
	BOTSHABELO AND THABA NCHU INTERNAL BULK WATER	6176120007	18	INFRASTRUCTURE	10,000	15,700	12,300	All	N
	REPLACE PUMPS MASELSPOORT	6176120008	18	INFRASTRUCTURE	12,000	2,200	-	44	R
	REFURBISHMENT OF WATER SUPPLY SYSTEMS	6176120009	18	INFRASTRUCTURE	10,000	16,600	30,000	All	R
	REPLACE WATER METERS AND FIRE HYDRANTS	6176140001	18	INFRASTRUCTURE	15,000	40,000	45,000	All	R
	METERING OF UNMETERED SITES	6176140002	18	INFRASTRUCTURE	15,000	20,000	25,000	All	N
	REFURBISHMENT OF WATER SUPPLY SYSTEMS: REAL LOSS REDUCTION PROGRAMME (WATER)	6176140003	18	INFRASTRUCTURE	10,000	30,000	35,000	All	N
	REFURBISHMENT OF WATER SUPPLY SYSTEMS: AUTOMATED METER READING PROGRAMME	6176140004	18	INFRASTRUCTURE	5,000	15,000	20,000	All	R
	REFURBISHMENT OF WATER SUPPLY SYSTEMS: TELEMETRY AND SCADA SYSTEM	6176140005	18	INFRASTRUCTURE	5,000	5,000	5,000	All	R
	REFURBISHMENT OF WATER SUPPLY SYSTEMS: DWA: ACIP GRANT	6176140006	18	INFRASTRUCTURE	-	-	-	All	R
THABA NCHU:REFURBISHMENT OF WATER SUPPLY SYSTEMS (DWA GRANT)	6176140007	18	INFRASTRUCTURE	-	-	-	All	R	
STRATEGIC PROJECTS AND SERVICE DELIVERY REGULATIONS	CREATION OF NEIGHBOURHOOD HUBS FOR SURROUNDING TOWNSHIPS	6195010001	1	OTHER ASSETS	-	3,000	10,000	19	N
Parent Capital expenditure					709,400	754,084	792,323		

MAN Mangaung - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project R thousand	Program/Project description	Project number	IDP Goal code 2	Asset Class 3	2013/14 Medium Term Revenue & Expenditure Framework			Project information	
					Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
CENTLEC	UPGRADE OF CURENT PABX TO VOIP TELCOMMS INFRASTRUCTURE	8014110001	19	INFRASTRUCTURE	1,000	1,000	1,060	All	R
	IMPLEMENTATION OF BUSINESS CONTINUITY AND DISASTER RECOVERY INFRASTRUCTURE	8014110002	19	INFRASTRUCTURE	956	956	1,014	All	N
	IMPLEMENTATION OF WORKFLOW, CRM AND QUATATION SYSTEM FOR DESIGN AND DEVELO	8014110003	19	INFRASTRUCTURE	500	500	530	All	N
	DEMAND SIDE MANAGEMENT	8014320001	19	INFRASTRUCTURE	-	-	-	All	N
	DEMAND SIDE MANAGEMENT ENERGY EFFICIENCY LIGHTS	8014320002	19	INFRASTRUCTURE	-	-	5,000	All	N
	INSTALLATION OF OF PREPAID METERS (INDIGENTS)	8014320003	19	INFRASTRUCTURE	1,000	35,000	37,100	All	R
	INSTALLATION OF OF SMART METERS	8014320004	19	INFRASTRUCTURE	-	-	-	All	R
	ELECTRIFICATION CONNECTIONS DME	8014320005	19	INFRASTRUCTURE	7,000	10,000	9,000	27	N
	ELECTRIFICATION CONNECTIONS DME	8014320006	19	INFRASTRUCTURE	7,000	11,360	16,600	27	N
	ELECTRIFICATION CONNECTIONS DME	8014320007	19	INFRASTRUCTURE	14,000	10,000	9,000	27	N
	SERVITUDES AND LAND (INCLUDING INVESTIGATION, REMUNERATION, REGISTRATION)	8014320008	19	OTHER ASSETS	1,000	1,000	1,060	45	N
	PUBLIC ELECTRICITY CONNECTIONS	8014320009	19	INFRASTRUCTURE	11,888	17,833	33,135	All	N
	DEVELOPMENT OF LOW VOLTAGE NETWORK DUE TO LOAD GROWTH (EXISTING NETWORK)	8014320010	19	INFRASTRUCTURE	-	-	-	All	N
	EXTENSION AND UPGRADING OF THE 11KV OVERHEAD NETWORK IN THE PERI-URBAN AREAS	8014320011	19	INFRASTRUCTURE	-	20,000	16,269	All	N
	CLOVER DC: 132KV/11KV 30MVA DC	8014320012	19	INFRASTRUCTURE	10,000	7,000	-	17	N
	SHANNON A DC: 132KV/11KV DC	8014320013	19	INFRASTRUCTURE	1,000	1,000	1,060	17	N
	MERITING DC: 132KV/11KV DC	8014320014	19	INFRASTRUCTURE	19,000	-	18,400	11	N
	VISTA PARK DC: 132KV/11KV 20MVA DC	8014320015	19	INFRASTRUCTURE	10,000	-	-	18	N
	FICHARDTPARK DC: 132KV/11KV 20MVA DC	8014320016	19	INFRASTRUCTURE	8,000	6,134	7,000	25	N
	CECELIA DC: 132KV/11KV 30MVA DC	8014320017	19	INFRASTRUCTURE	-	13,700	14,522	26	N
	TEMPE DC: 11KV PRIMARY CABLES FROM DC TO VAN BLERK PRIMARY SUBSTATION	8014320018	19	INFRASTRUCTURE	-	-	-	26	N
	132KV NORTHERN RING FROM NOORDSTAD DC TO HARVARD DC	8014320019	19	INFRASTRUCTURE	-	15,700	9,000	44	N
	BOTSHABELO: 132KV ESKOM CONNECTION & EXTENSIONS TO SUBSTATION	8014320020	19	INFRASTRUCTURE	5,000	5,000	5,000	30	N
	BOTSHABELO: 132KV LINE FROM DC AROUND WESTERN SIDE TO SOUTH OF BOTSHABELO	8014320021	19	INFRASTRUCTURE	11,000	7,000	7,420	30	N
	BOTSHABELO: 132KV/33/11KV DC SUB F	8014320022	19	INFRASTRUCTURE	16,000	13,640	-	27	N
	REPLACEMENT OF DECREPIT 11KV CABLE	8014320023	19	INFRASTRUCTURE	-	2,900	3,498	19	R
	REFURBISHMENT OF THE TAP CHANGER CONTROL PANELS AT PARK WEST, BAYSWATER AND	8014540001	19	INFRASTRUCTURE	200	200	212	All	R
	CURRENT TRANSFORMER TEST SET	8014540002	19	INFRASTRUCTURE	-	-	-	All	R
	REFURBISHMENT OF PROTECTION AT BAYSWATER, CORONATION, NAVAL PARK, DAN PIENAA	8014540003	19	INFRASTRUCTURE	544	544	576	All	R
	REPLACEMENT OF LOW VOLTAGE OVERHEAD LINE CONDUCTORS - HEIDEDAL	8014560001	19	INFRASTRUCTURE	-	-	-	17	R
	REPLACEMENT OF BRITTLE OVERHEAD CONNECTIONS	8014560002	19	INFRASTRUCTURE	-	-	-	All	R
	COMPUTER AND PRINTER (REPLACEMENT - MEDIUM VOLTAGE ENGINEERING ASSISTANT)	8014560003	19	OTHER ASSETS	-	-	-	19	R
	CRIMPING TOOL 500-800	8014560004	19	OTHER ASSETS	-	-	-	19	R
	AIR MONITORING TOOL: AIR METER FLUKE 975	8014560005	19	INFRASTRUCTURE	-	-	-	19	R
	FURNITURE AND OFFICE EQUIPMENT	8014560006	19	OTHER ASSETS	2,000	2,200	2,600	All	R
	OFFICE BUILDING	8014560007	19	OTHER ASSETS	2,000	10,000	16,400	All	R
	METER PROJECT	8014560008	19	OTHER ASSETS	22,000	3,000	7,000	All	R
	VENDING BACK OFFICE	8014580001	19	INFRASTRUCTURE	5,000	5,000	3,779	All	N
	UPGRADE AND REFURBISHMENT OF CENTLEC COMPUTER NETWORK	8014580002	19	INFRASTRUCTURE	500	500	530	19	N
Entity Capital expenditure					156,588,364	201,166,545	226,764,998		
Total Capital expenditure					865,988,708	955,250,142	1,019,087,678		



I, SM Maibeka, Municipal Manager of Mangaung Metropolitan Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: S. Maibeka, Municipal Manager of Mangaung Metropolitan Municipality, (MAN).

Signature: 

Date: 2013/05/24

MAN Mangaung - Contact Information
A. GENERAL INFORMATION

Municipality	FS000 Mangaung
Grade	6
Province	FS FREE STATE
Web Address	mangaung.co.za
e-mail Address	

B. CONTACT INFORMATION

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City / Town	Bloemfontein
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C. POLITICAL LEADERSHIP

Speaker:		Secretary/PA to the Speaker:	
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Mayor/Executive Mayor:		Secretary/PA to the Mayor/Executive Mayor:	
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D. MANAGEMENT LEADERSHIP

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Chief Financial Officer		Secretary/PA to the Chief Financial Officer	
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